



April 15, 2019

Chairman Quirk, Members of the Council, it's a great honor to be here today to deliver my first budget to the County Council and to all of the residents of Baltimore County.

I ran for County Executive because I believe, with every fiber of my being, that by working together and looking toward the future with optimism, we can push Baltimore County to reach its highest potential.

I love this county, and this budget is about what I've learned to value growing up here. It's about the kind of Baltimore County I want to live in, the kind of county I want to raise my daughter in. It focuses on investing in the right policies and programs that will build the Better Baltimore County we all want.

I'm proud of the collaborative process that helped craft this budget – we held town hall meetings in every council district, hearing from hundreds of residents about their priorities. We worked closely with members of the county council to understand the unique needs of their communities. We unveiled a budget simulation tool that allowed residents to try their hand at balancing the budget. We engaged a wide array of stakeholders in our transition process, drawing on their expertise to develop a blueprint for the next four years.

We also asked county employees for ideas for how we can prioritize and save – they are the ones on the ground every day, providing the programs and services that residents expect from their government, and they know better than anyone where we do great work, and where we can do even better. I want to thank county employees not only for their creative ideas in crafting this budget, but also for their tireless work day in and day out on behalf of all of us.

And I especially want to thank Keith Dorsey and his staff in the Office of Budget and Finance for their efforts over these last few months as we worked to put this budget together. As Keith prepares to retire after 35 years, I want to thank him for his service to the people of Baltimore County.

I never thought being County Executive would be easy. But I was surprised, shocked really – and a lot of our residents were too – by the fiscal challenges we inherited. Shortly after taking office, I was informed that we were facing an \$81 million deficit that, without taking significant action, would grow exponentially over the next four years.

It turns out that the previous administration made spending decisions under the *assumption* that in this fiscal year, we would pass measures to raise revenues.

A footnote in the budget book actually said *“It is assumed that a sizable infusion of new revenue will be approved in FY20 in order to meet the assumptions of this forecast. Without this new revenue, dramatic reductions in services and fundamental costs will be needed.”*

This footnote can be found on page 94 of the Fiscal Year 2019 budget book, in about 5-point font. It appears innocuous, but it radically changes all of the assumptions about where we have been and where we are as a county. It's also an approach to governing completely at odds with what I believe, and with what our residents deserve.

Indeed, past administrations made decisions that, for better or worse, didn't always take the long view. In addition to spending beyond our means on the operating side, past budgets spent a large amount of our fund balance reserves on capital projects. In addition, these past budgets maxed out our borrowing capacity on school construction. And we still have unmet needs.

The county also stopped putting money into the fund that pays for retiree health care and life insurance benefits. But that obligation hasn't gone away; in fact, it's projected to grow into the foreseeable future. Starting in 2015, the prior administration started draining that fund without replenishing it. Even worse, the money taken from that fund was used to pay for regular operational expenses, inflating our baseline costs without having a sustainable source to pay for it. We're now just a few years away from running out of funding for retiree benefits.

Taken collectively, these decisions have placed our AAA bond rating in jeopardy. They've put the future of our county at risk. And in many ways, those decisions have limited the choices available to us today. At the same time, our county has changed dramatically in the last few decades. We have more than 830,000 residents in Baltimore County – we're the third largest jurisdiction in the state. Our population has grown by nearly 20 percent since 1992.

A larger, more diverse county is a more vibrant county. But it also has complex needs.

- We need to build modern, state of the art school facilities – we also need to invest in the social and emotional welfare of our kids. We need to provide them with the best education possible, and with the supports they need to succeed. We need to ensure they – and their families – are learning English so they can succeed in our society.
- We need to do more to take care of our most vulnerable residents – more than 2,000 students in our schools are homeless; Nearly half are eligible for Free and Reduced Meals; nearly 80 percent of our most recently enrolled students speak English as a second language.
- We need to strategically address the opioid crisis – we have the second highest number of overdose deaths in the state, and we don't have sufficient access to treatment and other services for people affected by addiction.
- We need to ensure all communities are safe and protected, free from the fear of crime or violence.
- We need equitable access to parks and recreational opportunities, and we need to do more to ensure a sustainable future for our children.

In short, we need to take care of each other. That's the basic social compact. Our fates are tied together, and we're all better off when more people thrive.

That leaves us facing some tough decisions about the future of Baltimore County, about what kind of county we want to be, and how we're going to get there.

But council members, I know that you and our constituents agree that we can -- that we must -- rise to the challenge. That's why we're here -- to make the difficult decisions necessary to move our county in the right direction.

Education

Moving ahead starts with education. For me, it's personal. Having spent 7 years as a teacher in our school system, I saw firsthand students coming to school hungry every day; I saw students struggling to learn in overcrowded conditions, lack of air conditioning, and aging facilities; I saw students who were struggling with social and emotional trauma in their lives beyond school walls. Baltimore County Public Schools represent nearly half of the county's operating budget -- and for good reason. Ours is the 25th largest school district in the nation.

Investments in our kids are investments in our future. This budget proposes historic investments in education. It invests more than \$32 million in new money in our schools, one of the largest ever increases over Maintenance of Effort.

It also proposes smarter investments, because we have to be honest about which investments work, and which ones don't. Technology plays a critical role in our schools today -- but devices can't teach our kids to read the way a teacher can. They can't address the special needs of a child who is on the autism spectrum. They can't help a kindergartener learn to control his impulses or learn to be a good friend. Educators do those things and so much more every day. They are the most important resource we have.

That's why I have included a two percent cost of living adjustment for teachers and support personnel -- a raise that is on top of the three percent they received at the beginning of this calendar year. Our educators perform heroic acts every day -- they deserve to be compensated accordingly.

I am also proposing funding to add 16 more school counselors, 15 more social workers, four more psychologists, 50 more special education teachers, and 21 more ESOL teachers -- all critical to the success of our schools and the well-being of our children.

We also know that kids can't learn on an empty stomach -- and it's incumbent upon all of us to make sure no child has to. So, we're proposing to increase the number of schools that provide free breakfast -- focusing this expansion on schools with the highest concentrations of poverty.

At the same time, for both budgetary and educational reasons, this budget proposes reductions to funding for devices at the earliest grades. These devices are costly, and there is considerable evidence that raises concerns about the links between screen time and child development.

The school system proposed a small step toward reducing the number of devices for 1st and 2nd graders -- I think we should go farther, and this budget does so, proposing a ratio of one to 5 for kindergarten through second grade. We're also proposing a multi-year plan to replace expensive laptops with less-expensive Chrome-books for most grades, which will save \$18 million over three years.

In addition to these investments in the operating budget of our school system, we also have significant capital spending needs. The need to address our aging and insufficient school infrastructure is a challenge separate and apart from the operating budget deficit.

That's why I am including funding for the creation of a 10-year school construction plan in this budget. It's also why, during the legislative session that ended last week, I lobbied our state legislature hard for an increased investment in school construction. In fact, it was my only legislative priority this year – the need is *that* urgent.

I am frustrated and disappointed that the legislature failed to pass the Build to Learn Act, which would have provided an additional \$400 million over the next four years for the county to meet its school construction needs. Those funds would have allowed us to stay on an aggressive timeline for the Schools for our Future program and to get serious about our needs at the high school level.

A few weeks ago, I visited Lansdowne High School, and saw the challenges that teachers and students face in a building that is literally crumbling. The building is so ill-equipped, that it can't accommodate students in wheelchairs – in fact, students who use wheelchairs are being forced to attend another high school. While I'm disappointed at the lack of state action, this budget will move forward as best we can until we can go back to Annapolis next year and fight for what we need.

As part of this budget submission, I have included planning money for a new Lansdowne High School, and am committing all of the funding for *the county's* portion of construction costs for the remaining projects under the Schools for our Future program. I'm also committed to funding planning and design for two additional high schools in Fiscal Year 2022. However, I want to be clear: we cannot move forward on any of those projects without an increased commitment from the state. With this budget, Baltimore County is honoring our commitment on school construction. It is essential that the state partners with us on their end to meet the needs of our students, teachers and families.

Economic Opportunity

Of course, in the 21st century, educational investments can't stop at K to 12. We must also expand access to opportunities in higher education.

Our community college system is an incredible asset to our county, enrolling more than 62,000 students 6 campuses this year.

The College Promise scholarship program provides access to the incredible opportunities available at CCBC to more students than ever before – but it doesn't go far enough. That's why I'm proposing to raise the income threshold and adjust eligibility criteria so that more students coming out of high school can access the opportunities offered through higher education. We're also proposing to freeze in-county tuition at CCBC, so that it remains affordable to any county resident who wants to enrich their lives and open new doors of opportunity.

In addition, I've included the final funding to complete the Carol Eustis Center for Health Professionals at the CCBC Essex Campus, a state of the art facility to support the system's efforts to train individuals for in-demand jobs in health care.

We can't grow our diverse economy without making strategic investments, so my first budget includes a number of proposals to help us grow into the future.

We have to do more to leverage our anchor institutions – we can already see the value of their investments in partnership with projects like the BW Tech incubator at UMBC, the TU incubator and the recent announcement by Towson that they will invest in the Towson Armory. Going forward, we will dedicate new resources and personnel to lead an anchor strategy, and I've proposed funding to work with our anchors to help seed new startups and encourage those startups to grow here and stay here, creating jobs and economic opportunity in our communities.

We must also do more to support our established business communities. Baltimore County has never invested significantly in growing tourism – though with more than 175 miles of shoreline; a robust network of craft breweries, wineries and vineyards; and beautiful state and county parks, we have a clear ability to attract more visitors. Just last week, we released a study that found that Baltimore County is well-positioned to increase the economic impact of this key industry, as long as we make strategic investments. And our transition team recommended pursuing a strong tourism strategy.

For years, we've spent most of our dedicated tourism dollars on grants to cultural institutions in Baltimore City. While we remain committed to embracing a regional strategy to support our arts and cultural assets, we must also focus on supporting activities and programs right here at home.

By investing in an integrated tourism, arts and culture strategy, our economic development team can work to capture additional funding, strengthen partnerships with the business and philanthropic communities, and pursue state designations to secure the County's first Arts and Entertainment District and Main Street Maryland community.

In order to strengthen our investments, I'm proposing an increase in the hotel tax – as well as the introduction of a fee on short term rentals like those through Airbnb – that will help fund this meaningful tourism promotion strategy.

Healthy and Safe Communities

The transition team also proposed working toward a comprehensive strategy to address the opioid crisis. This crisis does not discriminate – it has hit every community, and I suspect that every person in this room has been impacted by this crisis, or knows someone who has.

There were 367 overdose deaths in Baltimore County in 2017; the vast majority of them were opioid related. We had the second highest number of overdose deaths, and numbers from the first three quarters of 2018 show that the trend continues to go in the wrong direction.

This epidemic requires a strong public health-based response. That's why I've included funding in the budget to hire an Opioid Strategy Coordinator – an individual who will ensure all our agencies are working together to develop a comprehensive plan to increase access to treatment, prevent addiction, and save lives. This is a critical step forward on a problem affecting the health and lives of so many of our neighbors

We know that providing children with opportunities to engage with peers and leaders in their communities is critical for social and emotional well-being. Police Athletic League centers – run through our Department of Recreation and Parks – are an invaluable resource for so many kids and families, providing them with a safe space to participate in recreational activities. I'm proposing two new school-based PAL centers -- these are upstream investments in our children that go beyond the schoolhouse.

As a local government, one of our most basic functions is to make sure people feel safe in their neighborhoods and homes.

I'm committed to showing our law enforcement officers how grateful we are for their dedication and service, and I'm pleased that we have resolved a years-long disagreement between the county and the Fraternal Order of Police over officer salaries. A well-paid professional police force is essential for public safety, and as a result of this settlement, our officers will receive \$13 million in back-pay, as well as step increases and grade changes that will boost pay for all of our officers. Going forward, our officers will be among the best-compensated in the region. The settlement will also enable us to more quickly fill vacancies by attracting top notch candidates.

I'm also committed to increasing the diversity of our police force – the police department is only 14 percent African American, though 29 percent of the county's population is African American. And there are no women among the executive command staff. This will change over the course of my administration.

In addition, I've proposed funding to plan a new Wilkens Precinct building – the oldest of our precincts. The community deserves a new, modern facility that can accommodate the officers assigned there and the community they serve.

We will also ensure the safety and well-being of our fire personnel, allowing them to continue the critical, often dangerous work that they do. We are equipping all career fire stations with commercial grade washing machines. This will ensure firefighters have gear that is free of the carcinogens and other dangerous residues they encounter in the course of their work. We've also committed to our firefighters that, beginning next year, we will begin to equip them with a second set of turnout gear. In addition, we're adding \$500,000, for a total of \$1.5 million, to the grant fund for our volunteer fire companies.

Our correctional officers also play an important role in keeping our communities safe. Officers at the county correctional facility currently share protective gear, which means they often find themselves wearing gear that doesn't fit properly – and therefore doesn't properly protect them. This budget provides funding to equip all correctional officers with their own protective gear, keeping them safe while they work to keep us safe.

Vibrant, Livable Communities

When my transition team delivered its report earlier this year, they identified a critical need to apply an equity lens to all that we do. Valuing diversity can't be just talk – it has to be action, and I am committed to making this a reality for our county. I will be hiring a Chief Diversity Officer to oversee our efforts on this front – this individual will ensure we consider equity in all our decision-making, and they will help identify and address barriers that stand in the way of all individuals accessing opportunities available through county government and throughout the county.

In addition to a focus on diversity, we must act quickly to focus on sustainability, and we must do so on multiple fronts: we have to reduce our contributions to climate change, and we must ensure our communities are prepared to respond to the effects that we are already starting to see. We will be hiring a Chief Sustainability Officer, who will oversee efforts to increase our investments in renewable energy countywide, and to develop a comprehensive strategy to increase our resilience to flooding and extreme weather. We also are providing \$500,000 in dedicated resources to help communities prepare for flooding

and other impacts of climate change. It's time for us to have a thoughtful strategy to address these challenges.

We also have to invest in sustainable, comprehensive transportation systems that connect population centers and enable people to move easily between work, home, recreational spaces and commercial districts.

Our county has not historically focused on the importance of integrated transportation planning. But we are moving toward the creation of a Transportation Bureau within the Department of Public Works. We plan to hire a deputy in that department focused solely on transportation, and we've also identified some key, innovative investments.

This budget includes the first ever line item -- \$1 million -- for bike lanes and pedestrian features that will improve walkability. This funding will allow us to begin planning for a comprehensive bike and pedestrian strategy, and allow us leverage other dollars. The budget also includes funds to begin planning for a circulator pilot in Towson.

Of course, maintaining a livable community with a high quality of life also requires constant investment in our existing infrastructure. I've proposed record funding for road resurfacing and traffic calming -- two of the needs repeated over and over again during our town hall meetings this year. We're proposing more than \$37 million for road resurfacing and curb and gutter maintenance, and \$2 million for traffic calming.

We're also preparing to launch 3-1-1 in the county -- residents will soon be able to call 3-1-1 from anywhere in the county to access county services.

Transparent, Accountable Government

I came into this office committed to increasing transparency and accountability in our government. We've already made great strides. I want to thank the county council for approving a package of ethics reforms that I proposed. The package included the creation of an Office of Ethics and Accountability, which will work to root out any waste, fraud and abuse in county government. This budget includes funding for that office.

The town halls that we held earlier this year are just the beginning of a sustained effort to increase engagement and transparency. When the council approves this year's budget, we will launch an open budget platform so that residents can easily see how every dollar is spent. In addition, we're laying the groundwork for a performance management system -- similar to the CitiStat program in Baltimore City. The system will use data to track the performance of county agencies, enabling the public to hold us more accountable. It will also identify which programs work, and which ones don't.

We're also making budget decisions that, though not particularly flashy, will help ensure our fiscal health in the years to come. We're investing more in the retiree health and life insurance benefits program to ensure that fund remains solvent. And this budget retains a 10 percent fund balance -- a step critical to ensuring we can keep our coveted AAA bond rating.

Our Commitment to Critical Investments

This budget is about making Baltimore County more inclusive, sustainable, and livable. It's about addressing long-standing needs while also planning for the future.

We know that the state legislature next year is likely to pass more education reforms as a result of the Kirwan Commission. I'm committed to those reforms, because I believe they will make a tangible difference in the lives of our children, our families, and our communities. These reforms will provide us with more state resources, but they will also require us to invest more.

Addressing our existing needs and planning for the future requires some hard decisions – decisions I don't take lightly.

Early on, after learning of our fiscal challenges, I brought my agency heads together and asked them to identify areas where they could cut – and they answered that call.

Together, we identified more than \$20 million in operational savings, and we eliminated 17 redundant positions.

- We identified county cell phones that we were paying for, but weren't being used, and we turned them off.
- We moved uniformed fire personnel from the 911 center back to the field, where their skills are most valuable.
- We've eliminated a home health program that we found was duplicating services.
- We're transferring responsibility of recreational field preparation to the volunteer recreation councils – something they have long asked for.
- And we're installing technology on more public works vehicles and snow plows to significantly reduce the amount of excess road salt used during winter events.

These are just some of the examples of the opportunities we found for savings in the budget.

But even with these cuts, it's clear that there is no path forward to maintain our quality of life and meet our growing challenges without bringing in new revenues.

That is why I'm asking the council to approve an increase in the income tax rate to 3.2 percent. For a resident earning \$50,000 per year, this amounts to about \$15 more per month. The last time the income tax was raised was in 1992. The cold war had just ended, Bill Clinton was elected president, a gallon of gas cost just over \$1, and our county's education budget was about \$356 million – *less than half* of the current budget.

This proposal will bring Baltimore County in line with the income tax rate in our state's other large, diverse jurisdictions.

We're also asking developers to pay their share. In other counties, developers pay impact fees on new homes and businesses – fees help pay for the increased infrastructure necessary to accommodate growth. In partnership with the council, we'll be working to enact a surcharge on new development in line with what other counties impose.

And as many families have moved away from landline telephones, the county has lost critical revenue from taxes placed on those lines. So I'm proposing a small tax on cell phone lines – \$3.50 per line – a charge similar to what's already placed on land lines. In addition, in the course of our cable negotiations, we are planning for the introduction of a PEG fee – a surcharge on cable television bills that covers the cost of public, educational and governmental programming.

As I said before, I do not take these decisions lightly. I know how hard county residents work for the money they earn. But I believe our residents understand that investing in the future requires us make these hard choices.

Conclusion

I said at the start, but it's worth repeating: I ran for this office because I love Baltimore County. I ran because I believe that Baltimore County is good, but I also know that we can be better. And we can be better for everyone.

Make no mistake about it: Baltimore County is at a crossroads. We can no longer accept the status quo for our families and our future. It's time that we take action. This budget responsibly closes our deficit with cuts and revenue and puts us on firm footing to build a better future.

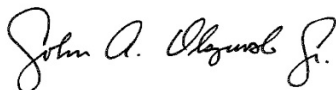
I'm a proud product of this county, and a proud product of our public schools. Along with the support of an incredible family, growing up in Baltimore County allowed this public school kid from a blue collar town to be the first in my family to graduate from college, to be a public school teacher, to earn a PhD, to be Baltimore County Executive. My success was only limited by how hard I worked and how big I dreamed.

I want the same, and really, I want so much more for my daughter. I know that every other parent across this county wants the same thing for their sons and daughters, too. It's our obligation to make sure it's within reach for each and every one of them.

Great communities aren't built by accepting the status quo. They're not built by doing things the way they've always been done. They're not built by rejecting innovation, or by failing to look beyond our own interests.

Great communities are built by being bold, by looking toward the future and envisioning what's possible. For Baltimore County, greatness is possible. And by working together, I know we can achieve it.

Respectfully submitted,

A handwritten signature in black ink, reading "John A. Olszewski, Jr." in a cursive script.

John A. Olszewski, Jr.
County Executive

EXECUTIVE SUMMARY - FY2020 FUNDING HIGHLIGHTS

Description	FTE	FY20 Proposed
EDUCATION		
Operating Budget		
<i>Funding in Excess of Maintenance of Effort</i>		32,116,334
<i>School staffing enrollment increase</i>	70.8	3,540,906
<i>Pre-K Early Childhood</i>	5.0	218,125
<i>Special Ed Programs</i>	50.5	2,505,460
<i>ESOL Programs</i>	21.0	1,955,795
<i>Watershed Charter School</i>	17.5	2,001,824
<i>School Counselors</i>	16.0	728,116
<i>Social Workers</i>	15.5	888,856
<i>Psychologist</i>	4.0	390,920
<i>STAT Ratio change - 1 to 5 for Kindergarten through 2nd Grade</i>		(1,000,000)
<i>BCPS Security Upgrades</i>		1,266,400
Capital Budget		
Schools for Our Future		
<i>Berkshire Elementary School Replacement (incl. forward-funding)</i>		12,237,000
<i>Colgate Elementary School Replacement (incl. forward-funding)</i>		20,561,000
<i>Chadwick Elementary School Replacement (incl. forward-funding)</i>		19,130,000
<i>Scotts Branch Elementary School Renovation/Addition (Balance of County Funding)</i>		19,958,000
<i>Bedford Elementary School Replacement (Balance of County Funding)</i>		24,957,000
<i>Summit Park Elementary School Replacement (Balance of County Funding)</i>		25,510,000
<i>Ridge Road Elementary School Site (Balance of County Funding)</i>		1,190,000
<i>Deer Park Elementary School Replacement (Balance of County Funding)</i>		28,828,000
<i>Red House Run Elementary School Replacement (Balance of County Funding)</i>		29,204,000
<i>Northeast Area Middle School - Nottingham (Balance of County Funding)</i>		9,842,000
<i>Pine Grove Middle School Addition (Balance of County Funding)</i>		10,250,000
Other Education Capital		
<i>Lansdowne High School Replacement - Planning & Design</i>		15,000,000
<i>Towson HS - Pedestrian Bridge Structural Rehab</i>		250,000
<i>Perry Hall HS & Kenwood HS - Security Improvements</i>		400,000
<i>Church Lane Elementary School Roof Replacement</i>		2,410,000
<i>Holabird Middle School Roof Replacement</i>		4,479,000
<i>10-Year Facility Maintenance Study</i>		750,000
HEALTHY AND SAFE COMMUNITIES		
Operating Budget		
<i>New Opioid Strategy Coordinator</i>	1.0	63,908
<i>Three new Police Athletic League (P.A.L.) Coordinator w/ program expansion to two additional sites</i>	3.0	132,378
<i>Increased Operational Funding for Volunteer Fire</i>		47,323
<i>Commercial Turnout gear washers and driers in career stations</i>		780,000
<i>New 911 Mapping System support and maintenance</i>		137,528
Capital Budget		
<i>Replacement of Public Safety Computer Aided Dispatch (CAD) System</i>		12,275,239
<i>New Wilkens Precinct</i>		1,000,000
<i>Volunteer Fire Company Grant Fund</i>		1,500,000

EXECUTIVE SUMMARY - FY2020 FUNDING HIGHLIGHTS

Description	FTE	FY20 Proposed
VIBRANT, LIVABLE COMMUNITIES		
Operating Budget		
<i>New Chief Diversity Officer</i>	0.97	71,932
<i>New Chief Sustainability Officer</i>	0.97	69,877
<i>New Deputy Director of DPW to head new Transportation Bureau</i>	0.97	115,323
<i>New 3-1-1 Operations Center</i>		509,656
<i>Recreation Community Supervisor for Cromwell Valley Park.</i>		44,126
<i>9.6% increase to Homeless Shelter Contracts which includes Family Day</i>		390,698
<i>Rat Eradication Program - 23 Neighborhoods</i>		948,988
Capital Budget		
<i>New Capital Program for Bikeways & Pedestrian Access</i>		1,000,000
<i>Traffic Calming Projects increased from \$800k to \$2M</i>		2,000,000
<i>Climate Resiliency Projects</i>		500,000
<i>Housing Opportunities</i>		3,300,000
<i>Agricultural Preservation Easements</i>		2,960,000
<i>Rural Legacy Easements</i>		500,000
<i>Cowen Run Stream Restoration</i>		2,440,675
<i>Scotts Level Branch Stream Restoration @ Allenswood</i>		600,000
<i>Creek Shore Stabilization</i>		990,000
<i>Flood Proofing Grants</i>		200,000
<i>Resurfacing and Curb & Gutter Work in County</i>		37,500,000
<i>Street Rehabilitation dedicated to Streetscapes</i>		1,000,000
ECONOMIC OPPORTUNITY		
Operating Budget		
<i>CCBC Funding in Excess of Maintenance-of-Effort Standard</i>		2,920,815
<i>CCBC Enrollment Stabilization & Growth Initiative: Strategic Alignment Target</i>		473,430
<i>CCBC In-County Tuition Freeze</i>		702,663
<i>CCBC College Promise Program Expansion & Modified Eligibility Criteria</i>		979,596
<i>CCBC Early College Access Program Expansion @ Woodlawn High School</i>		456,933
<i>CCBC Early College Access P-TECH Program Start @ Dundalk High School</i>		98,264
<i>BOOST Program Income - new program marketing and outreach efforts with minority-owned, women-owned and small businesses.</i>		351,000
<i>Innovative Strategies for Economic Development</i>		2,000,000
<i>Tourism Program</i>		1,840,000
Capital Budget		
<i>CCBC Carol Eustis Center for Health Professionals on Essex Campus</i>		30,149,393
<i>Catonsville Library renovations</i>		2,850,000
TRANSPARENT, ACCOUNTABLE GOVERNMENT		
<i>Cost of Living Adjustment (COLA) for teachers and support personnel - 2% Increase effective July 1, 2019</i>		13,987,170
<i>Cost of Living Adjustment (COLA) - 2% Increase effective June 30, 2020</i>		54,599
<i>New Office of Government Reform and Strategic Initiatives (created from existing resources)</i>	9.72	1,186,038
<i>New Office of Ethics and Accountability</i>	1.94	163,642

EXECUTIVE SUMMARY - FY2020 FUNDING HIGHLIGHTS

Description	FTE	FY20 Proposed
COMMITMENT TO CRITICAL INVESTMENTS		
<i>Income Tax Rate Adjustment from 2.83% to 3.2%</i>		33,047,817
<i>Hotel/Motel Tax Adjustment from 8% to 10%</i>		2,567,500
<i>New Development Impact Surcharge for new homes and businesses</i>		7,765,195
<i>New Cell Phone Tax</i>		29,557,877
<i>New Public, Educational, and Government (PEG) Fee to Cable Television</i>		3,150,000
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<i>Total FY2020 General Fund Operating Budget</i>		2,168,275,737
<i>Increase/(Decrease) from FY2019 Total General Fund Operating Budget</i>		115,531,412
<i>Percentage Change from FY2019 Total General Fund Operating Budget</i>		5.63%
<i>Amount under/(over) Spending Affordability Guidelines</i>		(33,742,987)
<i>Fund Balance - xxx% of Revenues - consistent with maintaining the AAA bond rating</i>		10.3%
<hr/>		
<i>Total FY2020 Operating Budget (excluding Enterprise Funds)</i>		3,439,880,788
<i>Increase/(Decrease) from FY2019 Total Operating Budget (excluding Enterprise Funds)</i>		155,229,793
<i>Percentage Change from FY2019 Total Operating Budget (excluding Enterprise Funds)</i>		4.73%
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<i>Total FY2020 Government-Wide Operating Budget</i>		3,783,794,878
<i>Increase/(Decrease) from FY2019 Total Government-Wide Operating Budget</i>		167,567,066
<i>Percentage Change from FY2019 Total Government-Wide Operating Budget</i>		4.63%
<hr/>		
<i>Total FY2020 Capital Budget (Metropolitan District and Consolidated Public Improvement)</i>		926,062,881
<i>Total FY2020 Metropolitan District Capital Budget</i>		445,425,000
<i>Total FY2020 Consolidated Public Improvement (CPI) Capital Budget</i>		480,637,881
<i>FY2020 PAYGO Contribution to the Capital Budget</i>		65,732,061
<i>FY2020 General Fund Contribution to the Capital Budget</i>		44,126,808



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**County of Baltimore
Maryland**

For the Fiscal Year Beginning

July 1, 2017

Christopher P. Morill

Executive Director



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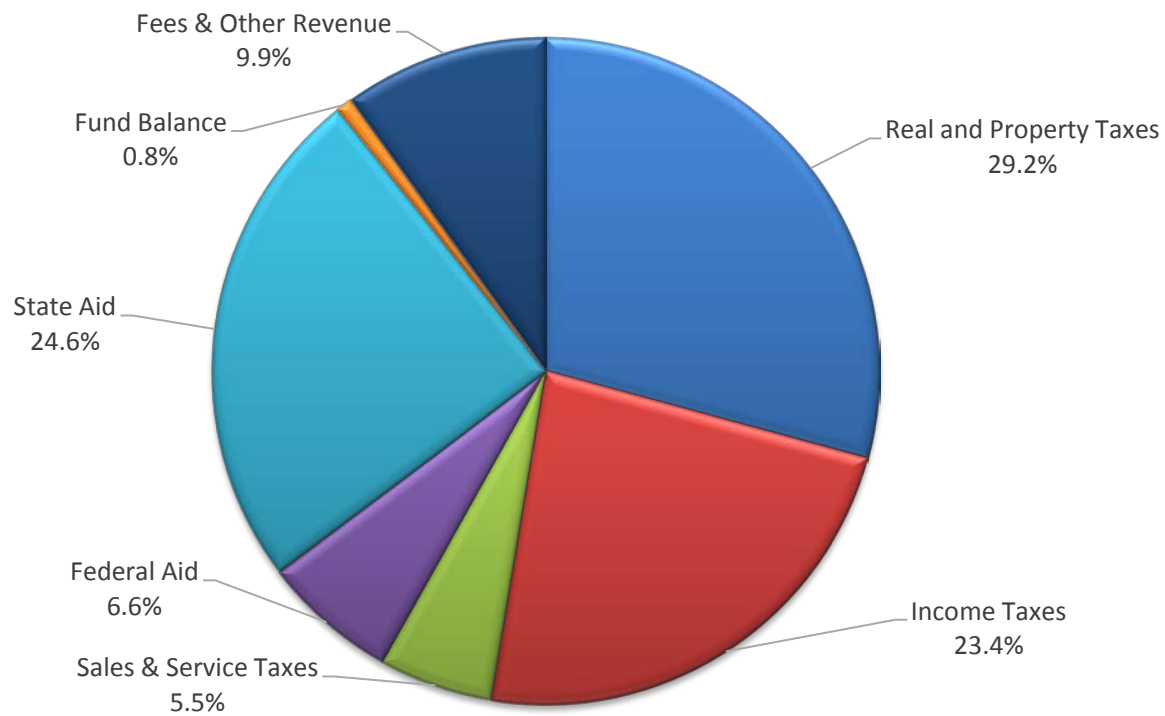
SECTION I
OPERATING BUDGET



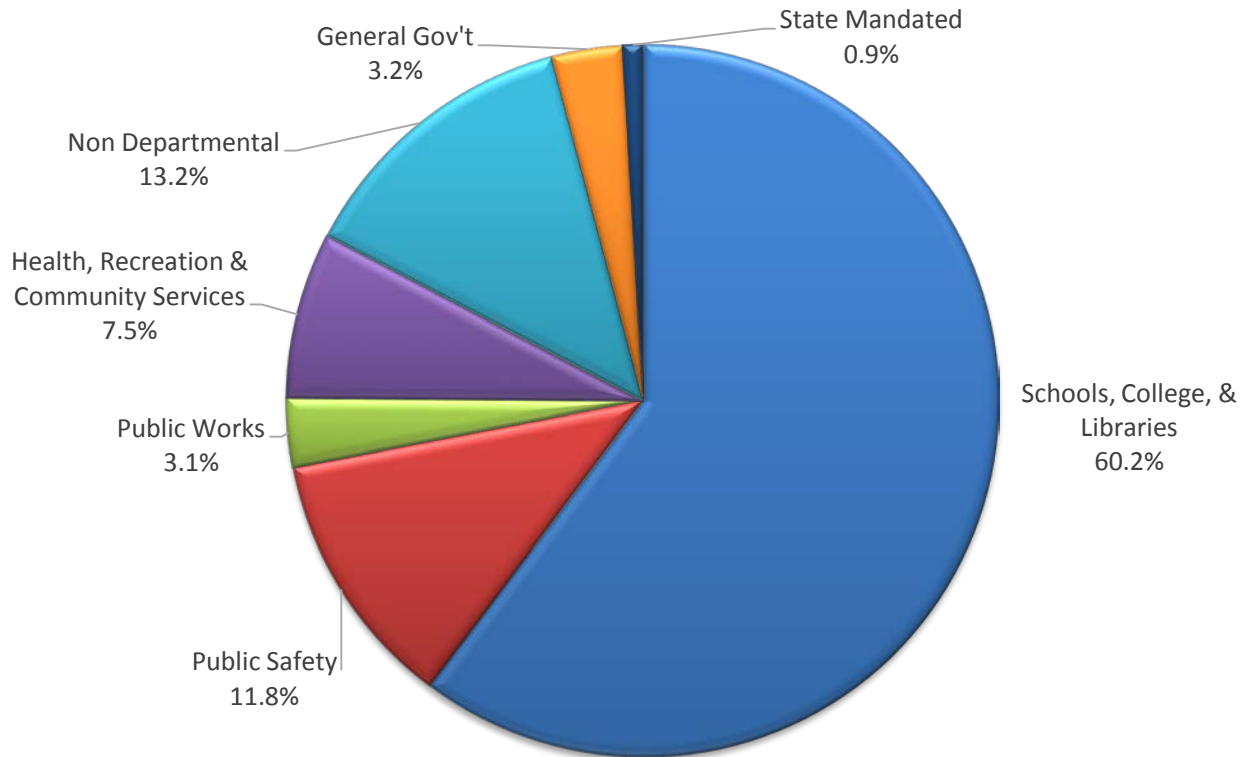
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**BALTIMORE COUNTY TOTAL FY 2020 OPERATING BUDGET AT A GLANCE
\$ 3.440 BILLION**

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES



Total Operating Budget (Excludes Enterprise Funds)	
General Fund	\$2,168,275,737
Special Fund	1,271,605,051
	<hr/>
	\$3,439,880,788

OPERATING BUDGET OVERVIEW

The Fiscal Year 2020 General Fund Operating Budget of \$2,168,275,737 is an increase of 5.63%, or \$115.5 million, from the adjusted FY 2019 budget. The budget's on-going spending exceeds the guideline established by the Spending Affordability Committee (SAC). Under SAC guidelines, the budget (excluding capital / one-time items as well as matching funds for grants) could grow by 3.94%. The basic growth factor allowed under the SAC guidelines reflects estimated personal income growth in Baltimore County.

Within the FY 2020 Budget there has been several increases and the creation of new taxes and fees to help to fund the General Fund budget for County continuing operations and new initiatives for the benefit of its residents. The income tax rate of 2.83% is being increased to 3.2%. The Hotel/Motel Tax is being increased from 8% to 10%. In FY 2020 the County will begin levying taxes on cell phones lines and will create a Development Surcharge for new homes and businesses. In addition, the County will begin charging a Public, Educational, and Government (PEG) Fee to cable television. The real property tax rate will remain at \$1.10 per \$100 of assessed value. The personal property rate remains at \$2.75 and the Homestead Assessment Growth Cap continues at 4%.

As in previous years the FY 2020 operating budget funds all eligible salary increments and longevities. The budget also includes a 2% Cost of Living Adjustment (COLA) for County teachers and support personnel effective July 1, 2019. The budget also include a 2% COLA for other County employees effective June 30, 2020. The recipients include general government, Library, Community College employees, and non- teacher staff personnel of the Board of Education.

The FY 2020 operating budget exceeds the required Maintenance of Effort (MOE) funding for the Baltimore County Public School by \$31.9 million. This investment in excess of MOE includes \$12 million of increased funding toward staffing for enrollment increases and other initiatives that includes funding for 70.8 teachers, 50.5 Special Education Program personnel, 21 ESOL Program personnel, 16 school counselors, 15.5 school social workers, 4 psychologists, and 17.5 teachers for the Watershed Charter School.

The FY 2020 capital budget includes a Pay-As-You-Go (PAYGO) contribution of \$65.7 million. The FY 2020 operating budget includes General Fund contributions to the capital budget of \$44.1 million, with the remaining PAYGO funds consisting of the Stormwater Waiver Fees, Local Open Space Waiver Fees, Reforestation Waiver Fees, Agricultural Transfer Tax, and Debt Premium.

The County's enterprise funds include the Public Schools Food Service Fund, the Community College Auxiliary Fund, and the Metropolitan District Water & Sewer Fund Enterprise. These funds are business-type activities that establish fees and charges designed to make the funds self-supporting. Enterprise funds are not appropriated in the Operating Budget, but are included for information purposes to provide a complete picture of this government's total finances.

For FY 2020, the Total Operating Budget (which includes the General Fund, the Gifts & Grants Fund, direct State aid to the Board of Education and Community College, etc.) totals \$3,439,880,788. It reflects a 4.73% increase above the adjusted FY 2019 appropriation. The Government-wide Total (Total Operating Budget plus Enterprise Funds) is \$3,783,794,878, a 4.64% increase above the adjusted FY 2019 level.

FY 2020 GENERAL FUND BUDGET BREAKDOWN

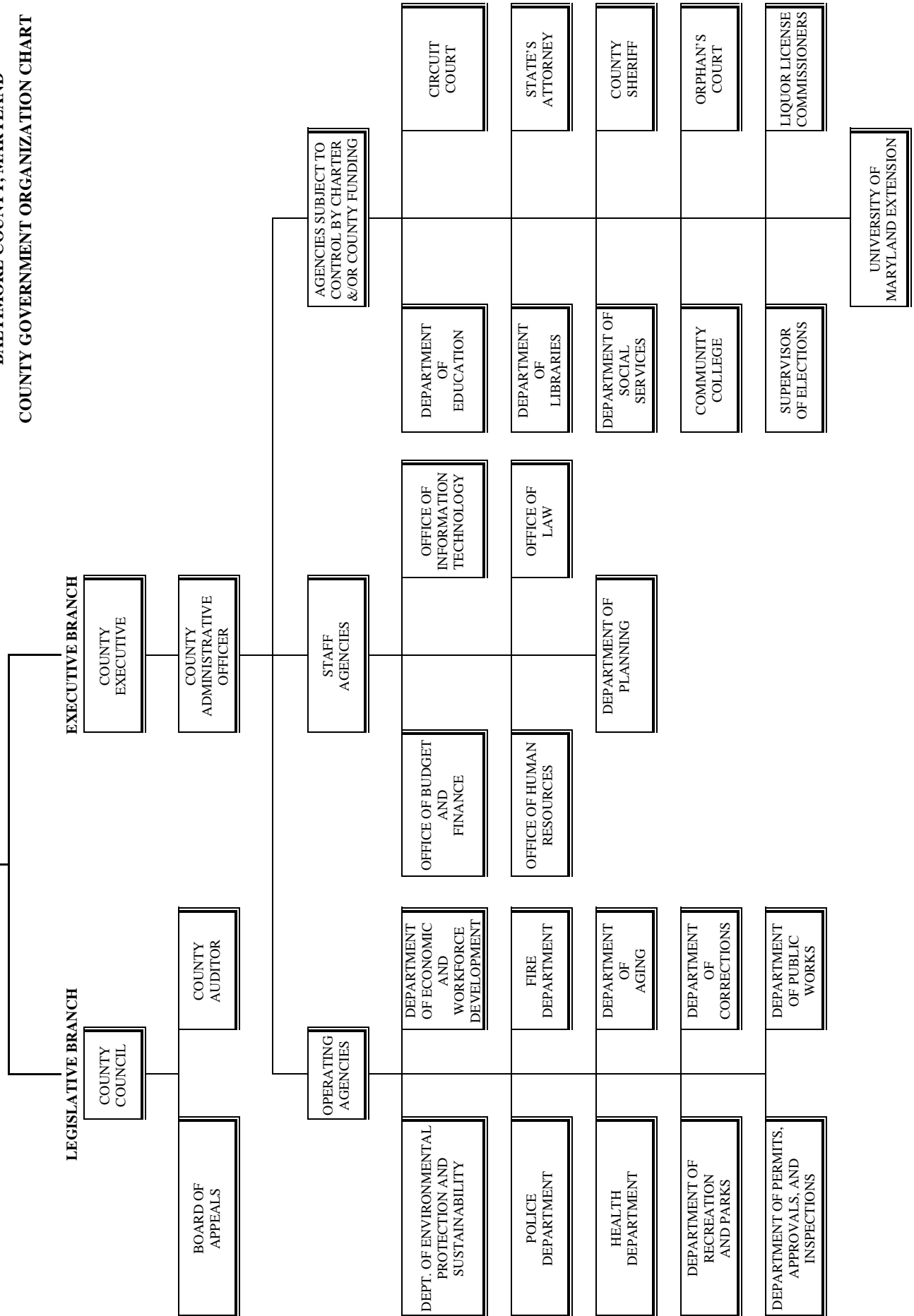
	FY19 General Fund Appropriation	FY20 General Fund Appropriation	\$ Increase / (Decrease)	% Change
GENERAL GOVERNMENT				
County Executive	1,057,351	1,065,283		
Office of Budget and Finance	8,608,366	8,617,648		
Administrative Office	1,539,253	3,201,978		
Vehicle Operations/Maintenance	588,177	458,899		
Office of Law	2,894,941	4,300,251		
Department of Planning	7,471,720	7,853,598		
Office of Human Resources	4,018,038	3,173,947		
Permits, Approvals and Inspections	9,953,717	10,068,522		
Property Management	35,271,580	36,583,488		
County Council	2,739,071	2,660,211		
County Auditor	1,732,263	1,687,712		
Board of Appeals	242,656	245,940		
Office of Information Technology	30,083,408	30,775,120		
Office of Ethics & Accountability	-	163,642		
Subtotal	106,200,541	110,856,239	4,655,698	4.38%
DEPARTMENT OF PUBLIC WORKS				
	107,933,443	108,049,450	116,007	0.11%
HEALTH AND HUMAN SERVICES				
Department of Health	24,085,815	23,038,372		
Department of Social Services	8,618,492	8,504,849		
Department of Aging	4,489,021	4,625,692		
Environmental Protection and Sustainability	5,552,541	5,693,712		
Subtotal	42,745,869	41,862,625	(883,244)	-2.07%
CULTURE AND LEISURE SERVICES				
Department of Libraries	33,832,602	35,023,677		
Department of Recreation and Parks	11,445,727	11,531,526		
Organization Contributions	6,078,405	5,950,009		
Subtotal	51,356,734	52,505,212	1,148,478	2.24%
ECONOMIC AND COMMUNITY DEVELOPMENT				
Economic and Workforce Development	1,357,014	1,489,219		
Subtotal	1,357,014	1,489,219	132,205	9.74%
STATE MANDATED AGENCIES				
Circuit Court	4,955,181	5,065,143		
Orphans Court	254,033	267,461		
Board of Elections	5,391,349	5,572,919		
State's Attorney	9,651,331	10,058,840		
County Sheriff	5,419,511	5,466,235		
Cooperative Extension	275,342	266,059		
Subtotal	25,946,747	26,696,657	749,910	2.89%
PUBLIC SAFETY				
Department of Corrections	42,212,522	43,466,669		
Emergency Communications Center	14,151,444	15,006,168		
Police Department	212,290,841	231,113,323		
Fire Department	102,370,712	103,992,642		
Subtotal	371,025,519	393,578,802	22,553,283	6.08%

FY 2020 GENERAL FUND BUDGET BREAKDOWN

	FY19 General Fund Appropriation	FY20 General Fund Appropriation	\$ Increase / (Decrease)	% Change
EDUCATION				
Community College	62,722,563	65,690,429		
Department of Education - Operating	871,366,401	913,149,582		
Subtotal	934,088,964	978,840,011	44,751,047	4.79%
NON DEPARTMENTAL				
Debt Service	127,674,225	128,079,411		
Retirement and Social Security	142,937,522	152,011,366		
Insurance	91,769,184	119,818,915		
Reserve for Contingencies	438,800	1,000,000		
Contribution to Capital Budget	40,537,832	44,126,808		
Local Share	8,731,931	9,361,022		
Subtotal	412,089,494	454,397,522	42,308,028	10.27%
TOTAL	2,052,744,325	2,168,275,737	115,531,412	5.63%

CITIZENS

BALTIMORE COUNTY, MARYLAND COUNTY GOVERNMENT ORGANIZATION CHART



FY 2020 AUTHORIZED POSITIONS - ALL FUNDS

<u>AGENCY</u>	<u>FY 2019</u>	<u>MID FY</u>				<u>BUDGET</u>
	<u>BUDGET</u>	<u>2019</u>	<u>TRANS</u>	<u>ADD</u>	<u>DELETE</u>	<u>FY 2020</u>
OFFICE OF COUNTY EXECUTIVE	12	3	(4)	0	(1)	10
CIRCUIT COURT	92	0	0	0	(1)	91
ORPHANS COURT	5	0	0	0	0	5
BOARD OF ELECTIONS	12	0	0	0	0	12
OFFICE OF BUDGET AND FINANCE	121	0	0	0	0	121
ADMINISTRATIVE OFFICER	10	5	12	0	0	27
DEPARTMENT OF CORRECTIONS	485	0	0	1	(4)	482
STATE'S ATTORNEY	133	0	0	3	0	136
OFFICE OF LAW	30	1	12	0	0	43
DEPARTMENT OF PLANNING	44	0	0	0	0	44
OFFICE OF HUMAN RESOURCES	48	1	(11)	2	0	40
EMERGENCY COMMUNICATIONS CENTER	205	0	0	0	0	205
POLICE DEPARTMENT	2,557	(1)	0	4	(1)	2,559
FIRE DEPARTMENT	1,091	0	1	0	(5)	1,087
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	188	0	0	2	0	190
COUNTY SHERIFF	90	0	0	0	0	90
BOARD OF LIQUOR LICENSE COMMISSIONERS	24	0	0	0	0	24
PROPERTY MANAGEMENT	243	0	0	0	0	243
DEPARTMENT OF HEALTH	599	41	(2)	3	(16)	625
DEPARTMENT OF SOCIAL SERVICES	209	1	(1)	0	(12)	197
DEPARTMENT OF AGING	238	2	1	0	0	241
COOPERATIVE EXTENSION	2	0	0	0	0	2
DEPARTMENT OF RECREATION & PARKS	176	3	0	4	0	183
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	79	0	0	1	0	80
COUNTY COUNCIL	36	0	0	0	0	36
COUNTY AUDITOR	17	0	0	0	0	17
BOARD OF APPEALS	9	0	0	0	0	9
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	15	2	0	0	0	17
LOCAL MANAGEMENT BOARD	4	0	0	0	0	4
HOUSING OFFICE	60	0	0	3	0	63
COMMUNITY DEVELOPMENT	27	0	0	0	0	27
OFFICE OF INFORMATION TECHNOLOGY	225	4	(8)	10	0	231
DEPARTMENT OF PUBLIC WORKS	957	0	0	1	(1)	957
OFFICE OF ETHICS & ACCOUNTABILITY	0	0	0	2	0	2
WORKFORCE DEVELOPMENT	46	(2)	0	0	0	44
SUBTOTAL	8,089	60	0	36	(41)	8,144
<u>OTHER AUTHORIZED POSITIONS</u>						
SOCIAL SERVICES - STATE	10	0	0	0	0	10
ELECTIONS - STATE	26	0	0	0	0	26
UNIVERSITY OF MD EXTENSION - STATE	8	0	0	0	0	8
INTERNAL SERVICE FUND	49	0	0	0	0	49
SUBTOTAL	93	0	0	0	0	93
<u>OTHER AUTHORIZED POSTIONS</u>						
(SHOWN AS FULL TIME EQUIVALENTS)						
COMMUNITY COLLEGES	1,700.7				(68.9)	1,631.8
DEPARTMENT OF EDUCATION	15,530.5			239.6		15,770.1
DEPARTMENT OF LIBRARIES	493.2				(1.0)	492.2
SUBTOTAL	17,724.4	0.00	0.00	239.6	(69.9)	17,894.1
TOTAL ALL POSITIONS	25,906.4	60.0	0.0	275.6	(110.9)	26,131.1

**ORIGINAL POSITION ALLOCATION - ALL FUNDS
REVISED TO REFLECT ORGANIZATIONAL CHANGES**

<u>AGENCY</u>	<u>FY 1987</u>	<u>FY 1991</u>	<u>FY 1995</u>	<u>FY 2011</u>	<u>FY 2019</u>	<u>FY 2020</u>	<u>% CHANGE FY 19-20</u>	<u>% CHANGE FY 87- 20</u>
GENERAL GOVERNMENT								
COUNTY EXECUTIVE	17	19	16	14	12	10		
ADMINISTRATIVE OFFICER	21	34	18	23	10	27		
OFFICE OF BUDGET & FINANCE	202	225	174	173	121	121		
CENTRAL SERVICES	12	15	9	0	0	0		
OFFICE OF LAW	37	55	39	30	30	43		
DEPARTMENT OF PLANNING	53	66	55	49	44	44		
OFFICE OF HUMAN RESOURCES	53	67	59	40	48	40		
PERMITS, APPROVALS & INSPECTIONS	194	213	181	188	188	190		
PROPERTY MANAGEMENT	332	410	346	381	243	243		
COUNTY COUNCIL	30	39	38	37	36	36		
COUNTY AUDITOR	9	13	16	19	17	17		
BOARD OF APPEALS	10	10	10	10	9	9		
OFFICE OF INFORMATION TECHNOLOGY	113	142	120	213	225	231		
INTERNAL SERVICE FUNDS	112	88	67	59	49	49		
OFFICE OF ETHICS & ACCOUNTABILITY	0	0	0	0	0	2		
HEALTH AND HUMAN SERVICES								
DEPARTMENT OF HEALTH	620	658	525	531	599	625		
DEPARTMENT OF SOCIAL SERVICES	53	69	92	214	209	197		
DEPARTMENT OF SOCIAL SERVICES - STATE	20	20	18	12	10	10		
DEPARTMENT OF AGING	298	372	328	303	238	241		
ENVIRON. PROTECTION & SUSTAINABILITY	116	115	114	119	79	80		
LOCAL MANAGEMENT BOARD	0	0	0	7	4	4		
CULTURE AND LEISURE SERVICES								
DEPARTMENT OF RECREATION AND PARKS	187	196	147	196	176	183		
DEPT. OF REC. AND PARKS - ENT FUNDS	135	153	168	0	0	0		
ORGANIZATIONAL CONTRIBUTIONS	2	4	0	0	0	0		
ECONOMIC AND COMMUNITY DEVELOPMENT								
ECONOMIC AND WORKFORCE DEVELOPMENT	13	27	17	21	15	17		
HOUSING OFFICE	33	41	46	59	60	63		
COMMUNITY DEVELOPMENT GRANTS	32	23	17	30	27	27		
COMMUNITY CONSERVATION	12	40	12	0	0	0		
WORKFORCE DEVELOPMENT	48	54	64	45	46	44		
PUBLIC WORKS	1,295	1,389	998	968	957	957		
GENERAL GOVERNMENT SUBTOTAL	4,059	4,557	3,694	3,741	3,452	3,510	1.7%	-13.5%
PUBLIC SAFETY								
DEPARTMENT OF CORRECTIONS	201	258	326	473	485	482		
EMERGENCY COMMUNICATIONS CENTER	160	185	182	187	205	205		
POLICE DEPARTMENT	1,961	2,081	2,060	2,567	2,557	2,559		
FIRE DEPARTMENT	1,059	1,206	1,136	1,090	1,091	1,087		
PUBLIC SAFETY SUBTOTAL	3,381	3,730	3,704	4,317	4,338	4,333	-0.1%	28.2%
STATE MANDATED AGENCIES								
CIRCUIT COURT	127	137	138	100	92	91		
ORPHANS COURT	4	4	4	5	5	5		
BOARD OF ELECTIONS	6	6	6	14	12	12		
BOARD OF ELECTIONS - STATE	16	15	15	26	26	26		
STATE'S ATTORNEY	64	76	84	124	133	136		
COUNTY SHERIFF	66	77	83	104	90	90		
LIQUOR BOARD	25	26	25	25	24	24		
UNIVERSITY OF MD EXTENSION	3	3	2	2	2	2		
UNIVERSITY OF MD EXTENSION - STATE	12	12	12	8	8	8		
JUVENILE PROBATIONARY	7	7	0	0	0	0		
STATE MANDATED SUBTOTAL	330	363	369	408	392	394	0.5%	19.4%
OTHER AUTHORIZED POSITIONS								
COMMUNITY COLLEGE	1,642.0	1,835.0	1,697.0	1,974.0	1,700.7	1,631.8		
DEPARTMENT OF EDUCATION	10,018.0	10,314.0	10,997.0	14,606.0	15,530.5	15,770.1		
DEPARTMENT OF LIBRARIES	487.0	537.0	446.0	458.0	493.2	492.2		
EDUCATION SUBTOTAL (FTE)	12,147.0	12,686.0	13,140.0	17,038.0	17,724.4	17,894.1	1.0%	47.3%
GRAND TOTAL	19,917.0	21,336.0	20,907.0	25,504.0	25,906.4	26,131.1	0.9%	31.2%

FINANCIAL POLICIES AND GUIDELINES

Baltimore County's financial guidelines, outlined below, set forth the basic framework for the development of the FY 2020 Budget. These guidelines provide direction for evaluating both current activities and proposals for future programs. Many of the guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain its financial stability. All of the guidelines are reviewed annually.

OPERATING BUDGET

1. The growth in the General Fund Operating Budget should not exceed the growth in personal income for Baltimore County. The Spending Affordability Committee's projected growth for FY 2020 is 3.94%.
2. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare midyear reports comparing actual revenues and expenditures to budgeted amounts.
3. The County will emphasize efforts to reduce major cost centers such as health care, utilities, and worker's compensation claims.
4. The County will try to pay for current expenses with current revenues with little reliance on one-time resources. Current expenses may exceed current revenues in order to fund one-time items such as appropriations to the Revenue Stabilization Reserve Account (RSRA) or for Capital budget support.
5. The County will maintain a relatively stable level of inflation-adjusted expenditures per capita.
6. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.

REVENUE

1. The County will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.
2. The County will follow an aggressive policy of collecting revenues.
3. The County will establish user charges and fees at a level related to the full cost of providing the service. These fees/charges will be reviewed annually.

INVESTMENTS

1. The County will invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the County and conforming to all state and local statutes governing the investment of public funds.
2. The County's investment officials shall use the "prudent person" standard in the context of managing an overall portfolio, considering the probable safety of their capital as well as the probable income to be derived. The County will not borrow funds for the express purpose of investing those funds.

3. The County will diversify its investments by security type and institution. With the exception of U.S. Treasury securities and government agencies; authorized pools and money market funds, no more than 50% of the County's total investment portfolio will be invested in a single security type.
4. To the extent possible, the County will attempt to match investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the County will not directly invest in securities maturing more than one year from the date of purchase. However, the County may collateralize its repurchase agreements using longer investments not to exceed 30 years to maturity. Reserve funds may be invested in securities exceeding one year if the maturity of such investments are made to coincide as nearly as practicable with the expected use of the funds.
5. Regarding suitable investments, the County's investments will conform without exception to Section 17-101 of the Local Government Article and Section 6-222 of the State Finance and Procurement Article of the Annotated Code of Maryland.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the County's investment risk constraints and cash flow needs.
7. The County will maintain a system of adequate internal controls to assure compliance with the investment program policy and procedures. On a regular basis the investment policy will be reviewed by the Director of Budget & Finance and the County Administrative Officer with any modifications made thereto approved by the County Council.

DEBT SERVICE

1. The County will seek to maintain its Triple-A bond rating by establishing maximum debt ratios, a limit above which it will not issue additional debt, but would decrease capital spending or increase Pay-As-You-Go (PAYGO) financing, in order to control the future debt service burden.
2. The County will update its debt affordability study each year in conjunction with its capital budget process. The study helps the County monitor its debt position and compliance with debt policies.
3. The County will not use short-term borrowing to finance operating budget requirements. The County has never issued tax or revenue anticipation notes.
4. The County does not intend to have any fixed rate bond anticipation notes outstanding for a period of longer than two years.
5. The County will maintain a Debt to Full Value ratio in the range of 2.2% to 2.5% Debt to Personal Income ratio in the range of 3.3% to 3.6% and debt per capita in the range of \$2,300 to \$2,600.
6. The County will maintain a Debt Service to Revenues ratio in the range of 8.5% to 9.5%.
7. The County will ensure that the rapidity of debt repayment on new net tax-supported debt does not fall below 25% retired in 5 years and 50% retired in 10 years. The County currently retires 39.1% of net tax-supported debt, excluding pension funding bonds, in 5 years and 70.8% in 10 years.

8. The County will budget contributions to PAYGO financing of the Capital Budget in each fiscal year. The County has used PAYGO financing since 1964. The County's contributions to PAYGO financing are as follows for recent fiscal years:

<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>	<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>
1992	\$1.1	2006	112.3
1993	1.1	2007	129.9
1994	9.4	2008	146.9
1995	4.4	2009	138.5
1996	1.2	2010	33.1
1997	20.3	2011	2.6
1998	40.4	2012	.6
1999	93.9	2013	12.9
2000	121.6	2014*	67.1
2001	110.3	2015	91.3
2002	65.7	2016	123.3
2003	1.0	2017	127.4
2004	3.0	2018	31.5
2005	45.3	2019	42.1
		2020	65.7

*Prior to FY 2014, PAYGO included only General Funds. Effective FY 2014 PAYGO includes General Funds, Stormwater Management Funds, Debt Premium, Sale of Property, Agricultural Preservation Tax revenues, Stormwater and Reforestation Waiver fees, and LOS waiver fees.

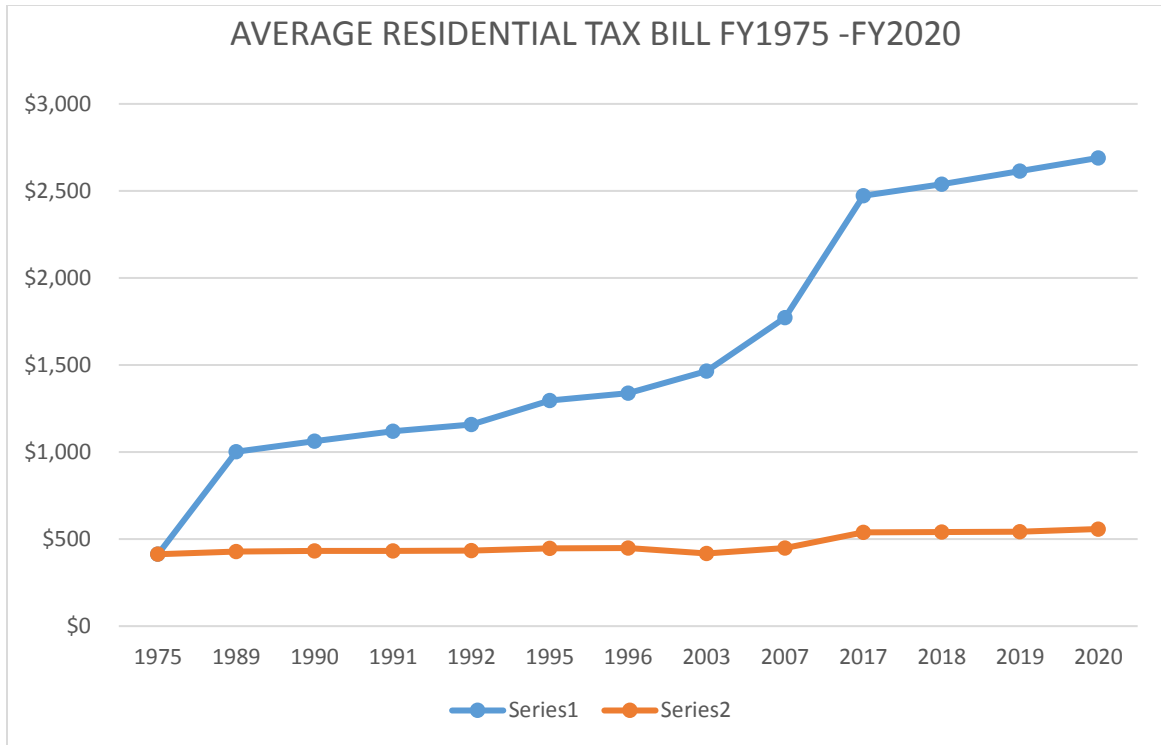
9. The County will maintain the self-supporting status of the Metropolitan District operations.

FUND BALANCE

1. To protect the County from unforeseen emergencies and future economic downturns, the County took the fiscally prudent step of raising its target level for unreserved General Fund balances. Effective July 1, 2018, the County increased the Revenue Stabilization Reserve Account level from 5% of the General Fund budgeted revenues to 10% of General Fund budgeted revenues with limited access for withdrawals.
2. The County will ensure that the ratio of fund balance to revenues does not fall to the floor level of 7% for two consecutive years.
3. The County will insure that any unreserved fund balance in excess of the target level of revenues will be retained to provide only short-term tax stabilization. Excess reserves well above the target level will be eliminated through dedicated one-time items such as PAYGO contributions in order to reduce the level of programmed borrowing in support of the Capital Budget.

**FORECAST OF THE SPENDING AFFORDABILITY
FISCAL YEAR 2020 GUIDELINE**

FY2018 Base Spending		<u>FY 2019</u>	<u>FY 2020</u>
General Fund Operating Budget Appropriations		\$ 2,052,744,325	\$ 2,168,275,737
Supplemental Appropriation		\$ -	\$ -
Adj. General Fund Operating Budget Appropriation	(A)	\$ 2,052,744,325	\$ 2,168,275,737
Adjustments			
Selected Non-County Funds			
Local Matching Funds		(8,731,931)	(9,361,022)
Capital Related Items			
PAYGO (Excluding Operating Costs)		(40,537,832)	(44,126,808)
Reserve Funds			
Contingency Reserve		(438,800)	(1,000,000)
Adjustments Subtotal		(49,708,563)	(54,487,830)
Other Adjustments			
3% COLA (Phase-In)		-	-
BCPS State-Approved One-Time Costs		(4,228,800)	(2,484,964)
Other Adjustments Subtotal		(4,228,800)	(2,484,964)
Total Adjustments	(B)	<u>(53,937,363)</u>	<u>(56,972,794)</u>
FY 2017 Adjusted Spending - Base Year (A-B)	(C)	1,998,806,962	
Personal Income Growth 4-Year Average	X (D)	<u>1.0394</u>	
FY 2017 Spending Guideline (Cx D)	(E)	<u>\$ 2,077,559,956</u>	<u>\$ 2,111,302,943</u>
Maximum Spending Growth		\$ 78,752,994	
Under / (Over) Guideline			\$ (33,742,987)



<u>Fiscal Year</u>	<u>Tax Rate Per \$100 of Assessment</u>	<u>Average Residential Tax Bill*</u>	<u>Tax Bill Adjusted for Inflation</u>
1975	\$1.605	\$413	\$413
1989	1.251	1,002	428
1990	1.230	1,062	433
1991	1.183	1,119	433
1992	1.146	1,159	434
1995	1.142	1,296	446
1996	1.142	1,338	448
2003	1.115	1,465	417
2007	1.100	1,772	449
2017	1.100	2,472	538
2018	1.100	2,538	540
2019	1.100	2,613	543
2020	1.100	2,690	558

* Note. These amounts have been adjusted for the Homestead Tax Credit. Although the Homestead Credit limits the annual growth in assessment of certain homes to 4%, the overall average tax bill can increase by more than that percentage due to the growth in assessment on homes which do not qualify for the credit. Beginning in FY 2007, this amount was also adjusted for the Local Homeowner Tax Credit.

SECTION II
CAPITAL BUDGET



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APPROPRIATION SUMMARY

CAPITAL BUDGET FY 2020

CAPITAL IMPROVEMENT PROGRAM FY 2021 - FY 2025

STAGE 3

SUMMARY OF PROJECT ESTIMATES

-----FIVE YEAR CAPITAL PROGRAM-----

DEPT NO.	DEPT TITLE	TOTAL ESTIMATED COST	PRIOR AUTHOR-IZATIONS	TOTAL FOR 6YR PROGRAM	BUDGET YEAR 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
201	Sewer System	2,456,758,163	1,696,558,163	760,200,000	226,400,000	28,000,000	223,400,000	31,000,000	220,400,000	31,000,000
203	Water System	1,606,665,370	988,796,370	617,869,000	219,025,000	0	211,525,000	0	187,319,000	0
204	Storm Drains	64,637,594	45,587,594	19,050,000	6,350,000	0	6,350,000	0	6,350,000	0
205	Streets and Highways	658,926,140	509,167,140	149,759,000	60,159,000	0	44,005,000	0	45,595,000	0
207	Bridges, Culverts and Grade Separations	123,154,620	87,175,620	35,979,000	8,355,000	0	9,749,000	0	17,875,000	0
208	Refuse Disposal	79,536,800	72,436,800	7,100,000	2,100,000	0	2,500,000	0	2,500,000	0
209	Community College	259,220,944	153,695,551	105,525,393	35,504,393	0	35,271,000	0	34,750,000	0
210	General Government Buildings	569,003,898	437,848,734	131,155,164	48,155,164	11,000,000	28,000,000	8,000,000	28,000,000	8,000,000
212	Parks, Preservation and Greenways	203,608,608	151,292,098	52,316,510	29,366,510	0	11,475,000	0	11,475,000	0
213	Schools	1,944,638,065	1,269,319,518	675,318,547	260,318,547	0	185,000,000	0	230,000,000	0
217	Land Preservation	63,575,826	56,195,826	7,380,000	3,460,000	0	1,960,000	0	1,960,000	0
218	Community Improvements	249,438,933	200,589,774	48,849,159	11,836,192	8,836,192	10,836,192	8,740,583	5,300,000	3,300,000
220	Fire Department Buildings	44,585,229	20,085,229	24,500,000	1,500,000	1,000,000	19,000,000	1,000,000	1,000,000	1,000,000
221	Waterway Improvement Fund	163,217,115	95,684,040	67,533,075	12,533,075	10,000,000	25,000,000	0	20,000,000	0
230	Police Department Buildings	7,000,000	0	7,000,000	1,000,000	0	6,000,000	0	0	0
TOTAL:		8,493,967,305	5,784,432,457	2,709,534,848	926,062,881	58,836,192	820,071,192	48,740,583	812,524,000	43,300,000

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2020

Stage 3

CAPITAL IMPROVEMENT PROGRAM FY 2021 - FY 2025

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2020	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM					FY 2025
			FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	
METROPOLITAN DISTRICT FUND								
METRO - COUNTY FUNDS								
9351R - METRO CONSTRUCTION FUND	177,015,000	28,005,000	28,000,000	28,005,000	31,000,000	31,005,000	31,000,000	
9451R - METRO BONDS	1,155,154,000	402,120,000	0	391,620,000	0	361,414,000	0	
TOTAL METRO - COUNTY FUNDS								
	1,332,169,000	430,125,000	28,000,000	419,625,000	31,000,000	392,419,000	31,000,000	
METRO - NON COUNTY FUNDS								
9674R - HOWARD COUNTY	12,000,000	4,000,000	0	4,000,000	0	4,000,000	0	
9675R - ANNE ARUNDEL COUNTY	6,000,000	2,000,000	0	2,000,000	0	2,000,000	0	
9680R - MD WATER QUALITY REV LOAN	27,000,000	9,000,000	0	9,000,000	0	9,000,000	0	
9683R - BWI AIRPORT	900,000	300,000	0	300,000	0	300,000	0	
TOTAL METRO - NON COUNTY FUNDS								
	45,900,000	15,300,000	0	15,300,000	0	15,300,000	0	
TOTAL METRO SYSTEMS								
	1,378,069,000	445,425,000	28,000,000	434,925,000	31,000,000	407,719,000	31,000,000	

SOURCE OF FUNDING SUMMARY

CAPITAL BUDGET FY 2020

Stage 3

CAPITAL IMPROVEMENT PROGRAM FY 2021 - FY 2025

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
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FIVE YEAR CAPITAL IMPROVEMENT PROGRAM

CONSOLIDATED PUBLIC IMPROVEMENT (CPI) FUND

CPI - COUNTY FUNDS

9331R - GENERAL FUNDS	135,139,775	44,126,808	30,836,192	17,836,192	17,740,583	12,300,000	12,300,000
9339R - REALLOCATED GENERAL FUNDS	11,366,995	11,366,995	0	0	0	0	0
9441R - CURRENT/FUTURE G O BONDS	1,017,384,239	321,974,239	0	338,990,000	0	356,420,000	0
9449R - REALLOCATED G O BONDS	4,770,282	4,770,282	0	0	0	0	0
9640R - DEBT PREMIUM	19,410,253	19,410,253	0	0	0	0	0
9650R - STORM WATER WAIVER FEE	400,000	400,000	0	0	0	0	0
9670R - AGRICULTURAL PRES TAX	1,380,000	460,000	0	460,000	0	460,000	0
9671R - LOCAL OPEN SPACE WAIVER FEE	1,585,000	935,000	0	325,000	0	325,000	0
9685R - REALLOCATED LOS WAIVER	49,602	49,602	0	0	0	0	0
9690R - REFORESTATION WAIVER FEE	400,000	400,000	0	0	0	0	0
TOTAL CPI - COUNTY FUNDS	1,191,886,146	403,893,179	30,836,192	357,611,192	17,740,583	369,505,000	12,300,000

CPI - NON COUNTY FUNDS

9119R - FEDERAL/STATE AID	16,594,000	4,680,000	0	1,734,000	0	10,180,000	0
9224R - PROGRAM OPEN SPACE	29,340,000	15,340,000	0	7,000,000	0	7,000,000	0
9229R - STATE AID	86,725,702	53,304,702	0	17,051,000	0	16,370,000	0
9560R - DEVELOPERS RESPONSIBILITY	4,800,000	1,600,000	0	1,600,000	0	1,600,000	0
9677R - STUDENT FEES	600,000	600,000	0	0	0	0	0
9678R - DONATIONS	250,000	250,000	0	0	0	0	0
9679R - OTHER	1,270,000	970,000	0	150,000	0	150,000	0
TOTAL CPI - NON COUNTY FUNDS	139,579,702	76,744,702	0	27,535,000	0	35,300,000	0
TOTAL CAPITAL IMPROVEMENT FUNDS	1,331,465,848	480,637,881	30,836,192	385,146,192	17,740,583	404,805,000	12,300,000
GRAND TOTAL	2,709,534,848	926,062,881	58,836,192	820,071,192	48,740,583	812,524,000	43,300,000

SCHOOLS FOR OUR FUTURE PROGRAM

New Schools									
#	CMD	Area	School	Seats Construct	Net New Seats	A/C Seats	County FY Funding	Estimated Completion	
1	1	SW	Catonsville ES (Bloomsbury)	705	300	705	FY15/16	AUG 2016	
2	1	SW	* Relay ES	715	285	285	FY15/16	AUG 2017	
3	1	SW	* Westowne ES	650	170	650	FY15/16	AUG 2016	
4	1	SW	* Lansdowne ES	735	422	700	FY16/17	AUG 2018	
5	1	SW	* Chadwick ES	735	327	327	FY18	AUG 2020	
6	4	NW	Lyons Mill ES	681	681	681	FY13/14	AUG 2015	
7	2	NW	* Summit Park ES	709	373	373	FY18/20	TBD	
8	2	NW	* Bedford ES	696	387	696	FY18/20	TBD	
9	4	NW	* Deer Park ES	735	284	284	FY20	TBD	
10	3	C	Mays Chapel ES	702	702	702	FY12	AUG 2014	
11	6	NE	* Victory Villa ES	735	409	735	FY16/17	AUG 2018	
12	5	NE	Honeygo ES	725	725	725	FY16/17	AUG 2018	
13	6	NE	Ridge Road Site ES	709	709	709	FY18/20	TBD	
14	6	NE	* Red House Run ES	700	214	214	FY20	TBD	
15	5	NE	Nottingham Site MS	1,410	1,410	1,410	FY18/20	TBD	
16	7	SE	* Berkshire ES	625	197	625	FY18/20	AUG 2020	
17	7	SE	* Colgate ES	510	191	510	FY18/20	AUG 2020	
18	7	SE	* Dundalk ES	722	132	722	FY18	AUG 2019	
Subtotal				13,199	7,918	11,053			

* Schools to be demolished upon replacement for improved operating efficiency and energy savings.

Additions									
#	CMD	Area	School	Seats Construct	Net New Seats	A/C Seats	County FY Funding	Estimated Completion	
1	1	SW	Westchester ES	193	193	193	FY15/16	AUG 2016	
2	4	NW	Scotts Branch ES	100	100	100	FY20	TBD	
3	2	NW	Pikesville HS	13	13	1,019	FY14/15/16	AUG 2016	
4	3	C	Sparks ES	194	194	194	FY14	AUG 2015	
5	5	C	Stoneleigh ES	200	200	700	FY12/13	AUG 2013	
6	3	C	Hampton ES	200	200	648	FY12	AUG 2013	
7	3	C	Hereford HS	318	318	1,548	FY12/13	AUG 2015	
8	3	C	Padonia International ES	264	264	264	FY15	AUG 2018	
9	3	NE	Pine Grove MS	130	130	130	FY18/20	TBD	
Subtotal				1,612	1,612	4,796			

Air Conditioning Initiative									
#	CMD	Area	School	Seats Construct	Net New Seats	A/C Seats	County FY Funding	Estimated Completion of A/C in Classrooms	
1	1	SW	Baltimore Highlands ES			549	FY17	AUG 2017	
2	1	SW	Edmondson Heights ES			538	FY17	AUG 2017	
3	1	SW	Arbutus ES (Aging Schools)			405	N/A	AUG 2014	
4	1	SW	Arbutus MS* (Energy Perf Cont)			1,011	N/A	AUG 2017	
5	1	SW	Johnnycake ES			559	FY11	AUG 2012	
6	1	SW	Riverview ES			572	FY11	AUG 2012	
7	4	SW	Hebbville ES			540	FY13/14	AUG 2014	
8	4	SW	Featherbed Lane ES			654	FY14	AUG 2015	
9	4	SW	Woodmoor ES			631	FY13/14	AUG 2014	
10	1	SW	Southwest Academy			1,101	FY17 Sup App	AUG 2017	
11	4	NW	Church Lane ES			476	FY17	AUG 2017	
12	2	NW	Reisterstown ES			450	FY17	AUG 2017	
13	2	NW	Fort Garrison ES			431	FY13/14	AUG 2014	
14	2	NW	Sudbrook Magnet MS			1,060	FY13/14	OCT 2015	
15	4	NW	Scotts Branch ES			511	FY14	APR 2016	
16	4	NW	Randallstown ES			398	FY11	AUG 2012	
17	2	NW	Old Court MS			983	FY11	AUG 2012	
18	2	NW	Wellwood ES			455	FY14	AUG 2015	
19	2	NW	Franklin ES			473	FY13/14	MAY 2015	
20	2	NW	Franklin MS			1,389	FY17	AUG 2017	

Air Conditioning Initiative								
#	CMD	Area	School	Seats Construct	Net New Seats	A/C Seats	County FY Funding	Estimated Completion of A/C in Classrooms
21	2	NW	Franklin HS			1,647	FY17 Sup App	AUG 2018
22	3	C	Pot Spring ES			477	FY17	AUG 2017
23	5	C	Oakleigh ES			496	FY17	AUG 2017
24	3	C	Timonium ES			395	FY13/14	AUG 2015
25	5	C	Loch Raven Academy			901	FY11	AUG 2012
26	3	C	Ridgely MS			1,070	FY11	AUG 2012
27	6	C	Halstead Academy			516	FY15	AUG 2016
28	3	C	Lutherville Laboratory (Energy Perf Cont)			407	N/A	AUG 2014
29	3	C	Carroll Manor ES (Energy Perf Cont)			362	N/A	AUG 2014
30	3	C	Hereford MS (Aging Schools)			1,123	N/A	AUG 2015
31	5	C	Dumbarton MS			1,114	FY14	APR 2018
32	5	C	Pleasant Plains ES			509	FY16	AUG 2017
33	5	C	Villa Cresta ES			637	FY16	AUG 2016
34	5	NE	Carney ES			551	FY16	AUG 2016
35	5	NE	Joppa View ES			635	FY16	AUG 2016
36	5	NE	Chapel Hill ES			636	FY17	AUG 2017
37	6	NE	Golden Ring MS			849	FY17 Sup App	AUG 2017
38	5	NE	Harford Hills ES			323	FY11	AUG 2012
39	6	NE	Glenmar ES			371	FY11	AUG 2012
40	6	NE	Middle River MS			1,007	FY17 Sup App	AUG 2017
41	6	NE	Orems ES			313	FY17	AUG 2017
42	6	NE	Elmwood ES (Energy Perf Cont)			474	N/A	AUG 2014
43	5	NE	Seven Oaks (Energy Perf Cont)			428	N/A	AUG 2014
44	6	NE	Overlea HS			1,230	FY14/15	APR 2017
45	7	NE	Stemmers Run MS			1,154	FY17 Sup App	AUG 2017
46	6	NE	Parkville MS			1,089	FY14	AUG 2015
47	7	NE	Middlesex ES			517	FY13/14	AUG 2014
48	5	NE	Kingsville ES			349	FY17	AUG 2017
49	7	NE	Kenwood HS			1,918	FY17 Sup App	DEC 2018
50	6	SE	Chase ES			393	FY16	AUG 2016
51	7	SE	Middleborough ES			326	FY13/14	MAY 2015
52	7	SE	Deep Creek ES			368	FY11	AUG 2012
53	7	SE	Norwood ES			521	FY11	AUG 2012
54	7	SE	Sussex ES			380	FY13/14	MAY 2015
55	6	SE	Hawthorne ES			587	FY14	APR 2016
56	7	SE	Grange ES			385	FY17	AUG 2017
57	7	SE	Battle Grove ES			377	FY17	AUG 2017
58	7	SE	Charlesmont ES			418	FY17	AUG 2017
59	7	SE	Bear Creek ES			484	FY17	AUG 2017
Subtotal				-	-	38,923		

High School Initiative								
#	CMD	Area	School	Seats Construct	Net New Seats	A/C Seats	County FY Funding	Estimated Completion of A/C in Classrooms
1	1	SW	Woodlawn HS			2,129	FY16/17	AUG 2019
2	7	SE	Patapsco HS Ctr for Arts			1,302	FY16/17	AUG 2019
Subtotal				-	-	3,431		

Schools For Our Future			
	Seats Construct	Net New Seats	A/C Seats
TOTAL	14,811	9,530	58,203

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

Sewer System

201P077 - Main Relining, Rehab & Replacement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	42,189	28,000	36,300	31,000	96,800	31,000
Planning Board	102,800	28,000	99,800	31,000	96,800	0
Difference	(60,611)	0	(63,500)	0	0	31,000

201P100 - East Branch Herring Run Relief Sewer

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	9,717	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	9,717	0	0	0	0	0

201P101 - Powder Mill Relief Sewer

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	3,169	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	3,169	0	0	0	0	0

201P102 - Brien Run Sewer Rehabilitation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	4,355	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	4,355	0	0	0	0	0

201P103 - Patapsco Force Main Replacement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	28,670	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	28,670	0	0	0	0	0

201P104 - Gunpowder Relief Sewer

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	63,500	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	0	63,500	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

201P105 - Redhouse Run Interceptor Relief Sewer

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	14,700	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	14,700	0	0	0	0	0

Storm Drains

204P329 - Acquisition Of Flooded Homes

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	450	0	450	0	450	0
Planning Board	250	0	250	0	250	0
Difference	200	0	200	0	200	0

Streets and Highways

205P002 - Street Rehabilitation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	5,434	0	3,044	0	4,134	0
Planning Board	6,134	0	6,134	0	6,134	0
Difference	(700)	0	(3,090)	0	(2,000)	0

205P018 - Traffic Calming

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	2,000	0	800	0	800	0
Planning Board	800	0	800	0	800	0
Difference	1,200	0	0	0	0	0

205P133 - Roadway Resurfacing

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	28,500	0	22,216	0	23,036	0
Planning Board	22,020	0	22,216	0	23,036	0
Difference	6,480	0	0	0	0	0

205P179 - Transportation & Alignment Studies/site Acquisition

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	250	0	150	0	150	0
Planning Board	150	0	150	0	150	0
Difference	100	0	0	0	0	0

Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County Planning Board

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

205P286 - Miscellaneous Intersection Improvement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	2,995	0	3,545	0	3,225	0
Planning Board	7,225	0	7,225	0	7,225	0
Difference	(4,230)	0	(3,680)	0	(4,000)	0

205P301 - Curbs, Gutters, And Sidewalks

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	9,000	0	8,500	0	8,500	0
Planning Board	8,500	0	8,500	0	8,500	0
Difference	500	0	0	0	0	0

205P376 - Campbell Boulevard

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	4,630	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	4,630	0	0	0	0	0

205P404 - Dolfield Boulevard

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	0	0	0	0

205P500 - Bikeways & Pedestrian Access

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,000	0	400	0	400	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	400	0	400	0

205P501 - Street Lights

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	400	0	400	0	400	0
Planning Board	0	0	0	0	0	0
Difference	400	0	400	0	400	0

Bridges, Culverts and Grade Separations

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

207P002 - Minor Bridge Repair

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	6,455	0	3,739	0	6,375	0
Planning Board	5,955	0	6,335	0	6,375	0
Difference	500	0	(2,596)	0	0	0

207P237 - Brdg 140 - Piney Grove Rd

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	200	0	3,000	0
Planning Board	0	0	0	0	3,000	0
Difference	0	0	200	0	0	0

207P271 - Bridge No. 425 - Warren Road

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	400	0	400	0	0	0
Planning Board	400	0	0	0	0	0
Difference	0	0	400	0	0	0

207P276 - Bridge No. 409 Gunpowder Road

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	300	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	0	300	0	0	0

207P278 - Bridge No. 119 Peninsula Highway

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	1,680	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	0	1,680	0	0	0

207P279 - Bridge No. 113 Lansdowne Boulevard

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	0	0	2,300	0
Planning Board	0	0	2,300	0	0	0
Difference	0	0	(2,300)	0	2,300	0

207P280 - Bridge No. 100 Hammonds Ferry Road

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	1,830	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	0	1,830	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

207P281 - Bridge No. B-0132 Rossville Boulevard

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	0	0	4,800	0
Planning Board	0	0	4,800	0	0	0
Difference	0	0	(4,800)	0	4,800	0

Refuse Disposal

208P002 - Texas Landfill/resource Recovery Area

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

Community College

209P007 - Roof Repair/replacement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,252	0	1,750	0	2,500	0
Planning Board	1,100	0	1,750	0	2,500	0
Difference	152	0	0	0	0	0

209P100 - Capital Maintenance & Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	2,397	0	4,500	0	4,500	0
Planning Board	807	0	5,000	0	4,500	0
Difference	1,590	0	(500)	0	0	0

209P103 - Catonsville-renovations/additions

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	174	0	12,000	0	13,000	0
Planning Board	250	0	12,000	0	13,000	0
Difference	(76)	0	0	0	0	0

209P104 - Essex - Renovations/additions

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	30,149	0	5,792	0	9,500	0
Planning Board	31,229	0	4,000	0	9,500	0
Difference	(1,080)	0	1,792	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

209P105 - Dundalk - Renovations/additions

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	250	0	4,154	0	2,500	0
Planning Board	250	0	5,100	0	1,250	0
Difference	0	0	(946)	0	1,250	0

209P106 - Power Plant Modernization - All

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,207	0	7,000	0	2,675	0
Planning Board	750	0	5,000	0	2,675	0
Difference	457	0	2,000	0	0	0

General Government Buildings

210P018 - Enhanced Productivity Thru Technology

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	6,311	7,000	7,000	7,000	7,000	7,000
Planning Board	6,311	6,332	7,000	7,000	7,000	0
Difference	0	668	0	0	0	7,000

210P036 - New Buildings, Repair, Renovations, Minor Addns

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	24,719	3,000	17,750	0	17,750	0
Planning Board	16,802	0	17,750	0	17,750	0
Difference	7,917	3,000	0	0	0	0

210P069 - Revenue Authority Parking Garage Capital Maintenance

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,000	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	0
Difference	0	0	0	0	0	1,000

210P601 - Library Capital Maint & Renov.

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	3,550	0	1,950	0	1,950	0
Planning Board	1,950	0	1,950	0	1,950	0
Difference	1,600	0	0	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

Parks, Preservation and Greenways

212P016 - Neighborspace

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	150	0	150	0	150	0
Planning Board	75	0	75	0	75	0
Difference	75	0	75	0	75	0

212P301 - Recreation Facility Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	4,825	0	4,750	0	4,750	0
Planning Board	4,750	0	4,750	0	4,750	0
Difference	75	0	0	0	0	0

212P302 - Athletic Field Construction/renovation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	5,947	0	900	0	900	0
Planning Board	900	0	900	0	900	0
Difference	5,047	0	0	0	0	0

212P307 - Community/neighborhood Park Dvlpmnt

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	9,850	0	2,750	0	2,750	0
Planning Board	2,750	0	2,750	0	2,750	0
Difference	7,100	0	0	0	0	0

212P309 - Greenways/stream Valleys/trails Dvlp.

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	675	0	750	0	750	0
Planning Board	750	0	750	0	750	0
Difference	(75)	0	0	0	0	0

212P601 - Park & Recreation Facility Acquisition

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	7,500	0	2,100	0	2,100	0
Planning Board	2,100	0	2,100	0	2,100	0
Difference	5,400	0	0	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board
(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

212P755 - Park & Recreation Center Accessibility

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	420	0	75	0	75	0
Planning Board	75	0	75	0	75	0
Difference	345	0	0	0	0	0

Schools

213P004 - Fuel Tank Replacements

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	122	0	250	0	250	0
Planning Board	250	0	250	0	250	0
Difference	(128)	0	0	0	0	0

213P011 - Ada Alterations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	981	0	750	0	750	0
Planning Board	750	0	750	0	750	0
Difference	231	0	0	0	0	0

213P116 - Kitchen Equipment Upgrades

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	2,037	0	2,000	0	2,000	0
Planning Board	0	0	0	0	0	0
Difference	2,037	0	2,000	0	2,000	0

213P117 - Transportation Improvements

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	2,000	0	2,000	0
Planning Board	2,000	0	2,000	0	2,000	0
Difference	(2,000)	0	0	0	0	0

213P141 - Ne Area Middle School

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	20,092	0	0	0	0	0
Planning Board	50,377	0	0	0	0	0
Difference	(30,285)	0	0	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

213P200 - High Schools New, Systemic Renov., Mods. And Addns.

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	30,000	0	150,000	0
Planning Board	0	0	55,000	0	55,000	0
Difference	0	0	(25,000)	0	95,000	0

213P203 - Sw Area New Construction, Additions And Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	39,088	0	0	0	0	0
Planning Board	15,000	0	0	0	0	0
Difference	24,088	0	0	0	0	0

213P204 - Nw Area New Construction, Additions, And Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	79,295	0	0	0	0	0
Planning Board	97,950	0	0	0	0	0
Difference	(18,655)	0	0	0	0	0

213P207 - Ne Area New Construction, Additions, And Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	30,394	0	0	0	0	0
Planning Board	21,640	0	0	0	0	0
Difference	8,754	0	0	0	0	0

213P208 - Se Area New Construction, Additions, And Renovations

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	32,798	0	0	0	0	0
Planning Board	45,596	0	0	0	0	0
Difference	(12,798)	0	0	0	0	0

213P210 - Lansdowne High School - Replacement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	15,000	0	75,000	0	0	0
Planning Board	0	0	0	0	0	0
Difference	15,000	0	75,000	0	0	0

213P665 - Major Maintenance

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	22,020	0	50,000	0	50,000	0
Planning Board	40,600	0	123,000	0	123,000	0
Difference	(18,580)	0	(73,000)	0	(73,000)	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

213P666 - Alterations And Code Updates

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,825	0	2,000	0	2,000	0
Planning Board	2,000	0	2,000	0	2,000	0
Difference	(175)	0	0	0	0	0

213P671 - Roof Rehabilitation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	10,616	0	20,000	0	20,000	0
Planning Board	10,000	0	20,000	0	20,000	0
Difference	616	0	0	0	0	0

213P672 - Site Improvements

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	6,050	0	3,000	0	3,000	0
Planning Board	2,000	0	2,000	0	2,000	0
Difference	4,050	0	1,000	0	1,000	0

Land Preservation

217P001 - Agriculture Preservation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	2,960	0	1,860	0	1,860	0
Planning Board	1,960	0	1,960	0	1,960	0
Difference	1,000	0	(100)	0	(100)	0

217P002 - Rural Legacy

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	500	0	100	0	100	0
Planning Board	500	0	500	0	500	0
Difference	0	0	(400)	0	(400)	0

Community Improvements

218P035 - Economic Develop Financing Fund

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	10,836	8,836	8,836	8,741	3,300	3,300
Planning Board	8,836	8,836	8,836	8,836	3,300	0
Difference	2,000	0	0	(96)	0	3,300

Fire Department Buildings

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

220P045 - Volunteer Fire Co Grant Fund

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,500	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	0
Difference	500	0	0	0	0	1,000

220P046 - Sparrows Point Fire Station And Police Substation

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	18,000	0	0	0
Planning Board	0	0	0	0	0	0
Difference	0	0	18,000	0	0	0

Waterway Improvement Fund

221P100 - Watershed Restoration

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	590	0	375	0	375	0
Planning Board	375	0	375	0	375	0
Difference	215	0	0	0	0	0

221P106 - Lower Gunpowder Watershed Restoration

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	200	0	200	0
Planning Board	200	0	200	0	200	0
Difference	(200)	0	0	0	0	0

221P110 - Patapsco Watershed Restoration

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	150	0	150	0
Planning Board	150	0	150	0	150	0
Difference	(150)	0	0	0	0	0

221P111 - Gwynns Falls Watershed Restoration

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	215	0	215	0
Planning Board	215	0	215	0	215	0
Difference	(215)	0	0	0	0	0

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

221P112 - Jones Falls Watershed Restoration

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	350	0	350	0
Planning Board	350	0	350	0	350	0
Difference	(350)	0	0	0	0	0

221P200 - Environmental Management

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	610	0	610	0
Planning Board	610	0	610	0	610	0
Difference	(610)	0	0	0	0	0

221P400 - Stormwater - Restoration And Retrofit

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	10,043	9,000	20,500	0	15,500	0
Planning Board	7,000	0	7,000	0	7,000	0
Difference	3,043	9,000	13,500	0	8,500	0

221P401 - Stormwater - Planning & Monitoring

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	500	500	1,500	0	1,500	0
Planning Board	500	0	500	0	500	0
Difference	0	500	1,000	0	1,000	0

221P402 - Stormwater - Sustainability

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,400	500	1,000	0	1,000	0
Planning Board	500	0	500	0	500	0
Difference	900	500	500	0	500	0

221P900 - Community Conservation Wtrway Imprvmnts

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	0	0	100	0	100	0
Planning Board	100	0	100	0	100	0
Difference	(100)	0	0	0	0	0

Police Department Buildings

**Modifications to the FY 2020 Capital Budget and Program Recommendations of the Baltimore County
Planning Board**

(In Thousands)

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2020 Capital Budget and Program.

230P020 - Wilkens Precinct - Replacement

Recommendation	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Executive	1,000	0	6,000	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	6,000	0	0	0

GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET

The FY 2020 Operating Budget includes General Fund contributions to the Capital Budget in programs entitled "Contribution to Capital Budget". The FY 2020 Capital Budget includes the following contributions:

001-058-5801	Contribution to Capital Budget	\$44,126,808
TOTAL		\$44,126,808

CLASS OF PROJECTS	PROJECT NUMBER	PROJECT TITLE	AMOUNT
Streets And Highways	205P133	Roadway Resurfacing	\$6,480,000
Streets And Highways	205P179	Transportation & Alignment Studies/site Acquisition	\$100,000
Streets And Highways	205P301	Curbs, Gutters, And Sidewalks	\$500,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$600,000
			\$7,680,000
Refuse Disposal	208P002	Texas Landfill/resource Recovery Area	\$500,000
			\$500,000
Community College	209P100	Capital Maintenance & Renovations	\$1,500,000
			\$1,500,000
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$6,310,616
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$7,500,000
General Government Buildings	210P069	Revenue Authority Parking Garage Capital Maintenance	\$1,000,000
			\$14,810,616
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$1,500,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$2,000,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$2,300,000
Parks, Preservation And Greenways	212P309	Greenways/stream Valleys/trails Dvlp.	\$500,000
			\$6,300,000
Community Improvements	218P035	Economic Develop Financing Fund	\$10,836,192
			\$10,836,192
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,500,000
			\$1,500,000
Police Department Buildings	230P020	Wilkens Precinct - Replacement	\$1,000,000
			\$1,000,000
Total Contribution to the Capital Budget:			\$44,126,808

PAYGO CONTRIBUTION TO THE CAPITAL BUDGET

Beginning in FY14, Pay-As-You-Go (PAYGO) funds is defined to include funding provided to the Capital Budget from a variety of sources which would offset the need to issue debt. The FY 2020 Capital Budget includes Pay-As-You-Go (PAYGO) from the following sources:

44,126,808	Contributions to Capital Budget 001-058-5801
19,410,253	Debt Premium
400,000	Stormwater Waiver Fees
460,000	Agricultural Transfer Tax
935,000	Local Open Space Waiver Fees
400,000	Reforestation Waiver Fees

CLASS OF PROJECTS	NUMBER	PROJECT TITLE	AMOUNT
Streets And Highways	205P133	Roadway Resurfacing	\$6,480,000
Streets And Highways	205P179	Transportation & Alignment Studies/site Acquisition	\$100,000
Streets And Highways	205P301	Curbs, Gutters, And Sidewalks	\$500,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$600,000
			\$7,680,000
Refuse Disposal	208P002	Texas Landfill/resource Recovery Area	\$500,000
			\$500,000
Community College	209P100	Capital Maintenance & Renovations	\$1,500,000
			\$1,500,000
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$6,310,616
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$7,500,000
General Government Buildings	210P069	Revenue Authority Parking Garage Capital Maintenance	\$1,000,000
			\$14,810,616
Parks, Preservation And Greenways	212P016	Neighborspace	\$150,000
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$1,700,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$2,150,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$2,650,000
Parks, Preservation And Greenways	212P309	Greenways/stream Valleys/trails Dvlp.	\$535,000
Parks, Preservation And Greenways	212P755	Park & Recreation Center Accessibilty	\$50,000
			\$7,235,000
Schools	213P204	Nw Area New Construction, Additions, And Renovations	\$4,410,253
Schools	213P210	Lansdowne High School - Replacement	\$15,000,000
			\$19,410,253
Land Preservation	217P001	Agriculture Preservation	\$460,000
			\$460,000
Community Improvements	218P035	Economic Develop Financing Fund	\$10,836,192
			\$10,836,192
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,500,000
			\$1,500,000

PAYGO CONTRIBUTION TO THE CAPITAL BUDGET

CLASS OF PROJECTS	NUMBER	PROJECT TITLE	AMOUNT
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$400,000
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$400,000
			\$800,000
Police Department Buildings	230P020	Wilkins Precinct - Replacement	\$1,000,000
			\$1,000,000
Total Contribution to the Capital Budget:			\$65,732,061

BALTIMORE COUNTY, MARYLAND
FY 2020 CAPITAL BUDGET SUMMARY
DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS

Bonds are borrowed funds. "General Obligation" means that the redemption of bonds and payment of interest is guaranteed by the full faith and credit and unlimited taxing power of the County. Before these bonds may be issued, they must be approved at a referendum held in each election year, approved by the County Council as a funding source in the budget year and further approved at the time of actual issuance by a bond ordinance. Bonds are the primary source of capital funding for non-Metropolitan District projects.

REFERENDUM ELECTION DATE: November 6, 2018 for inclusion in FY2020

FUND	FUND NAME	CLASS	CLASS NAME	AMOUNT
210	Public Works	204	Storm Drains	\$5,850,000
210	Public Works	205	Streets And Highways	\$48,479,000
210	Public Works	207	Bridges, Culverts And Grade Separations	\$4,555,000
				<hr/> \$58,884,000
246	Refuse Disposal	208	Refuse Disposal	<hr/> \$1,600,000
209	Community Colleges	209	Community College	<hr/> \$15,000,000
241	General Government Buildings	210	General Government Buildings	<hr/> \$31,327,239
242	Recreation and Parks	212	Parks, Preservation And Greenways	<hr/> \$4,000,000
211	Schools	213	Schools	<hr/> \$198,163,000
248	Land Preservation	217	Land Preservation	<hr/> \$2,000,000
249	Community Improvements	218	Community Improvements	<hr/> \$1,000,000
247	Waterway Improvement Program	221	Waterway Improvement Fund	<hr/> \$10,000,000
TOTAL GENERAL OBLIGATION BONDS:				<hr/> \$321,974,239

SECTION III
EXHIBITS



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EXHIBIT "A"
ASSESSABLE BASIS AND ESTIMATED COLLECTION
REAL AND PERSONAL PROPERTY

	FISCAL YEAR 2018		FISCAL YEAR 2019		FISCAL YEAR 2020	
	Real @ \$1.10 &		Real @ \$1.10 &		Real @ \$1.10 &	
	Assessable Basis	Personal @ \$2.75	Assessable Basis	Personal @ \$2.75	Assessable Basis	Personal @ \$2.75
REAL PROPERTY						
Annual Assessment	81,013,080,091	891,143,881	83,782,226,273	921,604,489	86,563,035,000	952,193,385
New Construction Subject to						
Three Quarter Year Taxation	155,674,727	1,712,422	223,852,463	2,462,377	93,750,000	1,031,250
Half Year Taxation	79,680,855	876,489	65,146,245	716,609	75,000,000	825,000
One Quarter Year Taxation	<u>44,421,636</u>	<u>488,638</u>	<u>25,000,000</u>	<u>275,000</u>	<u>25,000,000</u>	<u>275,000</u>
TOTAL - Real Property	81,292,857,310	894,221,430	84,096,224,980	925,058,475	86,756,785,000	954,324,635
PERSONAL PROPERTY						
Unincorporated Business	61,278,624	1,685,162	60,546,000	1,665,015	57,224,836	1,573,683
Railroads	18,700,695	514,269	17,667,018	485,843	17,738,000	487,795
Public Utilities	1,515,802,304	41,684,563	1,627,359,018	44,752,373	1,635,495,018	44,976,113
Ordinary Business Corporation	<u>1,836,048,543</u>	<u>50,491,335</u>	<u>1,723,307,928</u>	<u>47,390,968</u>	<u>1,666,415,164</u>	<u>45,826,417</u>
TOTAL - Personal Property	3,431,830,166	94,375,330	3,428,879,965	94,294,199	3,376,873,018	92,864,008
TOTAL - REAL & PERSONAL	84,724,687,476	988,596,760	87,525,104,945	1,019,352,674	90,133,658,018	1,047,188,643

* Estimated Yield from a one cent tax on real property and 2.5 cents on personal property -

\$8,682,898

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

Stage 3

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
TAXES			
REAL AND PERSONAL PROPERTY TAXES			
CURRENT YEAR REAL PROPERTY TAX	894,221,430	925,058,475	954,324,635
CURRENT YEAR TAX PERSONAL PROPERTY	1,685,162	1,665,015	1,573,683
CURRENT YEAR TAX RAILROADS	514,269	485,843	487,795
CURRENT YEAR TAX PUBLIC UTILITIES	41,684,564	44,752,373	44,976,113
CURRENT YEAR ORDINARY BUS CORP TAX	50,491,335	47,390,968	45,826,417
DISCOUNTS ALLOWED ON TAXES	(6,587,027)	(6,570,834)	(6,767,959)
DISCOUNTS NOT ALLOWED ON TAXES	59,280	43,564	56,200
INTEREST PAID ON REFUND TAXES	(480,663)	(652,445)	(587,201)
CREDIT AGED (CLOSED)	(7,985)	(26,000)	(11,000)
CREDIT: HOMEOWNER	(8,742,870)	(8,817,467)	(9,057,564)
CREDIT: COUNTY SPECIAL CREDITS	(16,427,037)	(14,933,227)	(15,381,224)
CREDIT: HOMEOWNERS SUPPLEMENT	(1,169,940)	(1,361,278)	(1,374,891)
CREDIT: HOMESTEAD	(12,205,582)	(12,289,222)	(12,358,753)
UNCOLLECTED TAXES	(3,390,569)	(3,357,600)	(3,344,347)
PRIOR YEAR TAX REAL PROPERTY	(945,257)	(1,707,616)	50,000
PRIOR YEAR TAX PERSONAL PROPERTY	104,557	62,558	70,000
PRIOR YEAR TAX ORDINARY BUS CORP	2,788,730	1,206,184	1,168,065
HEAVY EQUIPMENT TAX	1,472,820	1,596,827	1,612,795
PENALTIES/INTEREST DELINQUENT TAX	2,007,255	2,031,000	2,051,310
PAYMENT IN LIEU OF PROPERTY TAX	2,277,116	2,006,172	2,026,233
TOTAL - REAL AND PERSONAL PROPERTY TAXES	947,349,588	976,583,290	1,005,340,307
INCOME TAXES			
INCOME TAXES	659,663,342	702,224,115	783,239,879
PRIOR YEARS UNALLOC WITHOLDING	20,618,407	20,784,906	21,445,866
TOTAL - INCOME TAXES	680,281,749	723,009,021	804,685,745

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

Stage 3

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
TAXES			
SALES & SERVICE TAXES			
ADMISSIONS	6,565,436	6,500,000	6,532,500
PUBLIC UTILITIES ELECTRICITY	14,129,395	13,936,012	13,745,276
PUBLIC UTILITIES TELEPHONE	8,055,342	8,195,148	7,896,557
AUTO TRAILER CAMP	604,363	264,264	0
COUNTY RECORDATION TAX	34,201,597	34,692,837	32,500,000
COUNTY TITLE TRANSFER TAX	75,395,995	76,859,758	70,500,000
HOTEL & MOTEL TAX	10,344,021	10,099,654	12,567,500
911 FEE	6,113,219	6,105,593	8,298,600
CELL PHONE TAX	0	0	29,557,877
IMPACT TAX	0	0	7,765,195
TOTAL - SALES & SERVICE TAXES	155,409,368	156,653,266	189,363,505
TOTAL - TAXES	1,783,040,705	1,856,245,577	1,999,389,557
LICENSES AND PERMITS			
LICENSES			
AMUSEMENT DEVICES	595,296	659,421	626,450
ELECTRICAL LICENSE	208,484	75,859	224,820
PLUMBING BOARD LICENSE	59,970	258,543	56,205
PUBLIC SWIMMING POOLS AND BEACHES	149,708	193,213	193,000
RENTAL REGISTRATION FEES	406,770	272,500	401,200
ANIMAL SERVICES LICENSE	148,928	123,149	117,747
MARRIAGE LICENSE	161,760	168,000	168,000
ELECTRICAL INSPECTION	1,236,946	1,113,000	1,150,000
MISCELLANEOUS BUSINESS LICENSES	70,781	88,730	112,246
TOTAL - LICENSES	3,038,643	2,952,415	3,049,668
PERMITS			
BUILDING PERMIT	2,035,539	2,541,572	2,018,520
MISCELLANEOUS PERMITS	129,777	140,865	141,623
PERMITS - METROPOLITAN	246,617	271,241	272,828
TOTAL - PERMITS	2,411,933	2,953,678	2,432,971
TOTAL - LICENSES AND PERMITS	5,450,576	5,906,093	5,482,639

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
FINES, FORFEITURES AND PENALTIES			
VEHICLE PARKING FINE	1,739,933	1,412,112	1,600,000
ANIMAL SERVICES PENALTIES AND FINES	40,466	53,000	36,804
SEIZED FUNDS AND FORFEITURES	963,040	560,612	500,000
UNCLAIMED PROPERTY - POLICE	100,850	104,609	75,000
ZONING VIOLATION CITATIONS	2,366,318	2,207,095	1,900,000
FALSE ALARM CITATIONS	427,700	450,000	539,000
COURT FINES	111,950	100,000	100,000
RED LIGHT CITATIONS	1,288,105	1,082,694	1,080,000
MISC FINES, FORF, PENALTIES	297,406	175,445	224,000
TOTAL - FINES, FORFEITURES AND PENALTIES	7,335,768	6,145,567	6,054,804
REVENUE FROM USE OF MONEY AND PROPERTY			
INVESTMENTS	4,651,483	9,320,000	10,461,000
TOTAL - REVENUE FROM USE OF MONEY AND PROPERTY	4,651,483	9,320,000	10,461,000

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
INTERGOVERNMENTAL AID			
STATE SHARED REVENUES			
HIGHWAY USER REVENUE	6,010,576	8,641,242	9,003,311
OTHER STATE SHARED TAXES	1,355	1,300	1,300
STATE SHARED BUSINESS LICENSES	2,297,698	2,304,432	2,304,400
TOTAL - STATE SHARED REVENUES	8,309,629	10,946,974	11,309,011
STATE GRANTS IN AID			
OTHER STATE AID	386,806	171,405	199,115
TARGETED LOCAL HEALTH LIBRARIES	6,043,116	6,140,699	6,290,256
POLICE PROTECTION	1,194,200	1,242,000	1,281,400
STATE AID TEACHER PENSION	12,763,352	12,782,210	12,815,492
PERSONAL CARE PROGRAM	3,000,000	3,000,000	3,000,000
GERIATRICS SCREENING	1,114,788	1,543,389	1,500,000
ENTERPRISE ZONE	1,034,465	1,100,000	1,100,000
HOMEOWNERS TAX CREDIT REIMBURSEMENT	820,859	1,250,000	1,375,000
CHILD SUPPORT ENFORCEMENT	8,698,277	8,817,467	9,057,564
FIRE RESCUE AID	544,937	500,000	350,000
STATE AID REDUCTION	1,725,252	1,715,107	1,715,107
	(3,016,170)	(2,412,748)	(2,763,285)
TOTAL - STATE GRANTS IN AID	34,309,882	35,849,529	35,920,649
GRANTS FROM THE FEDERAL GOVERNMENT			
FEDERAL AID - SOCIAL SERVICES	1,292,061	1,396,742	1,445,903
FEDERAL AID - POLICE	345,457	393,239	305,980
ARRA BOND REIMBURSEMENT	4,992,179	4,820,950	4,024,153
FEDERAL AID - MISCELLANEOUS	71,503	75,000	75,000
TOTAL - GRANTS FROM THE FEDERAL GOVERNMENT	6,701,200	6,685,931	5,851,036
TOTAL - INTERGOVERNMENTAL AID	49,320,711	53,482,434	53,080,696

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
SERVICE CHARGES FOR CURRENT SERVICES			
GENERAL GOVERNMENT SERVICES			
DEVELOPMENT FEES	670,880	813,855	477,000
MISCELLANEOUS GOVERNMENT FEES	392,530	377,341	563,491
SHERIFF FEES	126,999	119,000	117,810
POLICE RECORDS FEE	265,183	267,985	277,510
LIEN CERTIFICATES	1,150,878	1,207,500	1,443,750
TAX SALES	186,687	170,000	165,000
FIRE DEPARTMENT FEES	674,647	864,500	1,039,290
COURT APPEARANCES	213,629	215,000	210,000
ZONING SERVICE CHARGES AND ADVERTISING	471,509	500,000	475,000
PLUMBING INSPECTION CHARGES	783,631	750,000	784,000
CREDIT CARD FEE	112,739	70,000	5,000
MASTERS FEE	414,208	403,074	380,000
EMS TRANSPORT FEES	23,789,246	25,877,081	25,291,374
TOTAL - GENERAL GOVERNMENT SERVICES	29,252,766	31,635,336	31,229,225
RECREATION AND PARKS SERVICES			
MISC RECREATION AND PARKS REVENUE	16,911	230,000	15,000
LOCH RAVEN FISHING CENTER	317,762	308,149	325,592
ROCKY POINT BEACH AND PARK	190,631	212,000	224,000
OREGON RIDGE ADMISSION FEES	132,573	111,300	114,416
TOTAL - RECREATION AND PARKS SERVICES	657,877	861,449	679,008
HEALTH AND HUMAN SERVICES			
HEALTH CLINIC FEES	132,897	143,604	139,600
MISCELLANEOUS HEALTH SERVICE FEES	1,175,081	1,570,497	1,530,788
EATING/DRINKING ESTABLISHMENT INSPECTION	1,606,057	1,826,909	1,722,443
PREADMISSION SCREENING	39,110	40,000	45,000
HOME HEALTH SERVICES	2,699	215	0
PRISONER MAINTENANCE AND UPKEEP	236,782	222,859	212,845
SANITARY LANDFILL	13,499,019	13,910,763	13,565,000
ASH ACCEPTANCE FEE	1,226,274	1,256,374	1,273,856
ANIMAL ADOPTION AND REDEMPTION	122,985	124,000	125,000
TOTAL - HEALTH AND HUMAN SERVICES	18,040,904	19,095,221	18,614,532
TOTAL - SERVICE CHARGES FOR CURRENT SERVICES	47,951,547	51,592,006	50,522,765

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

Stage 3

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
GENERAL FUNDS			
OTHER REVENUES			
OTHER MISCELLANEOUS RECEIPTS	1,392,831	1,110,673	1,032,661
METROPOLITAN DISTRICT REIMBURSEMENT	6,718,325	6,452,893	7,061,952
CAPITAL IMPROVEMENT FUND REIMBURSEMENT	575,491	593,595	584,683
SALE OF ASSETS	2,847	2,500	2,500
VENDING MACHINE REVENUE	41,799	30,000	30,000
SALE OF SURPLUS PROPERTY	5,488,436	73,449	100,000
RENTAL OF COUNTY FACILITIES	4,015,350	4,000,000	3,950,000
UTILITY ROAD CUT	160,597	240,000	320,000
BRESCO REBATE	215,544	0	0
CABLE TELEVISION	16,485,912	16,129,097	19,150,000
TRANSFER STATION REIMBURSEMENT	588,650	588,650	588,650
MISCELLANEOUS RECEIPT	7,555,940	2,748,159	3,003,698
RECYCLABLE MATERIALS	6,983,175	5,028,927	5,130,000
FRINGE BENEFITS_IDC	4,958,629	5,187,802	5,000,000
TOTAL - OTHER REVENUES	55,183,526	42,185,745	45,954,144
ESTIMATED FUNDS AVAILABLE			
PRIOR YR FUND BALANCE	7,323,767	27,866,903	(2,669,868)
TOTAL - ESTIMATED FUNDS AVAILABLE	7,323,767	27,866,903	(2,669,868)
TOTAL - GENERAL FUND (REVENUES PLUS SURPLUS)	1,960,258,083	2,052,744,325	2,168,275,737

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

Stage 3

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
SPECIAL FUNDS			
LIQUOR LICENSE FUND			
LIQUOR LICENSES	1,062,249	1,100,000	1,140,000
LIQUOR BOARD FEES	116,753	110,000	110,000
PRIOR YR FUND BALANCE	(44,377)	11,397	160,269
TRANSFER TO GIFTS AND GRANTS FUND	(450,000)	(450,000)	(750,000)
TOTAL - LIQUOR LICENSE FUND	684,625	771,397	660,269
STORMWATER MANAGEMENT FUND			
PRIOR YR FUND BALANCE	2,969,573	0	0
STORMWATER FEE TRANSFER TO CAPITAL BUDGET	(2,985,510)	0	0
STORMWATER FEE	15,937	0	0
TOTAL - STORMWATER MANAGEMENT FUND	0	0	0
ECONOMIC DEVELOPMENT FUND			
PRIOR YR FUND BALANCE	1,905,577	1,668,083	(1,341,916)
TRANSFER FROM CAPITAL BUDGET	3,300,000	21,836,192	10,836,192
PRINCIPAL PREPAY	315,083	782,025	1,149,216
PROGRAM INCOME	187,979	213,700	192,700
TOTAL - ECONOMIC DEVELOPMENT FUND	5,708,639	24,500,000	10,836,192
GIFTS AND GRANTS			
CIRCUIT COURT			
CIRCUIT COURT FEDERAL AID	271,394	162,000	143,011
CIRCUIT COURT STATE AID	1,937,832	2,160,103	2,249,180
CIRCUIT COURT PROGRAM INCOME	45,292	96,239	111,166
CIRCUIT COURT LOCAL SHARE	133,678	85,800	83,800
TOTAL - CIRCUIT COURT	2,388,196	2,504,142	2,587,157
DEPARTMENT OF CORRECTIONS			
DEPT OF CORRECTIONS PROGRAM INCOME	719,590	765,896	963,888
TOTAL - DEPARTMENT OF CORRECTIONS	719,590	765,896	963,888
STATE'S ATTORNEY			
STATE'S ATTORNEY FEDERAL AID	131,837	159,131	163,774
STATE'S ATTORNEY STATE AID	250,000	280,000	285,000
STATE'S ATTORNEY LOCAL SHARE	140,063	255,119	263,795
TOTAL - STATE'S ATTORNEY	521,900	694,250	712,569

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
PLANNING			
PLANNING STATE AID	0	0	250,000
PLANNING LOCAL SHARE	0	0	143,500
TOTAL - PLANNING	0	0	393,500
POLICE DEPARTMENT			
POLICE DEPARTMENT FEDERAL AID	2,148,454	3,660,855	3,427,932
POLICE DEPARTMENT STATE AID	786,169	1,273,052	1,150,254
POLICE DEPARTMENT PROGRAM INCOME	7,337,087	6,675,000	4,011,326
POLICE DEPARTMENT LOCAL SHARE	0	100,000	100,000
TOTAL - POLICE DEPARTMENT	10,271,710	11,708,907	8,689,512
FIRE DEPARTMENT			
FIRE DEPARTMENT FEDERAL AID	887,296	1,854,041	860,704
FIRE DEPARTMENT STATE AID	116,925	557,250	562,500
FIRE DEPARTMENT LOCAL SHARE	23,558	260,022	400,076
TOTAL - FIRE DEPARTMENT	1,027,779	2,671,313	1,823,280
SHERIFF'S OFFICE			
COUNTY SHERIFF FEDERAL AID	0	22,830	22,830
COUNTY SHERIFF STATE AID	6,200	6,800	6,800
TOTAL - SHERIFF'S OFFICE	6,200	29,630	29,630
DEPARTMENT OF HEALTH			
DEPT OF HEALTH FEDERAL AID	15,122,148	21,961,069	24,039,299
DEPT OF HEALTH STATE AID	15,013,181	23,707,166	29,170,152
DEPT OF HEALTH PROGRAM INCOME	948,513	1,454,196	1,302,903
DEPT OF HEALTH LOCAL SHARE	2,928,468	4,441,957	4,582,574
TOTAL - DEPARTMENT OF HEALTH	34,012,310	51,564,388	59,094,928
DEPARTMENT OF SOCIAL SERVICES			
DEPT OF SOCIAL SERVICES FEDERAL AID	2,909,397	4,529,569	4,295,606
DEPT OF SOCIAL SERVICES STATE AID	2,575,164	2,961,247	3,259,036
DEPT OF SOCIAL SERVICES PROGRAM INCOME	11,945	50,000	50,000
DEPT OF SOCIAL SERVICES LOCAL SHARE	352,204	396,922	421,571
TOTAL - DEPARTMENT OF SOCIAL SERVICES	5,848,710	7,937,738	8,026,213

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
DEPARTMENT OF AGING			
DEPT OF AGING FEDERAL AID	4,746,591	5,325,913	5,721,462
DEPT OF AGING STATE AID	2,754,021	3,147,493	3,479,363
DEPT OF AGING PROGRAM INCOME	1,245,758	1,780,404	1,860,074
DEPT OF AGING LOCAL SHARE	1,387,947	1,602,662	1,610,382
TOTAL - DEPARTMENT OF AGING	10,134,317	11,856,472	12,671,281
DEPARTMENT OF RECREATION AND PARKS			
DEPT OF RECREATION & PARKS STATE AID	113,494	122,664	120,752
DEPT OF RECREATION & PARKS PROGRAM INCOME	3,376,851	3,756,589	3,791,666
TOTAL - DEPARTMENT OF RECREATION AND PARKS	3,490,345	3,879,253	3,912,418
DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY			
EPS STATE AID	85,001	84,969	59,000
EPS PROGRAM INCOME	364,007	608,317	673,922
TOTAL - DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	449,008	693,286	732,922
LOCAL MANAGEMENT BOARD			
LMB STATE AID	1,330,623	2,061,879	2,020,129
LMB PROGRAM INCOME	13,171	0	0
LMB LOCAL SHARE	27,289	44,128	44,128
TOTAL - LOCAL MANAGEMENT BOARD	1,371,083	2,106,007	2,064,257
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT			
ECONOMIC DEVELOPMENT STATE AID	97,429	148,000	110,000
ECONOMIC DEVELOPMENT PROGRAM INCOME	24,270	30,000	381,000
ECONOMIC DEVELOPMENT LOCAL SHARE	951,451	1,470,321	1,700,000
TOTAL - DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	1,073,150	1,648,321	2,191,000
HOUSING OFFICE			
HOUSING OFFICE FEDERAL AID	76,306,001	78,088,045	81,677,982
HOUSING OFFICE STATE AID	0	172,996	0
HOUSING OFFICE PROGRAM INCOME	833,343	0	0
TOTAL - HOUSING OFFICE	77,139,344	78,261,041	81,677,982

EXHIBIT "B"
TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

Stage 3

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
SPECIAL FUNDS			
GIFTS AND GRANTS			
ORGANIZATION CONTRIBUTIONS			
ORGANIZATION CONTRIBUTIONS STATE AID	133,145	169,585	184,000
TOTAL - ORGANIZATION CONTRIBUTIONS	133,145	169,585	184,000
COMMUNITY DEVELOPMENT GRANTS			
COMMUNITY DEVELOPMENT FEDERAL AID	6,245,133	8,815,931	9,736,255
COMMUNITY DEVELOPMENT STATE AID	327,601	343,725	343,725
COMMUNITY DEVELOPMENT PROGRAM INCOME	334,811	750,000	350,000
TOTAL - COMMUNITY DEVELOPMENT GRANTS	6,907,545	9,909,656	10,429,980
DEPARTMENT OF PUBLIC WORKS			
PUBLIC WORKS FEDERAL AID	70,186	67,820	76,350
TOTAL - DEPARTMENT OF PUBLIC WORKS	70,186	67,820	76,350
WORKFORCE DEVELOPMENT			
WORKFORCE DEVELOPMENT FEDERAL AID	3,613,533	5,649,148	5,912,084
WORKFORCE DEVELOPMENT STATE AID	313,841	428,438	380,000
TOTAL - WORKFORCE DEVELOPMENT	3,927,374	6,077,586	6,292,084
TOTAL - GIFTS AND GRANTS	159,491,892	192,545,291	202,552,951
SPECIAL FUNDS	165,885,156	217,816,688	214,049,412

EXHIBIT "B"

Stage 3

TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
NON-COUNTY FUNDS			
BOARD OF EDUCATION			
FOUNDATION PROGRAM	394,091,071	405,335,641	416,979,657
COMPENSATORY AID	146,926,200	148,810,439	154,224,738
TRANSPORTATION	31,453,489	32,180,664	34,547,207
SPECIAL EDUCATION	35,518,000	37,503,213	40,255,835
NON-PUBLIC PLACEMENT	17,393,095	18,825,883	18,582,308
OUT OF COUNTY LIVING	1,300,000	1,100,000	1,100,000
AGING SCHOOLS	896,858	896,858	896,858
LIMITED ENGLISH PROFICIENCY	19,215,965	24,269,786	27,865,731
OTHER STATE AID	6,257,689	6,339,938	6,515,403
RESTRICT PROGRAM - STATE	6,455,142	7,142,893	6,572,663
RESTRICT PROGRAM - FEDERAL	77,353,044	84,981,176	84,557,279
TUITION	201,000	201,000	201,000
OTHER REVENUES	9,005,656	8,661,728	31,921,345
PRIOR YR FUND BALANCE	27,673,459	31,777,459	30,000,000
TOTAL - BOARD OF EDUCATION	773,740,668	808,026,678	854,220,024
BOARD OF LIBRARY TRUSTEES			
STATE AID - LIBRARY	4,776,800	4,968,176	5,125,594
FINES AND FEES	2,769,000	2,681,400	2,606,350
TOTAL - BOARD OF LIBRARY TRUSTEES	7,545,800	7,649,576	7,731,944
DEPARTMENT OF SOCIAL SERVICES			
FEDERAL AID	218,930	262,888	300,773
TOTAL - DEPARTMENT OF SOCIAL SERVICES	218,930	262,888	300,773
COMMUNITY COLLEGE OF BALTIMORE COUNTY			
TUITION AND FEES	77,751,814	78,859,816	77,135,041
STATE AID - CCBC	41,107,814	40,931,574	42,451,318
OTHER REVENUES-CCBC	69,134,561	77,241,660	74,331,444
PRIOR YR FUND BALANCE	231,816	1,117,790	1,385,095
TOTAL - COMMUNITY COLLEGE OF BALTIMORE COUNTY	188,226,005	198,150,840	195,302,898
NON-COUNTY FUNDS	969,731,403	1,014,089,982	1,057,555,639

EXHIBIT "B"

Stage 3

**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES
FOR FISCAL YEARS 2018 , 2019 and 2020**

SOURCE	FY 2018 ACTUALS	FY 2019 ESTIMATE	FY 2020 BUDGET
ENTERPRISE FUNDS			
METROPOLITAN DISTRICT FUND			
PRIOR YR FUND BALANCE	101,848	21,884,381	24,343,371
METRO ARRA BOND REIMBURSEMENT	2,816,515	2,768,068	2,404,165
WASTEWATER DISCHARGE PERMIT FEES	1,239,147	1,200,000	1,200,000
INVESTMENT/INTEREST INCOME	583,801	3,000,000	1,770,000
METROPOLITAN SERVICE CHARGES	149,884,370	187,833,103	192,827,283
INVESTMENT AND INTEREST INCOME	319,199	300,000	300,000
WATER - DISTRIBUTION CHARGES	48,212,712	46,127,080	49,683,445
FRONT FOOT ASSESSMENT - INTEREST	123,669	80,000	80,000
RECEIPTS FROM OTHER ENTITIES	6,129,163	6,894,954	6,500,000
FRONT FOOT ASSESSMENT	7,573,016	7,200,000	7,475,000
WATER - FRONT FOOT ASSESSMENT	3,891,204	3,750,000	3,700,000
CITY WATER DELIVERY CHARGES	15,947	40,000	40,000
SEWER - EXTINGUISHMENTS	73,417	55,000	55,000
MISCELLANEOUS METRO RECEIPTS	381,029	169,500	169,500
TOTAL - METROPOLITAN DISTRICT FUND	221,345,037	281,302,086	290,547,764
OTHER ENTERPRISE FUNDS			
SCHOOL FOOD SERVICE FUND	50,515,270	49,749,531	52,830,026
COMMUNITY COLLEGE AUXILIARY FUND	7,556,533	525,200	536,300
TOTAL - OTHER ENTERPRISE FUNDS	58,071,803	50,274,731	53,366,326
ENTERPRISE FUNDS	279,416,840	331,576,817	343,914,090
GRAND TOTALS	TOTAL	TOTAL	TOTAL
TOTAL - GENERAL FUNDS	1,960,258,083	2,052,744,325	2,168,275,737
TOTAL - SPECIAL FUNDS	165,885,156	217,816,688	214,049,412
TOTAL - NON-COUNTY FUNDS	969,731,403	1,014,089,982	1,057,555,639
TOTAL - OPERATING BUDGET	3,095,874,642	3,284,650,995	3,439,880,788
TOTAL - ENTERPRISE FUNDS	279,416,840	331,576,817	343,914,090
GOVERNMENT - WIDE OPERATING FUNDS	3,375,291,482	3,616,227,812	3,783,794,878

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
OFFICE OF COUNTY EXECUTIVE									
EXECUTIVE DIRECTION	1,154,684	0	1,154,684	1,057,351	0	1,057,351	1,065,283	0	1,065,283
TOTAL -	\$1,154,684	0	\$1,154,684	\$1,057,351	0	\$1,057,351	\$1,065,283	0	\$1,065,283
OFFICE OF BUDGET AND FINANCE									
BUDGET FORMULATION & ADMINISTRATION	1,427,818	0	1,427,818	1,376,344	0	1,376,344	1,422,993	0	1,422,993
FINANCIAL OPERATIONS	4,117,447	0	4,117,447	4,154,302	0	4,154,302	4,132,984	0	4,132,984
PAY SYSTEMS	221,288	0	221,288	239,272	0	239,272	227,637	0	227,637
INVESTMENT AND DEBT MANAGEMENT	381,385	0	381,385	400,361	0	400,361	428,869	0	428,869
INSURANCE ADMINISTRATION	969,611	0	969,611	1,075,336	0	1,075,336	1,019,269	0	1,019,269
PURCHASING AND DISBURSEMENTS	1,330,717	0	1,330,717	1,362,751	0	1,362,751	1,385,896	0	1,385,896
TOTAL -	\$8,448,266	0	\$8,448,266	\$8,608,366	0	\$8,608,366	\$8,617,648	0	\$8,617,648
ADMINISTRATIVE OFFICER									
GENERAL ADMINISTRATION	1,420,645	0	1,420,645	1,392,890	0	1,392,890	1,859,577	0	1,859,577
BALTIMORE METROPOLITAN COUNCIL	146,363	0	146,363	146,363	0	146,363	146,363	0	146,363
GOVERNMENT REFORM & STRATEGIC INITIATIVES	0	0	0	0	0	0	1,196,038	0	1,196,038
TOTAL -	\$1,567,008	0	\$1,567,008	\$1,539,253	0	\$1,539,253	\$3,201,978	0	\$3,201,978
VEHICLE OPERATIONS/MAINTENANCE									
VEHICLE OPERATIONS/ MAINTENANCE	592,233	0	592,233	588,177	0	588,177	458,899	0	458,899
TOTAL -	\$592,233	0	\$592,233	\$588,177	0	\$588,177	\$458,899	0	\$458,899

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
OFFICE OF LAW									
GENERAL LEGAL SERVICES	2,331,055	0	2,331,055	2,630,741	0	2,630,741	2,817,995	0	2,817,995
LEGISLATIVE RELATIONS	378,323	0	378,323	264,200	0	264,200	345,234	0	345,234
WORKERS COMPENSATION	0	0	0	0	0	0	1,137,022	0	1,137,022
TOTAL -	\$2,709,378	0	\$2,709,378	\$2,894,941	0	\$2,894,941	\$4,300,251	0	\$4,300,251
DEPARTMENT OF PLANNING									
COMMUNITY DEVELOPMENT	2,168,413	0	2,168,413	2,301,798	0	2,301,798	2,294,969	0	2,294,969
ADMINISTRATIVE HEARING OFFICE	452,600	0	452,600	464,264	0	464,264	473,211	0	473,211
PEOPLE'S COUNSEL	195,390	0	195,390	200,013	0	200,013	203,460	0	203,460
NEIGHBORHOOD IMPROVEMENT	4,388,383	0	4,388,383	4,505,645	0	4,505,645	4,881,958	0	4,881,958
FY 2020 MARYLAND CENSUS GRANT	0	0	0	0	0	0	393,500	0	393,500
TOTAL -	\$7,204,786	0	\$7,204,786	\$7,471,720	0	\$7,471,720	\$7,853,598	\$393,500	\$8,247,098
OFFICE OF HUMAN RESOURCES									
PERSONNEL ADMINISTRATION	3,823,496	0	3,823,496	4,018,038	0	4,018,038	3,173,947	0	3,173,947
TOTAL -	\$3,823,496	0	\$3,823,496	\$4,018,038	0	\$4,018,038	\$3,173,947	0	\$3,173,947
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS									
GENERAL ADMINISTRATION	1,675,420	749,047	2,424,467	1,751,613	786,957	2,538,570	1,650,287	741,433	2,391,720
ELECTRICAL LICENSING & REGULATION	14,218	0	14,218	18,269	0	18,269	18,815	0	18,815
PLUMBING LICENSING & REGULATION	29,813	0	29,813	30,362	0	30,362	31,272	0	31,272
REAL ESTATE COMPLIANCE	929,487	416,499	1,345,986	966,453	433,583	1,400,036	969,470	435,559	1,405,029
DEVELOPMENT REVIEW	959,330	429,385	1,388,715	976,728	438,820	1,415,548	985,679	442,843	1,428,522
INSPECTIONS & ENFORCEMENT	5,225,555	0	5,225,555	5,382,788	0	5,382,788	5,552,255	0	5,552,255
PERMITS AND LICENSES	785,754	0	785,754	827,504	0	827,504	860,744	0	860,744
TOTAL -	\$9,619,577	\$1,594,931	\$11,214,508	\$9,953,717	\$1,659,360	\$11,613,077	\$10,068,522	\$1,619,835	\$11,688,357

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
PROPERTY MANAGEMENT									
ADMINISTRATION	1,387,585	0	1,387,585	1,698,449	0	1,698,449	1,557,356	0	1,557,356
BUILDING MAINTENANCE	7,902,266	0	7,902,266	8,371,724	0	8,371,724	9,017,436	0	9,017,436
BUILDING OPERATIONS & MANAGEMENT	17,405,785	0	17,405,785	17,435,997	0	17,435,997	17,885,791	0	17,885,791
MAINTENANCE OF GROUNDS & RECREATION SITES	7,263,994	0	7,263,994	7,765,410	0	7,765,410	8,122,905	0	8,122,905
TOTAL -	\$33,959,630	0	\$33,959,630	\$35,271,580	0	\$35,271,580	\$36,583,488	0	\$36,583,488
COUNTY COUNCIL									
LEGISLATIVE/POLICY DIRECTION	2,268,764	0	2,268,764	2,739,071	0	2,739,071	2,660,211	0	2,660,211
TOTAL -	\$2,268,764	0	\$2,268,764	\$2,739,071	0	\$2,739,071	\$2,660,211	0	\$2,660,211
COUNTY AUDITOR									
AUDITING	1,602,012	0	1,602,012	1,732,263	0	1,732,263	1,687,712	0	1,687,712
TOTAL -	\$1,602,012	0	\$1,602,012	\$1,732,263	0	\$1,732,263	\$1,687,712	0	\$1,687,712
BOARD OF APPEALS									
HEARINGS & ADJUDICATIONS	229,837	0	229,837	242,656	0	242,656	245,940	0	245,940
TOTAL -	\$229,837	0	\$229,837	\$242,656	0	\$242,656	\$245,940	0	\$245,940
OFFICE OF INFORMATION TECHNOLOGY									
BUSINESS OPERATIONS	3,492,268	0	3,492,268	3,675,426	0	3,675,426	3,336,833	0	3,336,833
APPLICATIONS	8,169,439	0	8,169,439	8,644,111	0	8,644,111	9,944,986	0	9,944,986
INFRASTRUCTURE	14,381,042	0	14,381,042	14,341,163	0	14,341,163	14,253,280	0	14,253,280
ELECTRONIC SERVICES	3,364,332	0	3,364,332	3,422,708	0	3,422,708	3,240,021	0	3,240,021
TOTAL -	\$29,407,081	0	\$29,407,081	\$30,083,408	0	\$30,083,408	\$30,775,120	0	\$30,775,120

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
GENERAL GOVERNMENT									
OFFICE OF ETHICS & ACCOUNTABILITY									
OFFICE OF ETHICS & ACCOUNTABILITY	0	0	0	0	0	0	163,642	0	163,642
TOTAL -	0	0	0	0	0	0	\$163,642	0	\$163,642
TOTAL - GENERAL GOVERNMENT	\$102,586,752	\$1,594,931	\$104,181,683	\$106,200,541	\$1,659,360	\$107,859,901	\$110,856,239	\$2,013,335	\$112,869,574

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
STATE MANDATED AGENCIES									
CIRCUIT COURT									
CRIMINAL & CIVIL ADJUDICATION	4,850,064	0	4,850,064	4,955,181	0	4,955,181	5,065,143	0	5,065,143
FAMILY LAW SUPPORT SERVICES	0	1,331,329	1,331,329	0	1,476,363	1,476,363	0	1,586,250	1,586,250
FAMILY RECOVERY COURT - OPSC	0	133,423	133,423	0	161,188	161,188	0	164,041	164,041
FAMILY LAW ADJUDICATION MAGISTRATE(S)	0	523,397	523,397	0	547,917	547,917	0	545,249	545,249
CHILD SUPPORT SERVICES	0	179,754	179,754	0	254,256	254,256	0	223,432	223,432
RESPONDENT NOTIFICATION PROJECT	0	8,800	8,800	0	0	0	0	0	0
JUVENILE DRUG COURT ENHANCEMENT PROJECT	0	155,000	155,000	0	0	0	0	0	0
ALTERNATIVE DISPUTE RESOLUTION	0	56,493	56,493	0	64,418	64,418	0	68,185	68,185
TOTAL -	\$4,850,064	\$2,388,196	\$7,238,260	\$4,955,181	\$2,504,142	\$7,459,323	\$5,065,143	\$2,587,157	\$7,652,300
ORPHANS COURT									
ADJUDICATION OF ESTATES	237,967	0	237,967	254,033	0	254,033	267,461	0	267,461
TOTAL -	\$237,967	0	\$237,967	\$254,033	0	\$254,033	\$267,461	0	\$267,461
BOARD OF ELECTIONS									
REGISTER VOTERS/CONDUCT ELECTIONS	4,753,780	0	4,753,780	5,391,349	0	5,391,349	5,572,919	0	5,572,919
TOTAL -	\$4,753,780	0	\$4,753,780	\$5,391,349	0	\$5,391,349	\$5,572,919	0	\$5,572,919

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
STATE MANDATED AGENCIES									
STATE'S ATTORNEY									
CRIMINAL PROSECUTION	9,275,013	0	9,275,013	9,651,331	0	9,651,331	10,058,840	0	10,058,840
CRACKING DOWN ON AUTO THEFT	0	186,238	186,238	0	232,582	232,582	0	244,542	244,542
VICTIM WITNESS UNIT SERVICES	0	75,177	75,177	0	106,154	106,154	0	106,324	106,324
SA ASSET FORFEITURE ACCOUNT	0	0	0	0	31,100	31,100	0	26,000	26,000
FIREARMS VIOLENCE UNIT	0	120,783	120,783	0	125,145	125,145	0	127,709	127,709
DOMESTIC VIOLENCE SPECIAL VICTIMS' PROSECUTOR	0	109,702	109,702	0	134,269	134,269	0	142,994	142,994
WITNESS PROTECTION PROGRAM	0	30,000	30,000	0	65,000	65,000	0	65,000	65,000
TOTAL -	\$9,275,013	\$521,900	\$9,796,913	\$9,651,331	\$694,250	\$10,345,581	\$10,058,840	\$712,569	\$10,771,409
COUNTY SHERIFF									
CONVEYING PRISONERS/SERVING SUMMONSES	5,109,586	0	5,109,586	5,419,511	0	5,419,511	5,466,235	0	5,466,235
CHILD SUPPORT ENFORCEMENT INCENTIVE GRANT	0	0	0	0	22,830	22,830	0	22,830	22,830
DOMESTIC VIOLENCE PROTECTIVE ORDER GR	0	6,200	6,200	0	6,800	6,800	0	6,800	6,800
TOTAL -	\$5,109,586	\$6,200	\$5,115,786	\$5,419,511	\$29,630	\$5,449,141	\$5,466,235	\$29,630	\$5,495,865
BOARD OF LIQUOR LICENSE COMMISSIONERS									
LIQUOR LICENSE SALE/CONTROL	0	684,625	684,625	0	771,397	771,397	0	660,269	660,269
TOTAL -	0	\$684,625	\$684,625	0	\$771,397	\$771,397	0	\$660,269	\$660,269
COOPERATIVE EXTENSION									
COOPERATIVE EXTENSION	242,674	0	242,674	275,342	0	275,342	266,059	0	266,059
TOTAL -	\$242,674	0	\$242,674	\$275,342	0	\$275,342	\$266,059	0	\$266,059
TOTAL - STATE MANDATED AGENCIES	\$24,469,084	\$3,600,921	\$28,070,005	\$25,946,747	\$3,999,419	\$29,946,166	\$26,696,657	\$3,989,625	\$30,686,282

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
PUBLIC SAFETY									
DEPARTMENT OF CORRECTIONS									
CORRECTIONS	40,670,838	0	40,670,838	42,212,522	0	42,212,522	43,466,669	0	43,466,669
COMMISSARY ACCOUNT	0	719,590	719,590	0	765,896	765,896	0	963,888	963,888
TOTAL -	\$40,670,838	\$719,590	\$41,390,428	\$42,212,522	\$765,896	\$42,978,418	\$43,466,669	\$963,888	\$44,430,557
EMERGENCY COMMUNICATIONS CENTER									
EMERGENCY COMMUNICATIONS CENTER	13,690,173	0	13,690,173	14,151,444	0	14,151,444	15,006,168	0	15,006,168
TOTAL -	\$13,690,173	0	\$13,690,173	\$14,151,444	0	\$14,151,444	\$15,006,168	0	\$15,006,168
POLICE DEPARTMENT									
OFFICE OF THE CHIEF	3,972,303	0	3,972,303	3,620,654	0	3,620,654	4,165,341	0	4,165,341
ADMINISTRATIVE & TECHNICAL SERVICES BUREAU	24,647,996	0	24,647,996	25,244,980	0	25,244,980	28,577,765	0	28,577,765
CRIMINAL INVESTIGATION DIVISION	29,398,143	0	29,398,143	29,386,072	0	29,386,072	31,881,897	0	31,881,897
VICE/NARCOTICS SECTION	9,392,039	0	9,392,039	9,236,953	0	9,236,953	10,416,702	0	10,416,702
OPERATIONS BUREAU	120,966,205	0	120,966,205	127,459,616	0	127,459,616	133,351,898	0	133,351,898
OPERATIONS SUPPORT SERVICES DIVISION	15,365,894	0	15,365,894	15,972,316	0	15,972,316	15,448,676	0	15,448,676
COMMUNITY RELATIONS BUREAU	0	0	0	0	0	0	5,906,098	0	5,906,098
SCHOOL SAFETY	1,333,542	0	1,333,542	1,370,250	0	1,370,250	1,364,946	0	1,364,946
JLEO REIMBURSEMENTS	0	0	0	0	75,000	75,000	0	75,000	75,000
JUSTICE ASSISTANCE GRANT	0	294,296	294,296	0	606,933	606,933	0	632,298	632,298
COMMERCIAL VEHICLE SAFETY ALLIANCE	0	24,999	24,999	0	35,000	35,000	0	35,000	35,000
HIGHWAY SAFETY PROGRAM	0	290,169	290,169	0	325,000	325,000	0	350,000	350,000
GOCCP-BODY ARMOR	0	4,870	4,870	0	20,000	20,000	0	20,000	20,000
CRACKING DOWN ON AUTO THEFT	0	389,559	389,559	0	400,000	400,000	0	400,000	400,000
STOP GUN VIOLENCE PROJECT ENHANCEMENT	0	87,325	87,325	0	100,000	100,000	0	90,000	90,000
BJA BODY ARMOR	0	0	0	0	50,000	50,000	0	50,000	50,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
PUBLIC SAFETY									
POLICE DEPARTMENT									
POLICE FOUNDATION	0	155,219	155,219	0	175,000	175,000	0	250,000	250,000
SEX OFFENDER COMPLAINANCE ENFORCEMENT IN MD	0	97,954	97,954	0	110,000	110,000	0	110,000	110,000
NIJ-COVERDELL FORENSIC SCIENCES IMPROVEMENT GRT	0	0	0	0	250,000	250,000	0	175,000	175,000
GOCCP COVERDELL FORENSIC SCIENCE IMPROVEMENT GRANT	0	10,002	10,002	0	50,000	50,000	0	40,000	40,000
FORENSIC DNA BACKLOG REDUCTION	0	9,088	9,088	0	200,000	200,000	0	225,000	225,000
POLICE CRASH RECONSTRUCTION TRAINING GRANT	0	37,167	37,167	0	50,000	50,000	0	55,000	55,000
TRAINING GRANTS	0	0	0	0	15,000	15,000	0	15,000	15,000
ASSET FORFEITURE - JUSTICE	0	1,439,116	1,439,116	0	817,072	817,072	0	555,232	555,232
MARYLAND HIGHWAY SAFETY OFFICE PATROLS	0	0	0	0	50,000	50,000	0	0	0
DOMESTIC VIOLENCE PROTECTIVE ORDER ENTRY PRJ	0	35,000	35,000	0	50,000	50,000	0	50,000	50,000
TASK FORCE REIMBURSEMENTS	0	0	0	0	75,000	75,000	0	75,000	75,000
SCHOOL BUS SAFETY ENFORCEMENT	0	34,908	34,908	0	40,000	40,000	0	40,000	40,000
CHILDREN IN NEED OF SUPERVISION PROGRAM	0	0	0	0	68,132	68,132	0	0	0
ASSET FORFEITURE - TREASURY	0	0	0	0	294,298	294,298	0	365,402	365,402
MD VICTIMS OF CRIME	0	16,575	16,575	0	25,000	25,000	0	25,000	25,000
HEROIN COORDINATOR GRANT	0	18,632	18,632	0	94,920	94,920	0	55,254	55,254
ENFORCING UNDERAGE DRINKING LAWS GRANT	0	0	0	0	60,000	60,000	0	60,000	60,000
SPECIAL OPERATIONS SUPPORT GRANT	0	0	0	0	125,000	125,000	0	125,000	125,000
COPS & KIDS SPORTS & CHILD PROTECTION	0	6,046	6,046	0	10,000	10,000	0	15,000	15,000
INTERNET CRIMES AGAINST CHILDREN	0	16,857	16,857	0	20,000	20,000	0	20,000	20,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
PUBLIC SAFETY									
POLICE DEPARTMENT									
SPECIAL DETAIL REIMBURSEMENTS	0	43,617	43,617	0	100,000	100,000	0	150,000	150,000
GOCCP ICAC GRANT	0	9,499	9,499	0	15,000	15,000	0	15,000	15,000
LAW ENFORCEMENT TECH	0	0	0	0	200,000	200,000	0	200,000	200,000
SPEED CAMERA PROGRAM	0	7,181,868	7,181,868	0	6,500,000	6,500,000	0	3,761,326	3,761,326
INTELLECTUAL PROPERTY CRIMES	0	0	0	0	100,000	100,000	0	0	0
E-TICKET CITATION PAPER	0	29,127	29,127	0	50,000	50,000	0	50,000	50,000
PORT SECURITY GRANT	0	0	0	0	300,000	300,000	0	300,000	300,000
WATERWAY IMPROVEMENT PROGRAM	0	0	0	0	10,000	10,000	0	10,000	10,000
TOWSON UNIVERSITY DETAIL REIMBURSEMENTS	0	39,817	39,817	0	50,000	50,000	0	50,000	50,000
MTA DETAIL REIMBURSEMENTS	0	0	0	0	35,000	35,000	0	70,000	70,000
SMART POLICING INITIATIVE	0	0	0	0	157,552	157,552	0	175,000	175,000
TOTAL -	\$205,076,122	\$10,271,710	\$215,347,832	\$212,290,841	\$11,708,907	\$223,999,748	\$231,113,323	\$8,689,512	\$239,802,835

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
PUBLIC SAFETY									
FIRE DEPARTMENT									
GENERAL ADMINISTRATION	1,151,040	0	1,151,040	1,166,160	0	1,166,160	1,421,673	0	1,421,673
INVESTIGATIVE SERVICES	1,720,919	0	1,720,919	1,815,286	0	1,815,286	1,746,594	0	1,746,594
ALARM & COMMUNICATION SYSTEM	877,286	0	877,286	892,420	0	892,420	541,142	0	541,142
FIELD OPERATIONS	85,556,250	0	85,556,250	85,274,038	0	85,274,038	86,875,483	0	86,875,483
OFFICE OF HOMELAND SECURITY/ EMERGENCY MANAGEMENT	44,000	0	44,000	200,300	0	200,300	238,172	0	238,172
FIELD OPERATION ADMINISTRATION	2,007,507	0	2,007,507	1,944,253	0	1,944,253	2,024,109	0	2,024,109
FIRE/RESCUE ACADEMY	1,153,358	0	1,153,358	1,306,053	0	1,306,053	1,325,944	0	1,325,944
CONTRIBUTIONS VOLUNTEER FIRE	9,154,073	0	9,154,073	9,772,202	0	9,772,202	9,819,525	0	9,819,525
HOMELAND SECURITY	0	90,147	90,147	0	220,000	220,000	0	220,000	220,000
MIEMSS ADVANCED LIFE SUPPORT TRAINING	0	6,195	6,195	0	25,000	25,000	0	25,000	25,000
WATERWAY DNR/WIG	0	6,166	6,166	0	3,500	3,500	0	10,000	10,000
HSGP	0	66,218	66,218	0	400,000	400,000	0	400,000	400,000
FEMA-ASSISTANCE TO THE FIREFIGHTERS	0	0	0	0	681,819	681,819	0	0	0
HMEP	0	11,900	11,900	0	12,000	12,000	0	12,000	12,000
SAFER	0	322,439	322,439	0	821,280	821,280	0	821,280	821,280
MIEMSS AED/DEFIBRILLATOR	0	35,000	35,000	0	41,000	41,000	0	45,000	45,000
ASSISTANCE TO FIREFIGHTERS	0	208,885	208,885	0	176,714	176,714	0	0	0
EMERGENCY MANAGEMENT PERFORMANCE GRANT	0	280,829	280,829	0	290,000	290,000	0	290,000	290,000
TOTAL -	\$101,664,433	\$1,027,779	\$102,692,212	\$102,370,712	\$2,671,313	\$105,042,025	\$103,992,642	\$1,823,280	\$105,815,922
TOTAL - PUBLIC SAFETY	\$361,101,566	\$12,019,079	\$373,120,645	\$371,025,519	\$15,146,116	\$386,171,635	\$393,578,802	\$11,476,680	\$405,055,482

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
DEPARTMENT OF PUBLIC WORKS									
DEPARTMENT OF PUBLIC WORKS									
GENERAL ADMINISTRATION	645,322	18,587,263	19,232,585	647,936	19,977,496	20,625,432	656,307	19,036,696	19,693,003
DEBT SERVICE METRO DISTRICT	0	69,114,970	69,114,970	0	75,290,378	75,290,378	0	86,999,519	86,999,519
DEBT SERVICE-MWQRLF	0	16,043,355	16,043,355	0	17,584,031	17,584,031	0	18,039,109	18,039,109
METRO DISTRICT EQUIPMENT FINANCING	0	684,101	684,101	0	1,155,125	1,155,125	0	1,648,875	1,648,875
METRO FINANCING/PETITION PROC	46,486	625,510	671,996	50,862	700,511	751,373	53,584	737,661	791,245
GENERAL ADMINISTRATION	370,125	369,679	739,804	384,413	375,036	759,449	386,604	384,597	771,201
SEWER AND WATER MAIN DESIGN	0	2,172,560	2,172,560	0	2,232,702	2,232,702	0	2,241,762	2,241,762
STRUCTURAL STORM DRAIN & HIGHWAY DESIGN	1,737,489	72,271	1,809,760	1,749,753	72,906	1,822,659	1,812,242	75,510	1,887,752
GENERAL SURVEYING	363,138	346,279	709,417	378,914	354,582	733,496	382,352	367,356	749,708
CONTRACTS/CONSTRUCTION INSPECTIONS	1,601,010	838,799	2,439,809	1,734,945	894,547	2,629,492	1,717,302	889,068	2,606,370
GENERAL ADMINISTRATION	758,387	0	758,387	783,274	0	783,274	648,526	0	648,526
GENERAL OPERATIONS & MAINTENANCE	12,323,854	755,457	13,079,311	12,739,704	695,000	13,434,704	13,513,026	695,000	14,208,026
EQUIPMENT MAINTENANCE	7,794,586	875,035	8,669,621	7,216,081	882,772	8,098,853	7,552,755	933,486	8,486,241
STORM EMERGENCIES	10,691,147	0	10,691,147	9,022,032	0	9,022,032	8,422,032	0	8,422,032
GENERAL ADMINISTRATION	505,517	0	505,517	511,491	0	511,491	523,712	0	523,712
REFUSE COLLECTION	31,742,514	0	31,742,514	47,530,028	0	47,530,028	33,829,025	0	33,829,025
REFUSE DISPOSAL	33,353,580	0	33,353,580	6,679,534	0	6,679,534	20,714,083	0	20,714,083
RECYCLING	1,947,291	0	1,947,291	1,879,262	0	1,879,262	1,996,450	0	1,996,450
MRF OPERATIONS	0	0	0	4,396,489	0	4,396,489	4,020,769	0	4,020,769
TRAFFIC PLANNING	8,805,877	0	8,805,877	8,898,771	0	8,898,771	8,390,773	0	8,390,773
TRAFFIC SIGN INSTALLATION/ MAINTENANCE	1,780,656	0	1,780,656	1,784,086	0	1,784,086	1,874,042	0	1,874,042
TRAFFIC SIGNAL OPERATIONS/ MAINTENANCE	916,684	0	916,684	972,188	0	972,188	982,186	0	982,186
GENERAL ADMINISTRATION	0	495,015	495,015	0	565,738	565,738	0	579,137	579,137
ENGINEERING & REGULATION	0	954,718	954,718	0	1,061,551	1,061,551	0	1,114,958	1,114,958

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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
DEPARTMENT OF PUBLIC WORKS									
DEPARTMENT OF PUBLIC WORKS									
SEWER/WATER OPERATIONS/ MAINTENANCE	573,680	16,705,663	17,279,343	573,680	17,214,939	17,788,619	573,680	17,517,793	18,091,473
PUMPING/TREATMENT PLANT OPERATIONS/MAINTENANCE	0	91,109,431	91,109,431	0	140,585,412	140,585,412	0	137,667,402	137,667,402
UNIFIED PLANNING WORK PROGRAM	0	70,186	70,186	0	67,820	67,820	0	76,350	76,350
TOTAL -	\$115,957,343	\$219,820,292	\$335,777,635	\$107,933,443	\$279,710,546	\$387,643,989	\$108,049,450	\$289,004,279	\$397,053,729
TOTAL - DEPARTMENT OF PUBLIC WORKS	\$115,957,343	\$219,820,292	\$335,777,635	\$107,933,443	\$279,710,546	\$387,643,989	\$108,049,450	\$289,004,279	\$397,053,729

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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
GENERAL ADMINISTRATION	3,112,611	0	3,112,611	3,159,130	0	3,159,130	3,279,366	0	3,279,366
CENTER-BASED SERVICES	2,743,674	0	2,743,674	2,844,783	0	2,844,783	3,130,576	0	3,130,576
ACUTE COMMUNICABLE DISEASE CONTROL	1,223,552	0	1,223,552	1,360,064	0	1,360,064	1,400,129	0	1,400,129
ENVIRONMENTAL HEALTH SERVICES	2,701,515	0	2,701,515	2,934,598	0	2,934,598	2,842,498	0	2,842,498
HEALTHCARE ACCESS	1,326,531	0	1,326,531	1,339,713	0	1,339,713	1,300,110	0	1,300,110
ANIMAL SERVICES	4,201,804	0	4,201,804	4,099,772	0	4,099,772	3,235,083	0	3,235,083
CHILD ADOLESCENT & SCHOOL HEALTH	1,034,378	0	1,034,378	1,112,495	0	1,112,495	1,014,035	0	1,014,035
PRENATAL & EARLY CHILDHOOD	2,106,225	0	2,106,225	2,121,272	0	2,121,272	2,141,354	0	2,141,354
COMMUNITY NURSING/CHRONIC DISEASE PROGRAM	1,006,275	0	1,006,275	952,159	0	952,159	0	0	0
EVALUATION & LONG TERM CARE CASE MANAGEMENT	1,971,696	0	1,971,696	2,058,875	0	2,058,875	2,377,412	0	2,377,412
COMMUNITY MEDICAL ASSISTANCE PROGRAMS	1,119,324	0	1,119,324	1,193,168	0	1,193,168	1,401,264	0	1,401,264
DENTAL HEALTH SERVICES	939,388	0	939,388	909,786	0	909,786	916,545	0	916,545
CIGARETTE RESTITUTION FUND - TOBACCO	0	307,450	307,450	0	415,671	415,671	0	415,671	415,671
PARTNERSHIP FOR SUCCESS (MSPF2)	0	115,770	115,770	0	168,823	168,823	0	168,823	168,823
FFT-DSS GRT (FUNCTIONAL FAMILY THERAPY)	0	143,568	143,568	0	361,635	361,635	0	361,635	361,635
SUBSTANCE ABUSE - TREATMENT - GENERAL	0	2,057,147	2,057,147	0	3,042,203	3,042,203	0	2,823,903	2,823,903
PREVENTION SERVICES	0	397,850	397,850	0	600,894	600,894	0	600,894	600,894
SUBSTANCE ABUSE FEDERAL BLOCK GRANT	0	1,190,446	1,190,446	0	1,536,432	1,536,432	0	1,466,432	1,466,432
MARYLAND RECOVERY NET	0	84,311	84,311	0	92,304	92,304	0	0	0
STATE HIGHWAY UNDERAGE DRINKING PREVENTION PROJECT	0	7,500	7,500	0	18,000	18,000	0	18,000	18,000

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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
MENTAL HEALTH - COUNTYWIDE CORE SERVICE - ADMIN	0	930,146	930,146	0	1,150,596	1,150,596	0	1,150,596	1,150,596
MENTAL HEALTH - SERVICE AGENCIES	0	4,175,492	4,175,492	0	5,160,060	5,160,060	0	5,160,060	5,160,060
MENTAL HEALTH SERVICES - FEDERAL BLOCK GRANT	0	384,366	384,366	0	384,366	384,366	0	384,366	384,366
CONTINUUM OF CARE	0	832,747	832,747	0	880,000	880,000	0	890,000	890,000
PATH	0	144,200	144,200	0	147,000	147,000	0	147,000	147,000
MENTAL HEALTH - MULTISYSTEMIC THERAPY	0	450,334	450,334	0	1,113,000	1,113,000	0	1,113,000	1,113,000
JUVENILE DRUG COURT	0	59,370	59,370	0	210,000	210,000	0	210,000	210,000
ROSC EXPANSION	0	754,834	754,834	0	938,970	938,970	0	938,970	938,970
TOBACCO ENFORCEMENT INITIATIVE TO SUPPORT SYNAR COMPLIANCE	0	115,404	115,404	0	325,000	325,000	0	325,000	325,000
SUBSTANCE ABUSE TREATMENT OUTCOMES PARTNERSHIP	0	0	0	0	1,050,000	1,050,000	0	1,222,850	1,222,850
TEMPORARY CASH ASSISTANCE	0	299,957	299,957	0	319,954	319,954	0	329,954	329,954
OPIOID MISUSE PREVENTION	0	84,934	84,934	0	100,167	100,167	0	100,167	100,167
MARYLAND OPIOID RAPID RESPONSE	0	70,301	70,301	0	70,660	70,660	0	70,660	70,660
DETENTION CENTER PILOT PROJECT NALOXONE	0	0	0	0	34,579	34,579	0	0	0
ADMINISTRATIVE/LOCAL ADDICTIONS AUTHORITY (LAA)	0	263,384	263,384	0	352,068	352,068	0	352,068	352,068
OVERDOSE FATALITY REVIEW OUTREACH	0	51,918	51,918	0	54,171	54,171	0	54,171	54,171
OPIOID INTERVENTION TEAM	0	461,438	461,438	0	469,738	469,738	0	500,000	500,000
MEDICATION ASSISTED TREATMENT CAPACITY EXPANSION	0	0	0	0	523,356	523,356	0	523,356	523,356
STATE OPIOID RESPONSE - MEDICATION ASSISTED TREATMENT (MAT)	0	0	0	0	0	0	0	744,900	744,900
SUBSTANCE USE INITIATIVES	0	0	0	0	0	0	0	3,000,000	3,000,000

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SUMMARY OF OPERATING BUDGETS
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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
HIV PREVENTION SERVICES	0	320,848	320,848	0	392,082	392,082	0	420,000	420,000
HIV RYAN WHITE B	0	345,091	345,091	0	1,500,000	1,500,000	0	1,500,000	1,500,000
CIGARETTE RESTITUTION FUND - CANCER	0	1,060,893	1,060,893	0	1,191,949	1,191,949	0	1,191,949	1,191,949
MCHP PROGRAM	0	1,836,801	1,836,801	0	2,169,545	2,169,545	0	2,342,315	2,342,315
TUBERCULOSIS CONTROL	0	148,265	148,265	0	222,352	222,352	0	222,352	222,352
IMMUNIZATION - IAP	0	154,381	154,381	0	181,908	181,908	0	189,408	189,408
SPECIAL SUPPLEMENTAL NUTRITION PROGRAM - WIC	0	2,227,365	2,227,365	0	2,614,773	2,614,773	0	2,614,773	2,614,773
HIV EXPANDED TESTING	0	127,282	127,282	0	198,440	198,440	0	198,440	198,440
FAMILY PLANNING/REPRODUCTIVE HEALTH/COLPOSCOPY	0	455,885	455,885	0	510,374	510,374	0	535,966	535,966
COMMUNITY BASED PROGRAMS TO TEST & CURE HEPATITIS C	0	45,373	45,373	0	83,226	83,226	0	83,226	83,226
CHILDREN WITH SPECIAL HEALTH CARE NEEDS	0	45,130	45,130	0	52,000	52,000	0	52,000	52,000
CDC BREAST & CERVICAL CANCER	0	261,145	261,145	0	413,393	413,393	0	413,393	413,393
PUBLIC SPAY/NEUTER PROGRAM	0	53,462	53,462	0	160,000	160,000	0	160,000	160,000
MEDICAL ASSISTANCE TRANSPORTATION	0	7,182,926	7,182,926	0	10,422,816	10,422,816	0	13,481,916	13,481,916
ORAL HEALTH GRANT	0	32,356	32,356	0	41,595	41,595	0	41,595	41,595
SURVEILLANCE AND QUALITY IMPROVEMENT	0	61,384	61,384	0	71,342	71,342	0	71,342	71,342
CANCER OUTREACH & DIAG CASE MGMT	0	305,152	305,152	0	403,030	403,030	0	403,030	403,030
PUBLIC HEALTH PREPAREDNESS/ BIOTERRORISM	0	525,317	525,317	0	584,222	584,222	0	584,222	584,222
ADMINISTRATIVE CARE COORD/ EPSDT	0	923,438	923,438	0	1,016,242	1,016,242	0	1,016,242	1,016,242
ADULT EVALUATION & REVIEW SERVICES	0	49,979	49,979	0	65,014	65,014	0	65,014	65,014
ACCESS TO CARE GRANT	0	24,645	24,645	0	75,000	75,000	0	75,000	75,000

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AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
ANIMAL SERVICES SUPPORT	0	0	0	0	172,000	172,000	0	172,000	172,000
WOODLAWN SCHOOL BASED WELLNESS CENTER	0	49,922	49,922	0	70,000	70,000	0	88,007	88,007
SCHOOL HEALTH SERVS. ENHANCEMENT	0	149,736	149,736	0	174,486	174,486	0	174,486	174,486
SHELTER NURSE PROGRAM	0	135,000	135,000	0	222,000	222,000	0	228,940	228,940
HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS	0	0	0	0	1,768,576	1,768,576	0	1,768,576	1,768,576
RYAN WHITE A - CASE MGMT GR	0	76,457	76,457	0	112,800	112,800	0	112,800	112,800
RYAN WHITE A EMERGENCY FINANCIAL ASSISTANCE	0	11,313	11,313	0	80,000	80,000	0	80,000	80,000
RYAN WHITE A - EMERGENCY HOUSING	0	26,629	26,629	0	80,000	80,000	0	80,000	80,000
MARYLAND CANCER FUND TREATMENT PROGRAM	0	200,000	200,000	0	214,000	214,000	0	214,000	214,000
CITIES READINESS INITIATIVE	0	90,912	90,912	0	146,260	146,260	0	146,260	146,260
BABIES BORN HEALTHY	0	114,844	114,844	0	200,000	200,000	0	200,000	200,000
MIECHV ENHANCED FAMILIES PROJECT	0	410,393	410,393	0	501,377	501,377	0	568,410	568,410
FARMERS' MARKET NUTRITION PROGRAM	0	0	0	0	2,000	2,000	0	2,000	2,000
SCHOOL BASED WELLNESS CENTER	0	112,643	112,643	0	173,410	173,410	0	173,410	173,410
RYAN WHITE A - TRANSPORTATION SERVICES	0	66,617	66,617	0	80,000	80,000	0	80,000	80,000
INFANTS & TODDLERS PROGRAM - PROFESSIONAL SERVICES	0	0	0	0	34,700	34,700	0	34,700	34,700
SEXUALLY TRANSMITTED DISEASE	0	708,941	708,941	0	860,000	860,000	0	1,035,000	1,035,000
SUPPLEMENTAL ADMINISTRATIVE CARE COORDINATION	0	324,885	324,885	0	462,420	462,420	0	462,420	462,420
SELF MANAGEMENT OF CHRONIC DISEASES VIA COMM HEALTH NURSES	0	113,667	113,667	0	169,665	169,665	0	169,665	169,665
BREASTFEEDING PEER COUNSELOR	0	168,231	168,231	0	235,000	235,000	0	235,000	235,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF HEALTH									
AIDS CASE MANAGEMENT	0	963,917	963,917	0	1,512,895	1,512,895	0	1,512,895	1,512,895
PRE-EXPOSURE PROPHYLAXIS PROGRAM (PREP)	0	142,421	142,421	0	250,000	250,000	0	250,000	250,000
SCREENING BRIEF INTERVENTION & REFERRAL TO TREATMENT (SBIRT)	0	5,545	5,545	0	31,000	31,000	0	0	0
EMERGING INFECTIOUS DISEASES	0	0	0	0	100,000	100,000	0	100,000	100,000
HARM REDUCTION PROGRAM	0	503,677	503,677	0	1,500,000	1,500,000	0	1,500,000	1,500,000
STUDENT HEALTHY WEIGHT	0	9,999	9,999	0	15,600	15,600	0	0	0
CHILDHOOD LEAD POISONING PREVENTION & ENVIRONMENTAL CASE MGM	0	56,576	56,576	0	380,000	380,000	0	380,000	380,000
CAPACITY BLDG: QUALITY IMPROVEMENT	0	0	0	0	71,415	71,415	0	110,000	110,000
EXPANSION OF TUBERCULOSIS CONTROL	0	0	0	0	55,834	55,834	0	106,700	106,700
ENHANCED HCV SURVEILLANCE	0	0	0	0	0	0	0	200,000	200,000
ESTABLISHING PARTNERSHIPS TO INCREASE CANCER SCREENINGS	0	0	0	0	0	0	0	50,000	50,000
HEPATITIS C/FOCUS PROGRAM	0	0	0	0	0	0	0	125,000	125,000
TOTAL -	\$23,486,973	\$34,012,310	\$57,499,283	\$24,085,815	\$51,564,388	\$75,650,203	\$23,038,372	\$59,094,928	\$82,133,300
DEPARTMENT OF SOCIAL SERVICES									
ADULT FOSTER CARE	137,030	0	137,030	145,000	0	145,000	145,000	0	145,000
WELFARE TO WORK PROGRAM	399,996	0	399,996	400,000	0	400,000	400,000	0	400,000
HUMAN RELATIONS	142,565	0	142,565	149,659	0	149,659	111,790	0	111,790
EMERGENCY FUNDS	582,808	0	582,808	685,000	0	685,000	685,000	0	685,000
DOMESTIC VIOLENCE/SEXUAL ASSAULT	127,260	0	127,260	127,260	0	127,260	127,260	0	127,260
DAY RESOURCE CENTER	389,272	0	389,272	436,840	0	436,840	163,517	0	163,517
IN-HOME CARE PROGRAM	275,186	0	275,186	297,505	0	297,505	322,685	0	322,685
ADULT SERVICES	1,284,623	0	1,284,623	1,348,982	0	1,348,982	1,421,514	0	1,421,514

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF SOCIAL SERVICES									
GENERAL ADMINISTRATION	1,625,308	93,074	1,718,382	1,912,291	111,439	2,023,730	1,891,609	121,295	2,012,904
CHILDREN'S SERVICES	470,242	0	470,242	480,773	0	480,773	528,955	0	528,955
FAMILY INVESTMENT DIVISION	1,083,294	125,856	1,209,150	1,110,168	151,449	1,261,617	991,961	179,478	1,171,439
FAMILY SERVICES	1,389,948	0	1,389,948	1,525,014	0	1,525,014	1,715,558	0	1,715,558
INFANT AND TODDLER	0	192,289	192,289	0	219,852	219,852	0	224,596	224,596
IN-HOME CARE SERVICES	0	105,791	105,791	0	111,494	111,494	0	113,689	113,689
VIOLENCE AGAINST WOMEN ACT	0	24,035	24,035	0	39,581	39,581	0	39,581	39,581
YOUNG PARENT SUPPORT CENTER	0	400,097	400,097	0	474,852	474,852	0	474,852	474,852
HOUSING COUNSELOR	0	148,218	148,218	0	340,336	340,336	0	340,336	340,336
JOB NETWORK	0	1,452,337	1,452,337	0	1,769,040	1,769,040	0	1,813,954	1,813,954
SUPPLEMENTAL NUTRITION ASST PROGRAM (SNAP)	0	114,908	114,908	0	325,504	325,504	0	325,504	325,504
THERAPEUTIC FOSTER CARE	0	260,845	260,845	0	288,800	288,800	0	314,881	314,881
OFFICE OF HOME ENERGY PROGRAM (OHEP)	0	1,307,428	1,307,428	0	1,496,424	1,496,424	0	1,567,826	1,567,826
YOUTH SEXUAL BEHAVIOR PROGRAM	0	211,703	211,703	0	272,196	272,196	0	272,196	272,196
INTERAGENCY FAMILY PRESERVATION SERVICES	0	578,795	578,795	0	663,439	663,439	0	663,439	663,439
RESPONSIBLE FATHER'S PROJECT	0	90,638	90,638	0	96,615	96,615	0	96,615	96,615
CHILD ADVOCACY CENTER	0	21,804	21,804	0	30,000	30,000	0	30,000	30,000
CLIENT SUPPORT SERVICES	0	11,945	11,945	0	50,000	50,000	0	50,000	50,000
CHILD ADVOCACY-GOCCP	0	18,643	18,643	0	25,000	25,000	0	25,000	25,000
VICTIMS OF CRIME ACT	0	199,947	199,947	0	267,529	267,529	0	494,098	494,098
CONTRACTUAL TEMPORARY ASSISTANCE	0	291,308	291,308	0	484,218	484,218	0	484,218	484,218
CHILD SUPPORT	0	119,623	119,623	0	127,000	127,000	0	127,000	127,000
RAPID REHOUSING	0	237,677	237,677	0	277,858	277,858	0	343,428	343,428
CHILD ADVOCACY CENTER-MEDICAL SERVICES	0	60,679	60,679	0	70,000	70,000	0	185,000	185,000

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF SOCIAL SERVICES									
SUPPLEMENTAL TARGETED ENERGY PROGRAM (STEP)	0	0	0	0	468,000	468,000	0	0	0
CHILD ADVOCACY CENTER THERAPY & TECHNOLOGY SERVICES	0	0	0	0	40,000	40,000	0	40,000	40,000
TOTAL -	\$7,907,532	\$6,067,640	\$13,975,172	\$8,618,492	\$8,200,626	\$16,819,118	\$8,504,849	\$8,326,986	\$16,831,835
DEPARTMENT OF AGING									
GENERAL ADMINISTRATION	756,490	0	756,490	759,363	0	759,363	809,960	0	809,960
ADULT MEDICAL DAY CARE	46,805	0	46,805	50,000	0	50,000	50,000	0	50,000
SENIOR CENTERS NETWORK	2,072,896	0	2,072,896	2,112,765	0	2,112,765	2,194,361	0	2,194,361
SPECIAL GERIATRIC SERVICES	191,193	0	191,193	202,856	0	202,856	209,813	0	209,813
FACILITIES	240,026	0	240,026	249,982	0	249,982	253,190	0	253,190
TRANSPORTATION SERVICES	838,329	0	838,329	885,619	0	885,619	871,964	0	871,964
PROGRAM & VOLUNTEER SERVICES	200,095	0	200,095	228,436	0	228,436	236,404	0	236,404
SENIOR EXPO	0	133,407	133,407	0	242,000	242,000	0	242,000	242,000
SENIOR INFORMATION & ASSISTANCE	0	105,886	105,886	0	123,179	123,179	0	138,638	138,638
SENIOR CARE	0	1,065,536	1,065,536	0	1,095,194	1,095,194	0	1,242,722	1,242,722
ADULT MEDICAL DAY SERVICES - MCPA	0	102,252	102,252	0	125,270	125,270	0	125,270	125,270
PUBLIC GUARDIANSHIP	0	190,748	190,748	0	236,072	236,072	0	240,027	240,027
SPECIALIZED TRANSPORTATION SERVICE	0	764,290	764,290	0	924,851	924,851	0	922,399	922,399
RURAL PUBLIC TRANSPORTATION	0	260,931	260,931	0	312,000	312,000	0	311,103	311,103
SENIOR BOX OFFICE	0	32,265	32,265	0	57,272	57,272	0	57,272	57,272
SENIOR ASSISTED LIVING GROUP HOME SUBSIDY PROGRAM	0	371,992	371,992	0	485,055	485,055	0	735,790	735,790
SENIOR COMMUNITY SERVICE EMPLOYMENT PROGRAM	0	767,612	767,612	0	886,249	886,249	0	887,197	887,197
SMP	0	17,880	17,880	0	19,440	19,440	0	19,440	19,440
SENIOR PROGRAMS / SERVICES	0	352,734	352,734	0	481,657	481,657	0	481,657	481,657

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPARTMENT OF AGING									
VULNERABLE ELDERLY PROGRAM	0	69,512	69,512	0	75,430	75,430	0	105,948	105,948
SENIORS IN NEED	0	119,486	119,486	0	300,000	300,000	0	300,000	300,000
OMBUDSMAN PROGRAM	0	325,250	325,250	0	336,040	336,040	0	372,967	372,967
MEDICAID WAIVER PROGRAM	0	497,895	497,895	0	599,425	599,425	0	625,247	625,247
AREA AGENCY ADMINISTRATION	0	359,281	359,281	0	368,589	368,589	0	382,529	382,529
ADVOCACY	0	312,439	312,439	0	336,923	336,923	0	352,079	352,079
PUBLICATIONS	0	267,094	267,094	0	337,164	337,164	0	350,209	350,209
INFORMATION AND ASSISTANCE	0	644,632	644,632	0	752,302	752,302	0	643,957	643,957
CENTER CONNECTION	0	382,947	382,947	0	467,604	467,604	0	504,917	504,917
CONGREGATE MEALS	0	966,541	966,541	0	937,426	937,426	0	939,749	939,749
SUPPORT SERVICES	0	583,687	583,687	0	602,028	602,028	0	613,926	613,926
HOME DELIVERED MEALS	0	549,680	549,680	0	565,530	565,530	0	622,083	622,083
CAREGIVERS SUPPORT PROGRAM	0	435,291	435,291	0	435,180	435,180	0	519,958	519,958
STATE HEALTH INSURANCE ASSISTANCE PROGRAM	0	56,685	56,685	0	103,533	103,533	0	129,716	129,716
R.S.V.P.	0	60,032	60,032	0	106,944	106,944	0	141,514	141,514
SENIOR WELLNESS	0	68,679	68,679	0	69,688	69,688	0	68,825	68,825
AGING AND DISABILITY RESOURCE CENTER	0	224,273	224,273	0	250,000	250,000	0	350,000	350,000
VDHCBSP	0	0	0	0	49,715	49,715	0	0	0
HOSPITAL TO HOME	0	45,380	45,380	0	81,038	81,038	0	80,000	80,000
SENIOR CARE HEALTH PROMOTION	0	0	0	0	93,674	93,674	0	104,142	104,142
SENIOR HOME SAFETY PROGRAM	0	0	0	0	0	0	0	60,000	60,000
TOTAL -	\$4,345,834	\$10,134,317	\$14,480,151	\$4,489,021	\$11,856,472	\$16,345,493	\$4,625,692	\$12,671,281	\$17,296,973

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
HEALTH AND HUMAN SERVICES									
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY									
ADMINISTRATION AND OPERATIONS	5,334,342	0	5,334,342	5,552,541	0	5,552,541	5,693,712	0	5,693,712
COMMUNITY REFORESTATION PROGRAM	0	47,801	47,801	0	131,632	131,632	0	128,643	128,643
SWM FACILITIES INSPECTION PROGRAM	0	316,206	316,206	0	476,685	476,685	0	545,279	545,279
BEST AVAILABLE TECHNOLOGY FOR OSDS ADMINISTRATION	0	85,001	85,001	0	84,969	84,969	0	59,000	59,000
TOTAL -	\$5,334,342	\$449,008	\$5,783,350	\$5,552,541	\$693,286	\$6,245,827	\$5,693,712	\$732,922	\$6,426,634
LOCAL MANAGEMENT BOARD									
LOCAL CARE TEAM	0	0	0	0	151,045	151,045	0	106,914	106,914
LOCAL MANAGEMENT BOARD	0	235,100	235,100	0	327,820	327,820	0	330,201	330,201
HEALTHY FAMILIES BALTIMORE COUNTY	0	465,066	465,066	0	581,505	581,505	0	581,505	581,505
YOUTH SERVICE BUREAUS	0	203,798	203,798	0	220,637	220,637	0	220,637	220,637
COGNITIVE BEHAVIORAL THERAPY (CBT)	0	0	0	0	125,000	125,000	0	125,000	125,000
LAP (LOCAL ACCESS PLAN)	0	161,994	161,994	0	200,000	200,000	0	200,000	200,000
EVIDENCE BASED PRACTICES	0	100,125	100,125	0	200,000	200,000	0	200,000	200,000
FAMILIES AFFECTED BY INCARCERATION	0	130,000	130,000	0	200,000	200,000	0	200,000	200,000
YOUTH HOMELESSNESS	0	75,000	75,000	0	100,000	100,000	0	100,000	100,000
TOTAL -	0	\$1,371,083	\$1,371,083	0	\$2,106,007	\$2,106,007	0	\$2,064,257	\$2,064,257
TOTAL - HEALTH AND HUMAN SERVICES	\$41,074,681	\$52,034,358	\$93,109,039	\$42,745,869	\$74,420,779	\$117,166,648	\$41,862,625	\$82,890,374	\$124,752,999

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
EDUCATION									
COMMUNITY COLLEGE OF BALTIMORE COUNTY									
INSTRUCTION	24,530,473	60,824,871	85,355,344	26,003,642	63,252,176	89,255,818	26,618,610	63,137,964	89,756,574
PUBLIC SERVICES	147,342	228,093	375,435	76,113	181,820	257,933	0	0	0
ACADEMIC SUPPORT	5,191,567	7,903,045	13,094,612	3,983,808	9,560,077	13,543,885	3,999,907	9,114,730	13,114,637
STUDENT SERVICES	4,477,107	11,918,103	16,395,210	4,729,212	11,751,615	16,480,827	5,347,874	12,423,301	17,771,175
INSTITUTIONAL SUPPORT	8,645,737	26,574,973	35,220,710	10,297,098	25,432,735	35,729,833	11,007,145	25,600,021	36,607,166
OPERATION/MAINTENANCE OF PLANT	3,686,991	11,611,920	15,298,911	4,379,350	11,247,417	15,626,767	4,910,999	11,201,882	16,112,881
MANDATORY TRANSFERS (GRANTS)	250,000	69,165,000	69,415,000	1,517,721	76,725,000	78,242,721	2,023,224	73,825,000	75,848,224
AUXILIARY ENTERPRISE	0	7,556,533	7,556,533	0	525,200	525,200	0	536,300	536,300
DEBT SERVICE	10,175,578	0	10,175,578	11,735,619	0	11,735,619	11,782,670	0	11,782,670
TOTAL -	\$57,104,795	\$195,782,538	\$252,887,333	\$62,722,563	\$198,676,040	\$261,398,603	\$65,690,429	\$195,839,198	\$261,529,627

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
EDUCATION									
DEPARTMENT OF EDUCATION									
ADMINISTRATION	32,948,954	18,264,048	51,213,002	33,114,391	18,626,845	51,741,236	29,059,528	25,562,659	54,622,187
MID-LEVEL ADMINISTRATION	60,794,468	39,728,714	100,523,182	63,561,913	40,639,861	104,201,774	56,782,004	49,952,071	106,734,075
INSTRUCTIONAL SALARIES & WAGES	292,760,511	227,578,114	520,338,625	297,397,356	236,295,034	533,692,390	303,359,426	273,861,826	577,221,252
INSTRUCTIONAL TEXTBOOKS & SUPPLIES	10,833,370	16,571,114	27,404,484	10,062,816	13,339,082	23,401,898	11,961,332	10,364,029	22,325,361
OTHER INSTRUCTIONAL COSTS	46,745,519	10,379,948	57,125,467	55,433,540	10,558,769	65,992,309	31,994,620	28,145,643	60,140,263
SPECIAL EDUCATION	66,694,424	116,392,590	183,087,014	71,546,613	121,824,314	193,370,927	109,573,333	97,779,336	207,352,669
STUDENT PERSONNEL SERVICES	8,831,496	3,300,619	12,132,115	10,637,159	4,136,673	14,773,832	8,483,161	7,553,576	16,036,737
HEALTH SERVICES	11,174,839	5,603,004	16,777,843	11,371,735	6,123,242	17,494,977	9,730,766	8,745,503	18,476,269
STUDENT TRANSPORTATION SERVICE	18,793,909	50,866,083	69,659,992	21,192,107	57,297,177	78,489,284	41,789,768	36,762,760	78,552,528
OPERATION OF PLANT & EQUIPMENT	51,315,106	44,922,266	96,237,372	55,002,096	50,771,165	105,773,261	57,829,711	50,872,753	108,702,464
MAINTENANCE OF PLANT & EQUIPMENT	20,079,794	18,255,744	38,335,538	23,124,797	18,169,482	41,294,279	21,486,510	18,901,666	40,388,176
FIXED CHARGES	165,944,886	133,366,709	299,311,595	161,197,056	133,710,556	294,907,612	166,945,586	149,189,200	316,134,786
FOOD & NUTRITION SERVICES	0	50,515,270	50,515,270	0	49,749,531	49,749,531	0	52,830,026	52,830,026
CAPITAL OUTLAY	3,151,847	1,166,873	4,318,720	3,335,239	1,233,581	4,568,820	2,566,763	2,257,979	4,824,742
FEDERAL & RESTRICTED PROGRAMS	0	87,344,842	87,344,842	0	95,300,897	95,300,897	0	94,271,023	94,271,023
DEBT SERVICE - COUNTY BONDS	53,032,260	0	53,032,260	54,389,583	0	54,389,583	61,587,074	0	61,587,074
TOTAL -	\$843,101,383	\$824,255,938	\$1,667,357,321	\$871,366,401	\$857,776,209	\$1,729,142,610	\$913,149,582	\$907,050,050	\$1,820,199,632
TOTAL - EDUCATION	\$900,206,178	\$1,020,038,476	\$1,920,244,654	\$934,088,964	\$1,056,452,249	\$1,990,541,213	\$978,840,011	\$1,102,889,248	\$2,081,729,259

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SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
CULTURE AND LEISURE SERVICES									
DEPARTMENT OF LIBRARIES									
GENERAL ADMINISTRATION	6,550,099	1,489,000	8,039,099	6,788,978	1,506,154	8,295,132	7,478,358	1,590,735	9,069,093
CIRCULATION/INFORMATION SERVICES	16,122,317	3,604,500	19,726,817	16,700,971	3,789,659	20,490,630	17,037,120	3,793,338	20,830,458
CUSTOMER SUPPORT SERVICES	9,332,621	2,145,000	11,477,621	9,008,187	2,036,284	11,044,471	9,120,643	2,032,902	11,153,545
BUILDINGS/VEHICLE MAINTENANCE & OPERATION	1,365,706	307,300	1,673,006	1,334,466	317,479	1,651,945	1,387,556	314,969	1,702,525
TOTAL -	\$33,370,743	\$7,545,800	\$40,916,543	\$33,832,602	\$7,649,576	\$41,482,178	\$35,023,677	\$7,731,944	\$42,755,621
DEPARTMENT OF RECREATION & PARKS									
GENERAL ADMINISTRATION	946,029	0	946,029	983,494	0	983,494	1,078,434	0	1,078,434
RECREATION SERVICES	9,876,405	0	9,876,405	10,462,233	0	10,462,233	10,453,092	0	10,453,092
GROUP LEADERSHIP GRANT PROGRAM	0	3,347,068	3,347,068	0	3,647,260	3,647,260	0	3,682,595	3,682,595
THERAPEUTIC RECREATION SUMMER PROGRAMS	0	113,494	113,494	0	122,664	122,664	0	120,752	120,752
RECREATION COUNCIL DONATIONS	0	4,506	4,506	0	60,000	60,000	0	60,000	60,000
AFTER SCHOOL PROGRAMS	0	25,277	25,277	0	49,329	49,329	0	49,071	49,071
TOTAL -	\$10,822,434	\$3,490,345	\$14,312,779	\$11,445,727	\$3,879,253	\$15,324,980	\$11,531,526	\$3,912,418	\$15,443,944
ORGANIZATION CONTRIBUTIONS									
ORGANIZATION CONTRIBUTIONS	2,787,000	0	2,787,000	2,815,500	0	2,815,500	2,623,300	0	2,623,300
GENERAL GRANT PROGRAM	3,260,513	0	3,260,513	3,262,905	0	3,262,905	3,326,709	0	3,326,709
SUMMER PROGRAM & COMMUNITY ARTS DEVELOPMENT	0	133,145	133,145	0	169,585	169,585	0	184,000	184,000
TOTAL -	\$6,047,513	\$133,145	\$6,180,658	\$6,078,405	\$169,585	\$6,247,990	\$5,950,009	\$184,000	\$6,134,009
TOTAL - CULTURE AND LEISURE SERVICES	\$50,240,690	\$11,169,290	\$61,409,980	\$51,356,734	\$11,698,414	\$63,055,148	\$52,505,212	\$11,828,362	\$64,333,574

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT									
ECONOMIC DEVELOPMENT	1,295,085	0	1,295,085	1,357,014	0	1,357,014	1,489,219	0	1,489,219
ECONOMIC DEVELOPMENT FINANCING	0	5,708,639	5,708,639	0	24,500,000	24,500,000	0	10,836,192	10,836,192
BOOST PROGRAM INCOME	0	0	0	0	0	0	0	351,000	351,000
TOURISM PROGRAM	0	1,073,150	1,073,150	0	1,608,321	1,608,321	0	1,840,000	1,840,000
BLUE ANGELS - FLEET WEEK GRANT	0	0	0	0	40,000	40,000	0	0	0
TOTAL -	\$1,295,085	\$6,781,789	\$8,076,874	\$1,357,014	\$26,148,321	\$27,505,335	\$1,489,219	\$13,027,192	\$14,516,411
HOUSING OFFICE									
HOUSING OFC - GENERAL ADMINISTRATION	0	4,323,850	4,323,850	0	4,823,134	4,823,134	0	5,381,163	5,381,163
HOUSING CHOICE VOUCHER PROGRAM	0	70,140,618	70,140,618	0	70,000,000	70,000,000	0	73,000,000	73,000,000
HUD-VETERANS AFFAIRS SUPPORTIVE HOUSING PROGRAM	0	2,445,353	2,445,353	0	3,000,000	3,000,000	0	3,000,000	3,000,000
RENTAL ALLOWANCE PROGRAM	0	0	0	0	155,697	155,697	0	0	0
FAMILY SELF SUFFICIENCY	0	229,523	229,523	0	282,210	282,210	0	296,819	296,819
TOTAL -	0	\$77,139,344	\$77,139,344	0	\$78,261,041	\$78,261,041	0	\$81,677,982	\$81,677,982

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
COMMUNITY DEVELOPMENT									
GENERAL ADMINISTRATION & PLANNING (CDBG)	0	212,835	212,835	0	551,041	551,041	0	825,114	825,114
COMMISSION ON DISABILITIES-ADMIN. (CDBG)	0	34,274	34,274	0	34,435	34,435	0	41,091	41,091
HOUSING SERVICES (CDBG)	0	472,652	472,652	0	809,637	809,637	0	760,071	760,071
COMMISSION ON DISABILITIES-GRANTS	0	198,187	198,187	0	285,000	285,000	0	0	0
GRANTS TO NON-PROFITS (CDBG)	0	564,679	564,679	0	720,653	720,653	0	661,509	661,509
HOUSING REHAB PROGRAM (CDBG)	0	892,696	892,696	0	1,123,681	1,123,681	0	916,785	916,785
NON PROFIT PUBLIC CAPITAL IMPROVEMENTS (CDBG)	0	0	0	0	300,000	300,000	0	601,546	601,546
HOME INVESTMENT PARTNERSHIP PROGRAM	0	1,589,741	1,589,741	0	2,896,960	2,896,960	0	3,643,324	3,643,324
MCKINNEY EMERGENCY SHELTER GRANTS	0	320,942	320,942	0	324,469	324,469	0	322,916	322,916
CONTINUUM OF CARE	0	1,340,175	1,340,175	0	1,382,166	1,382,166	0	1,480,354	1,480,354
SERVICE LINKED HOUSING	0	19,545	19,545	0	19,545	19,545	0	0	0
HOMELESS SOLUTIONS PROGRAM - HSP (STATE DHCD)	0	308,056	308,056	0	324,180	324,180	0	286,479	286,479
FEDERAL NEIGHBORHOOD STABILIZATION PROGRAM GRANT	0	0	0	0	0	0	0	60,686	60,686
HMIS	0	164,604	164,604	0	169,175	169,175	0	168,914	168,914
CDBG PLANNING	0	386,847	386,847	0	366,537	366,537	0	0	0
REHAB ADMINISTRATION	0	402,312	402,312	0	602,177	602,177	0	603,945	603,945
EMERGENCY ASSISTANCE PROGRAM (STATE DHR)	0	0	0	0	0	0	0	57,246	57,246
TOTAL -	0	\$6,907,545	\$6,907,545	0	\$9,909,656	\$9,909,656	0	\$10,429,980	\$10,429,980

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
ECONOMIC & COMM. DEVELOPMENT									
WORKFORCE DEVELOPMENT									
ADULT PROGRAM	0	99,227	99,227	0	225,000	225,000	0	400,000	400,000
YOUTH PROGRAM	0	1,313,583	1,313,583	0	1,614,877	1,614,877	0	1,690,361	1,690,361
DISLOCATED WORKER PROGRAM	0	100,535	100,535	0	225,000	225,000	0	400,000	400,000
CENTRAL OFFICE	0	319,210	319,210	0	507,921	507,921	0	407,384	407,384
CAREER CENTERS	0	1,449,988	1,449,988	0	2,780,893	2,780,893	0	2,674,721	2,674,721
BUSINESS SERVICES	0	191,594	191,594	0	295,457	295,457	0	339,618	339,618
DSS YOUTH	0	82,537	82,537	0	100,000	100,000	0	75,000	75,000
DORS YOUTH	0	39,439	39,439	0	130,000	130,000	0	100,000	100,000
MD SUMMER YOUTH CONNECTIONS	0	139,396	139,396	0	175,000	175,000	0	175,000	175,000
DJS	0	11,298	11,298	0	23,438	23,438	0	30,000	30,000
HCCT	0	180,567	180,567	0	0	0	0	0	0
TOTAL -	0	\$3,927,374	\$3,927,374	0	\$6,077,586	\$6,077,586	0	\$6,292,084	\$6,292,084
TOTAL - ECONOMIC & COMM. DEVELOPMENT	\$1,295,085	\$94,756,052	\$96,051,137	\$1,357,014	\$120,396,604	\$121,753,618	\$1,489,219	\$111,427,238	\$112,916,457

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
NON DEPARTMENTAL									
DEBT SERVICE									
GENERAL PUBLIC FACILITIES	80,686,514	0	80,686,514	82,623,339	0	82,623,339	81,894,427	0	81,894,427
PENSION FUNDING BONDS	21,117,360	0	21,117,360	21,112,427	0	21,112,427	21,112,975	0	21,112,975
NON-GENERAL OBLIGATION DEBT	17,182,255	0	17,182,255	23,938,459	0	23,938,459	25,072,009	0	25,072,009
TOTAL -	\$118,986,129	0	\$118,986,129	\$127,674,225	0	\$127,674,225	\$128,079,411	0	\$128,079,411
RETIREMENT & SOCIAL SECURITY									
CONTRIBUTION-EMPLOYEE RETIREMENT SYSTEM	114,674,081	0	114,674,081	123,201,282	0	123,201,282	131,419,126	0	131,419,126
CONTRIBUTIONS SOCIAL SECURITY	18,814,512	0	18,814,512	19,395,000	0	19,395,000	20,264,000	0	20,264,000
CONTRIBUTIONS NON SYSTEM RETIREMENT	309,156	0	309,156	341,240	0	341,240	328,240	0	328,240
TOTAL -	\$133,797,749	0	\$133,797,749	\$142,937,522	0	\$142,937,522	\$152,011,366	0	\$152,011,366
INSURANCE									
INSURANCE CONTRIBUTIONS	71,631,345	0	71,631,345	91,769,184	0	91,769,184	119,818,915	0	119,818,915
TOTAL -	\$71,631,345	0	\$71,631,345	\$91,769,184	0	\$91,769,184	\$119,818,915	0	\$119,818,915
RESERVE FOR CONTINGENCIES									
RESERVE FOR CONTINGENCIES	0	0	0	438,800	0	438,800	1,000,000	0	1,000,000
TOTAL -	0	0	0	\$438,800	0	\$438,800	\$1,000,000	0	\$1,000,000
CONTRIBUTION TO CAPITAL BUDGET									
CONTRIBUTION TO CAPITAL BUDGET	31,457,751	0	31,457,751	40,537,832	0	40,537,832	44,126,808	0	44,126,808
TOTAL -	\$31,457,751	0	\$31,457,751	\$40,537,832	0	\$40,537,832	\$44,126,808	0	\$44,126,808
LOCAL SHARE									
LOCAL SHARE	7,453,730	0	7,453,730	8,731,931	0	8,731,931	9,361,022	0	9,361,022
TOTAL -	\$7,453,730	0	\$7,453,730	\$8,731,931	0	\$8,731,931	\$9,361,022	0	\$9,361,022

EXHIBIT "C"
SUMMARY OF OPERATING BUDGETS
FOR FISCAL YEARS 2018, 2019 and 2020

AGENCY & WORK PROGRAM	FY 2018 ACTUALS			FY 2019 ADJ APPROPRIATION			FY 2020 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
NON DEPARTMENTAL									
TOTAL - NON DEPARTMENTAL	\$363,326,704	0	\$363,326,704	\$412,089,494	0	\$412,089,494	\$454,397,522	0	\$454,397,522
GRAND TOTAL	\$1,960,258,083	\$1,415,033,399	\$3,375,291,482	\$2,052,744,325	\$1,563,483,487	\$3,616,227,812	\$2,168,275,737	\$1,615,519,141	\$3,783,794,878

EXHIBIT "D"
STATEMENT OF GENERAL OBLIGATION DEBT OUTSTANDING

	AS OF JUNE 30, 2016	AS OF JUNE 30, 2017	AS OF JUNE 30, 2018	AS OF JUNE 30, 2019
Public Facility Bonds	\$715,871,000	\$689,377,000	\$735,182,000	\$765,458,000
Community College Bonds	104,686,000	114,439,000	138,524,000	138,071,000
Public School Bonds	491,183,000	519,539,000	536,739,000	654,166,000
Commercial Paper Notes	99,800,000	121,000,000	246,000,000	246,000,000
Pension Liability Funding Bonds	<u>238,928,000</u>	<u>376,741,000</u>	<u>368,682,000</u>	<u>358,895,000</u>
Total Applicable to Debt Limit	1,650,468,000	1,821,096,000	2,025,127,000	2,162,590,000

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	79,977,672,392	82,262,002,945	84,989,524,816	87,739,868,677
Debt Limit (4% of assessable basis) *	3,199,106,896	3,290,480,118	3,399,580,993	3,509,594,747
Total Applicable Debt	<u>1,650,468,000</u>	<u>1,821,096,000</u>	<u>2,025,127,000</u>	<u>2,162,590,000</u>
Legal Margin for Creation of Additional Debt	1,548,638,896	1,469,384,118	1,374,453,993	1,347,004,747

General obligation indebtedness of the County issued pursuant to "full faith and credit" authority granted under Article VII, Section 717 of the Baltimore County Charter may not exceed 10% of the assessed value of all real and personal property subject to assessment for unlimited taxation by the County.

EXHIBIT "E"
STATEMENT OF METROPOLITAN DISTRICT DEBT OUTSTANDING

	AS OF JUNE 30, 2016	AS OF JUNE 30, 2017	AS OF JUNE 30, 2018	AS OF JUNE 30, 2019
Metropolitan District Bonds	\$877,095,000	\$936,895,000	\$1,153,450,000	\$1,355,830,000
Maryland Water Quality Revolving Loan Fund	116,315,887	154,703,541	165,239,168	250,000,000
Commercial Paper Notes	99,300,000	225,000,000	245,000,000	42,000,000
Pension Liability; Funding Bonds - Metro	<u>9,957,000</u>	<u>15,699,000</u>	<u>15,363,000</u>	<u>14,955,000</u>
Total Applicable to Debt Limit	<u>1,102,667,887</u>	<u>1,332,297,541</u>	<u>1,579,052,168</u>	<u>1,662,785,000</u>

STATEMENT OF LEGAL DEBT LIMIT

Estimated assessable basis as of June 30th	70,946,991,115	73,226,671,797	75,762,616,430	78,214,368,543
Debt Limit (3.2% of assessable basis) *	2,270,303,716	2,343,253,498	2,424,403,726	2,502,859,793
Total Long Term Debt	<u>1,102,667,887</u>	<u>1,332,297,541</u>	<u>1,579,052,168</u>	<u>1,662,785,000</u>
Legal Margin for Creation of Additional Debt	<u>1,167,635,829</u>	<u>1,010,955,957</u>	<u>845,351,558</u>	<u>840,074,793</u>

The Total of Metropolitan District Bonds outstanding for any purpose under Title 35, Article III, Section 35-252 of the Baltimore County Code may not exceed 8% of the total assessable basis for County Taxation purposes, within the Metropolitan District.

EXHIBIT "F"
FY 2020 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET							ENTERPRISE FUNDS		GOVERNMENT- WIDE TOTAL
	GENERAL FUND	GIFTS & GRANTS FUND	LIQUOR LICENSING FUND	STORMWATER MANAGEMENT FUND	ECONOMIC FINANCING FUND	NON COUNTY FUNDS **	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
REVENUES AND OTHER FINANCING SOURCES										
REAL AND PERSONAL PROPERTY TAXES	1,005,340,307	0	0	0	0	0	1,005,340,307	0	0	1,005,340,307
INCOME TAXES	804,685,745	0	0	0	0	0	804,685,745	0	0	804,685,745
SALES & SERVICE TAXES	189,363,505	0	0	0	0	0	189,363,505	0	0	189,363,505
STATE GRANTS IN AID	47,229,660	43,629,891	0	0	0	755,117,312	845,976,863	0	0	845,976,863
GRANTS FROM THE FEDERAL GOVERNMENT	5,851,036	135,330,925	0	0	0	84,858,052	226,040,013	0	0	226,040,013
FEES AND OTHER REVENUE	118,475,352	23,142,135	1,250,000	0	12,178,108	186,195,180	341,240,775	266,204,393	53,366,326	660,811,494
REVENUE TRANSFERS	0	450,000	(750,000)	0	0	0	(300,000)	0	0	(300,000)
APPROPRIATION FROM FUND BALANCE	(2,669,868)	0	160,269	0	(1,341,916)	31,385,095	27,533,580	24,343,371	0	51,876,951
TOTAL SOURCES	\$2,168,275,737	\$202,552,951	\$660,269	0	\$10,836,192	\$1,057,555,639	\$3,439,880,788	\$290,547,764	\$53,366,326	\$3,783,794,878
EXPENDITURES										
DEPARTMENT OF EDUCATION	913,149,582	0	0	0	0	854,220,024	1,767,369,606	0	52,830,026	1,820,199,632
COMMUNITY COLLEGE OF BALTIMORE COUNTY	65,690,429	0	0	0	0	195,302,898	260,993,327	0	536,300	261,529,627
POLICE DEPARTMENT	231,113,323	8,689,512	0	0	0	0	239,802,835	0	0	239,802,835
DEPARTMENT OF PUBLIC WORKS	108,049,450	76,350	0	0	0	0	108,125,800	288,927,929	0	397,053,729
FIRE DEPARTMENT	103,992,642	1,823,280	0	0	0	0	105,815,922	0	0	105,815,922
DEPARTMENT OF LIBRARIES	35,023,677	0	0	0	0	7,731,944	42,755,621	0	0	42,755,621
DEPARTMENT OF CORRECTIONS	43,466,669	963,888	0	0	0	0	44,430,557	0	0	44,430,557
PROPERTY MANAGEMENT	36,583,488	0	0	0	0	0	36,583,488	0	0	36,583,488
OFFICE OF INFORMATION TECHNOLOGY	30,775,120	0	0	0	0	0	30,775,120	0	0	30,775,120
DEPARTMENT OF SOCIAL SERVICES	8,504,849	8,026,213	0	0	0	300,773	16,831,835	0	0	16,831,835
DEPARTMENT OF RECREATION & PARKS	11,531,526	3,912,418	0	0	0	0	15,443,944	0	0	15,443,944
HOUSING OFFICE	0	81,677,982	0	0	0	0	81,677,982	0	0	81,677,982
DEPARTMENT OF HEALTH	23,038,372	59,094,928	0	0	0	0	82,133,300	0	0	82,133,300
DEPARTMENT OF AGING	4,625,692	12,671,281	0	0	0	0	17,296,973	0	0	17,296,973
COMMUNITY DEVELOPMENT	0	10,429,980	0	0	0	0	10,429,980	0	0	10,429,980
LOCAL MANAGEMENT BOARD	0	2,064,257	0	0	0	0	2,064,257	0	0	2,064,257
BOARD OF LIQUOR LICENSE COMMISSIONERS	0	0	660,269	0	0	0	660,269	0	0	660,269
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	1,489,219	2,191,000	0	0	10,836,192	0	14,516,411	0	0	14,516,411

EXHIBIT "F"
FY 2020 GOVERNMENT-WIDE SUMMARY OF FUNDS

	OPERATING BUDGET						ENTERPRISE FUNDS			GOVERNMENT-WIDE TOTAL
	GENERAL FUND	GIFTS & GRANTS FUND	LIQUOR LICENSING FUND	STORMWATER MANAGEMENT FUND	ECONOMIC FINANCING FUND	NON COUNTY FUNDS **	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
EXPENDITURES										
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	10,068,522	0	0	0	0	0	10,068,522	1,619,835	0	11,688,357
WORKFORCE DEVELOPMENT	0	6,292,084	0	0	0	0	6,292,084	0	0	6,292,084
RESERVE FOR CONTINGENCIES	1,000,000	0	0	0	0	0	1,000,000	0	0	1,000,000
ALL OTHER AGENCIES	534,479,465	3,906,856	0	0	0	0	538,386,321	0	0	538,386,321
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	5,693,712	732,922	0	0	0	0	6,426,634	0	0	6,426,634
TOTAL EXPENDITURES	\$2,168,275,737	\$202,552,951	\$660,269	0	\$10,836,192	\$1,057,555,639	\$3,439,880,788	\$290,547,764	\$53,366,326	\$3,783,794,878

** Education, College, Libraries & Social Services receive some direct funding which does not pass through the County's coffers. Although these funds are not appropriated, the County must approve these spending levels.

*** Enterprise Funds are self-supporting business-like activities. These funds are not appropriated, but are presented here for information purposes only.

EXHIBIT "G"
ANALYSIS OF CHANGES IN UNAPPROPRIATED FUND BALANCE
NON GENERAL FUND GOVERNMENTAL FUNDS FOR FISCAL YEARS 2019 2020

		Balance At July 1	Estimated Revenue	Estimated Expenditures	Estimated Transfers To Other Funds	Restricted Funds	Estimated Unassigned Balance as of June 30
<u>SPECIAL FUNDS</u>							
LIQUOR LICENSE FUND	FY2019	197,368	1,210,000	(760,308)	(450,000)		197,060
	FY2020	197,060	1,250,000	(660,269)	(750,000)		36,791
STORMWATER MANAGEMENT FUND	FY2019	1,488,035	0	0	(1,488,035)		0
	FY2020	0	0	0	0		0
GIFTS & GRANTS FUND	FY2019	0	192,545,291	(192,545,291)			0
	FY2020	0	202,552,951	(202,552,951)			0
ECONOMIC DEVELOPMENT FUND ^(A)	FY2019	20,694,095	22,831,917	(22,290,192)		(4,632,139)	16,603,681
	FY2020	16,603,681	12,178,108	(10,836,192)			17,945,597
Revenue of the Gifts & Grants Fund is recognized when the qualifying expenditures have been incurred and all other grant requirements have been met. In this							
(A) The Housing Affordability Account and the Housing Modification Account are funded within the Economic Development Fund. Monies for Housing are not being							
<u>PROPRIETARY FUNDS</u>							
METROPOLITAN DISTRICT ENTERPRISE FUND	FY2019	79,737,556	321,226,197	(281,302,086)	(25,000,000)		94,661,667
	FY2020	94,661,667	331,128,033	(290,547,765)	(28,005,000)		107,236,935
SCHOOL FOOD SERVICE FUND	FY2019	32,096,276	49,749,531	(49,749,531)			32,096,276
	FY2020	32,096,276	52,830,026	(52,830,026)			32,096,276
COLLEGE BOOK STORE FUND	FY2019	0	525,000	(525,000)			0
	FY2020	0	536,300	(536,300)			0

EXHIBIT "H"
PRELIMINARY UNAPPROPRIATED FUND BALANCE OF THE GENERAL FUND
FISCAL YEARS 2019 and 2020

	<u>FY2019 Budget</u>	<u>FY2020 Budget</u>
General Fund Balance, June 30		
Available for Current Year Operations	1,941,061	8,898,170
Estimated Revenues		
Revenue Estimate Per Revised Budget	2,072,118,660	2,094,857,216
New Revenues		76,088,389
Estimated Revenue Surplus (Shortfall)	-45,540,547	
Estimate Total Revenues	<u>2,026,578,113</u>	<u>2,170,945,605</u>
Add: Prior Year Liquidations & Reserve Adjustments	839,751	0
Deduct:		
Appropriations		
Amended Appropriations ^(A)	-2,052,744,325	-2,168,275,737
Plus: Estimated Unexpended Appropriations	<u>40,500,000</u>	
Estimated Total Expense	<u>-2,012,244,325</u>	<u>-2,168,275,737</u>
Operational Surplus	17,114,600	11,568,038
Released PAYGO		
Required Use of Fund Balance		
Surplus Transferred to Revenue Stabilization Reserve Account*	-8,216,430	-4,909,610
General Fund Unappropriated Balance (Available for Next Year's Operations)	<u>8,898,170</u>	<u>6,658,428</u>
Revenue Stabilization Reserve Account (RSRA) Balance at 6/30	198,995,436	207,211,866
Investment Income Credited to the RSRA Account	4,497,287	4,973,085
Required Use of Fund Balance		0
Transfer to RSRA Account to Generate 10% Balance*	<u>3,719,143</u>	<u>4,909,610</u>
Projected RSRA Ending Balance	<u>207,211,866</u>	<u>217,094,561</u>
Total Ending Balance, Including Unappropriated Balance	216,110,036	223,752,989
Balance as Percent of Estimated Total Revenues	10.7%	10.3%
Stabilization Reserve Percentage	10.0%	10.0%

The **General Fund Unappropriated Balance** is the total funds available for next year's operations after adjusting for budget year appropriations and funds transferred to the Revenue Stabilization Reserve Account.

The **Revenue Stabilization Reserve Account** is established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

The **Total Ending Balance, Including Unappropriated Balance** is the General Fund Unappropriated Balance and the Revenue Stabilization Reserve Account combined. This amount represents surplus funding available throughout Fiscal Year 2018 and therefore serves the purpose of unexpended and unappropriated funds set aside as specified for contingencies in Article 712 of the Baltimore County

(A) The FY2020 Budget includes \$1,000,000 in Contingency Reserve and \$44,126,808 in Capital Current Expense.

EXHIBIT "I"
FY 2020 GOVERNMENT-WIDE BUDGET SUMMARY
OBJECTS OF EXPENDITURE

EXPENDITURE OBJECT	FY 2018 ACTUALS	FY 2019 ADJ APPROPRIATION	FY 2020 BUDGET
01- PERSONNEL SERVICES	1,648,033,729	1,722,014,021	1,813,134,137
02 - MILEAGE & TRAVEL	6,282,611	6,914,205	7,057,082
03 - CONTRACTUAL SERVICES	519,561,840	550,051,781	616,653,996
04 - RENTS & UTILITIES	153,476,741	164,015,142	152,418,418
05 - SUPPLIES & MATERIALS	121,012,627	112,240,630	115,292,712
07 - GRANTS, SUBSIDIES & CONTRIBUTIONS	482,458,675	526,501,598	529,658,926
08 - OTHER CHARGES	124,385,918	182,418,919	178,235,787
09 - LAND, BUILDINGS, & OTHER IMPROVEMENTS	52,907,957	65,313,055	64,540,909
12 - INTEREST PAYMENTS	267,171,384	286,758,461	306,802,911
TOTAL EXPENDITURES	3,375,291,482	3,616,227,812	3,783,794,878
GENERAL FUNDS	1,960,258,083	2,052,744,325	2,168,275,737
OTHER FUNDS	1,415,033,399	1,563,483,487	1,615,519,141
TOTAL EXPENDITURES	3,375,291,482	3,616,227,812	3,783,794,878

GLOSSARY

Accrual Basis

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Agency

A department or principal office of the County Government such as the Police Department or the Office of Law; or a board, institution, commission or other governmental unit receiving County funding such as the University of Maryland Cooperative Extension.

Appropriation

A legislative authorization by the County Council to spend up to a specified dollar amount for an approved project or program during any given fiscal period. Expenditures of non-County funds received directly by component units must be authorized by the County Council but are not appropriated because they do not pass through the County treasury.

Assessable Base

The total value of real and personal property in the County for the purposes of taxation. It is not the market value of the property. The State Department of Assessments and Taxation determines the assessable base.

Authorized Positions

Employee positions included in the adopted budget that can be filled during the fiscal year.

Balanced Budget

The Laws of the State of Maryland require all local governments to adopt an annual budget that is in balance. A budget is balanced if the projected expenditures do not exceed the resources available to pay for those expenditures. The resources may include current year revenues, as well as monies available from Fund Balance.

Bond

An interest-bearing certificate of indebtedness sold by the County as a means of borrowing funds. The bond promises payment of the original investment plus interest by a specified date or dates in the future. A General Obligation (G.O.) bond is a type of bond that is backed by the full faith, credit and taxing power of the government. Bonds typically involve long-term indebtedness to pay for capital projects.

Bond Rating

A valuation of the ability of a government agency to repay its debt on schedule. Bond ratings are issued by private rating agencies based on factors such as the amount of debt incurred and the economic and demographic characteristics of the borrowing government. The higher the rating, the lower the cost of selling bonds. The 3 major rating agencies, Fitch, Standard & Poor's, and Moody's, have given Baltimore County bonds the highest "Triple A" rating.

Budget

A plan for coordinating income and expenses during a given fiscal year. State law and the County's Charter require that the County's budget be in balance, i.e., total expenditures cannot exceed total funding.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual. Baltimore County's basis is modified accrual.

Bureau

An organizational unit within a department or office that comprises more than one program. The activities of a bureau are so self-contained that it could function as a separate department. The Department of Public Works is an example of a department that contains bureaus.

Capital Budget

The plan of the County to receive and expend funds for capital projects active during the first fiscal year of the Capital Improvement Program. The Capital Budget is financed by bonds, grants, and developer funds and by contributions from the County General Fund.

Capital Improvement Program (CIP)

A six-year plan for the provision of the County's long-term facility and infrastructure needs (buildings, roads, parks and other elements of the Capital plant). The plan, which is updated biennially, schedules by fiscal year the proposed capital construction phases and related expenditure and financing needs expected to occur during the six-year period. It is integral to the County's financial plan and is the basis for bond issuance. The funding of projects in the five years beyond the Capital Budget Year is not appropriated and therefore is subject to change with each new Budget Year.

Capital Project

Major construction, acquisition, or renovation activities, which add value to a government's physical assets or significantly increase their useful life. Projects are also called capital improvements or capital expenditures.

Collective Bargaining Agreement

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).

Component Units

Legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Baltimore County Public Schools, the Baltimore County Public Libraries, and the Community College of Baltimore County are component units of Baltimore County government.

Constant Dollars

The real value of goods and services after adjustment for inflation. This adjustment is made so that comparisons of price levels in different years may be done more equitably.

Contingency Reserves

Monies budgeted for unanticipated expenses or emergencies that may arise during a fiscal year. As set forth in the County Charter, general fund contingencies cannot exceed 3 percent of the budget.

Cost-Of-Living-Adjustment (COLA)

General increase in employee salary scales that may be given during a fiscal year.

Current Dollars

Unlike Constant Dollars, price levels used in comparisons have not been adjusted to remove the effects of inflation.

Debt Service

The annual requirement to finance the County's outstanding indebtedness incurred in support of the Capital Improvement Program. It includes both the periodic payment of interest and the redemption of principal.

Deficit

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Economic Stabilization

Cash reserve account that does not lapse at the end of each fiscal year. Instead, surplus revenues at the end of any year will accrue in this account until the total in the account reaches 5% of the current year's General Fund Revenues. After reaching that 5% cap, additional payments into the account can only be made with the approval of the County Executive and County Council, however, interest can accrue to this account. Funds can be removed from this account only in the event of an operating deficit at the end of a fiscal year or with the approval of the County Executive and a majority plus one of the County Council.

Enterprise Fund

An Enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the County is that the costs of providing services to the general public be financed through user charges. The Metropolitan District Watershed Sewer Fund, the Community College book store, food services, and child care centers are examples of such a fund. Enterprise Funds are not appropriated in the Operating Budget, but are included in the Government-wide Operating Funds.

Expenditure / Expense

An expenditure is a payment of cash on the transfer of property or services. An expense is a charge incurred, whether paid immediately or unpaid.

Fiscal Year

Year running from July 1 through June 30, designated by the calendar year in which it ends. This constitutes the County's annual financial operating cycle.

Fixed Assets

Assets of long-term character that is intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fringe (or Employee) Benefits

Contributions made by a government to meet its commitments or obligations for Social Security, and the various retirement, medical and insurance plans.

Full Faith and Credit

A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Positions (FTE)

A part-time position converted to the decimal equivalent of a full-time position. For example, a part-time secretary working for 28 hours of a normal 35-hour workweek would be equivalent to .8 of a full-time position.

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

A separate budget/accounting grouping with its own revenues and appropriations. The general fund, for example, covers most of the daily operations of the County agencies and is funded by a variety of taxes and other revenues.

Fund Balance

The account which serves the function of the owner's equity account in profit-seeking entities. An available balance in this account is the cumulative result of actual revenues exceeding expenditures over time. Bond rating agencies use Fund Balance levels as a means of evaluating a government's ability to cover unanticipated shortfalls in revenue projections or emergency expenditures that arise during the year. One measure of the sufficiency of Fund Balance is the ratio of the Unreserved Fund Balance at the end of a fiscal year and the total amount of revenues raised during that fiscal year. Many credit analysts feel that a Triple A rated county should have an ending fund balance (including funds in the Economic Stabilization account) that is at least 5% of budget. The FY2019 budget will be increasing the ending fund balance to at least 10%.

The Unreserved Fund Balance, as shown in Exhibit H, continues to reflect the traditional term for those net financial resources that are generally liquid and available for expending. When compared to the new classifications of fund balance promulgated in Statement 54 of the Government Accounting Standards Board, the Unreserved Fund Balance shown on Exhibit H would be equivalent to a portion (Designated for Subsequent Years Expenditures) of the Assigned Classification of Fund Balance plus the Unassigned Classification of Fund Balance. The Unassigned Classification would include Baltimore County's Revenue Stabilization Account and the Undesignated funds.

General Fund

The primary operating fund of the County, used to account for all County revenues not designated for a special purpose. All local tax dollars are channeled into the General Fund, which supports most general purpose County government services and day-to-day operations, including police, fire, and education.

General Government

The function of government comprised of the central administrative offices such as: Executive, County Council, Budget & Finance, Law, Human Resources, Information Technology, Planning, Permits, Approvals & Inspections, and Vehicle Operations.

Governmental Fund

A broad category of funds used by State and local governments that include, but are not limited to, general funds, special funds, and capital funds.

Intergovernmental Revenue

Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

Internal Service Funds

Internal Service Funds are used to finance, administer, and account for the provision of goods or services by one agency for other agencies within the County government on a cost reimbursement basis (for instance, vehicle maintenance or printing services). These funds do not have a separate appropriation in the Operating Budget.

Line Agencies

Agencies designated to serve the public in certain specific functions and report to the County Administrative Officer.

Managing For Results (MFR)

MFR is the County's new strategic planning process that emphasizes achieving measurable results by setting organizational goals and deploying resources based on desired program outcomes.

Maintenance of Effort

In order to qualify for increased State Aid, Maryland counties must maintain the same level of local funding support to the Public Schools and to the Community College as it provided in the prior fiscal year. For the Public Schools, this level of support is measured on a per student full-time equivalent basis. For the Community College, this level of support is measured on a total dollars basis. Debt services and contributions to the capital budget are not included in these calculations.

Metropolitan District

This sewer and water operating district was created as a separate and financially self-supporting entity under the jurisdiction of the County to supply water and to provide sewerage and drainage systems to residents of the County living within certain prescribed areas. The water system is actually an extension of the Baltimore City system, which draws water from County reservoirs, treats

the water, and then returns it to County residents at cost. The Metropolitan District, which lies within the Urban Rural Demarcation Line, is expanded from time to time.

Modified Accrual

The basis of accounting under which revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. Expenditures are generally recorded at the time liabilities are incurred.

Non County Funds

Certain agencies (e.g., Board of Education) receive direct funding from outside of Baltimore County government. While these funds are identified in preparing the County's total operating budget, these monies never pass through the County's Treasury. Authority to spend the funds requires County Council approval.

Non-Departmental

Budgetary unit established to record expenditures not related to the government services of an individual department. These units consist of Debt Service, Retirement Contributions, Insurance Contributions, Contribution to the Capital Budget, Local Share Matches to Grants, and the Reserve for Contingencies.

Object Class

Each program's budget is divided into major groupings of expenditures (object classes) on the basis of goods or services purchased (e.g., personal services, supplies and materials, additional equipment, etc.).

Object Line

Each object class is further divided into specific items of expense. Supplies and Materials may be divided into items such as Office Supplies, Operational Supplies, Uniforms, and Motor Fuel.

Operating Agencies

Agencies which provide direct service to the public.

Operating Budget

The Annual budget that supports the day-to-day operations of County agencies for a single fiscal year. The Operating Budget includes all services and programs planned, as well as their expenditure requirements and revenue estimates to support the stated level of activity. The operating budget may be divided into two parts: the General Fund Budget and the Special Fund Budget.

Other Post Employment Benefits (OPEB)

In June 2004, the Governmental Accounting Standards Board (GASB) issued its formal Statement No. 45 – Accounting and Financial Reporting for Employers for Post-employment Benefits Other Than Pensions. This Statement established requirements that standardize the methods used to account for non-pension post-employment benefits, commonly referred to as “other post-employment benefits” or “OPEB”. In order to implement these changes, governments must quantify and recognize the cost of OPEB attributable to former and current employees. The County must implement this standard for its fiscal year beginning July 1, 2007.

Pay-As-You-Go Basis (PAYGO)

A term used to describe a financial policy by which capital projects are financed from current revenue in the operating budget rather than through borrowing. Effective FY 2014, these include general funds, certain storm water fee revenue, agricultural preservation tax revenue, storm water and reforestation waiver fees, and LOS waiver fees.

Performance Measures

Demand, Output, Result, Efficiency measures are the system of customer-focused indicators that lets an organization know if it is meeting the components of its strategic plan, i.e., its mission, issues, and results.

Personnel Services

Expenditures for salaries or wages of a government's employees. In some governments, but not Baltimore County, personnel services would include fringe benefits.

Program

The County Charter requires that the budget be appropriated by program. A program may encompass an entire agency (e.g., County Auditor) or it may be a sub-unit, within an agency, with its own appropriation. Animal Control is a program within the Department of Health. Refuse Collection is a program within the Bureau of Solid Waste Management within the Department of Public Works. Local Shares is an example of a non-departmental program that receives its own appropriation.

Regression Analysis

Regression analysis is the process of producing estimates of a revenue source's future yield by determining the statistical, linear relationship between one or more independent variables (e.g., mortgage interest rates) and one dependent variable (e.g., transfer tax revenues) and using the regression equation to produce the estimates.

Resources

Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

Revenue

Sources of income financing the operations of government.

Revenue Stabilization Reserve Account

An account established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 5% of budgeted revenues. The FY2019 budget will be increasing the general fund balance to 10%.

Special Funds

A fund established to account for special taxes or other revenues required by law or contractual agreement to be used only for specified purposes and which therefore must be kept separate from other County monies. The Health Department's Special Supplemental Food Program for Women, Infants & Children (WIC) is an example of an activity supported by special funds.

Spending Affordability Committee (SAC)

The Spending Affordability Committee, composed of three Council members and two at-large members, submits its recommendations to the County Council and County Executive by February 15 of each year. These recommendations are meant to limit spending such that the cost of government services does not grow at a faster pace than the growth in the County's economy as measured by the growth in personal income of County citizens. This reporting date allows the Executive time to consider the Committee's recommendations before his formal presentation of the proposed budget to the Council on or before April 16 each year. These recommendations are advisory in nature and do not prohibit the Executive from proposing a budget with a greater level of funding.

Staff Agencies

Agencies to perform a specific governmental function to assist line agencies in serving the public. Staff agencies report to the County Administrative Officer.

State Mandated

In Maryland, local governments are required to fund the operational costs of several state-related agencies. These agencies operate in accordance with State law with little local control. Some of the agencies reflect the activities of an elected official whose position is established in the Maryland constitution and therefore beyond the direct control of the County Executive and County Council.

Stormwater Management Fund

Fees paid by County property owners related to addressing federal mandated storm water requirements are deposited into this fund. All monies generated by the Stormwater Remediation Fee are deposited into this fund.

Taxes

Compulsory charges levied by a government for financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as assessments.

Tax Year

For Income Tax purposes, the Tax Year is the same as the calendar year. For Real Property Taxes and all other taxes, the tax year is the same as the fiscal year, i.e., the 12-month period beginning July 1st.

TIF (Tax Increment Financing)

Tax increment financing (TIF) is a financing tool that allows a government to capture new tax revenues generated within a designated area (special tax district) and to reinvest these revenues for development within that area. This outcome is achieved by designating revenues generated above a pre-development base level of tax revenue to a separate fund. The money in the fund is applied to costs of infrastructure and other improvements that advance the development's goals.

Trend Analysis

Trend or Time series revenue forecasting is the process of producing estimates of a revenue source's future yield based on a set of historical data that occurred over an extended period of time (e.g., 15

or more time periods). Based on its history, it may be assumed that the revenue may grow by a similar percent in a future period.

Unreserved Fund Balance

The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Urban Rural Demarcation Line (URDL)

The urban areas of the county were those that have or would receive public water and sewer infrastructure, and therefore would accommodate development, including employment, retail, and residential uses. In the rural areas, reliance on private well and septic systems would limit the amount of development that could be accommodated, and thereby help ensure the area's continued use for agricultural and natural resource protection and low-density rural residential uses.

User Charges

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Valuation Interest Rate

The assumed rate of return on asset values used in the actuary's valuation report to project earnings of the system.

Zero-Based Budgeting

ZBB is a program-based budgeting approach that seeks to avoid incremental decision-making. Each program or activity is broken into service packages and must be justified as cost effective in its own right.



FREQUENTLY USED ACRONYMS

BCPL	Baltimore County Public Library
BCPS	Baltimore County Public Schools
CAFR	Comprehensive Annual Financial Report
CCBC	Community College of Baltimore County
CIP	Capital Improvement Program
COLA	Cost of Living Adjustment
CY	Calendar Year
ERS	Employees Retirement System
FTE	Full-Time Equivalent
FY	Fiscal Year
G.O. Bond	General Obligation Bond
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
MARC	Maximum Allowable Request Ceiling
MFR	Managing For Results
MOE	Maintenance of Effort
OPEB	Other Post Employment Benefits
PAYGO	Pay-As-You-Go
RSRA	Revenue Stabilization Reserve Account
SAC	Spending Affordability Committee
SAT	Scholastic Aptitude Test
TIF	Tax Increment Financing
URDL	Urban Rural Demarcation Line
WIC	Women, Infants & Children





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